



DECEMBER 2018

# QUARTERLY OPERATIONAL REPORT

TARANAKI REGIONAL COUNCIL



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# Executive summary

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This is the Quarterly Operational Report (QOR) for the six months ended 31 December 2019.

The purpose of a QOR is to present a snapshot of the Council progressing through the delivery of the programme of activities agreed to in that year's annual plan or long-term plan. It is designed to give a feel for how the Council is progressing and the forecast for the rest of the year.

This QOR presents the achievement of the programmes of work established by the Council for 2018/2019 in the 2018/2028 Long-Term Plan.

Except as noted below the Council is achieving all the measures and targets established for 2018/2019 in the 2018/2028 Long-Term Plan.

The following performance measures are noted as being orange. That is, performance to date is at risk of not achieving the target or there is a risk that the year-end performance may not be achieved:

- Nil.

The following performance measures are noted as being red. That is, performance to date has not achieved the target or the performance for the rest of the year is unlikely to achieve the target:

- *Consent processing and administration*: The pre-hearing success rate will be impacted upon by the Mt Messenger consent process.

# Introduction

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The purpose of a Quarterly Operational Report (QOR) is to present a snapshot of the Council progressing through the delivery of the programme of activities agreed to in that year's annual plan or long-term plan. It is designed to give a feel for how the Council is progressing and the forecast for the rest of the year.

The QOR is structured in the following manner for each activity within each one of the six groups of activity:

- The objective for that activity
- Commentary/Highlights – a high level overview of how that activity is progressing and any indications for future performance. Case studies and/or matters of interest may also be included in this section.
- Outputs/Key performance indicators – these are the annual plan/long-term plan measures for the year together with actual performance to date. "NF" (non-financial status) is the performance year to date and "E" (expected future status) is the forecast for the rest of the year. The colours are as defined below.
- Scoreboard – Outputs/Key performance indicators – this is a graphical representation of how performance is progressing and how it is forecast to progress for the rest of the year. The key is:
  - green – performance is on target for the year or is forecast to remain on target for the year
  - orange – performance to date is at risk of not achieving the target or there is a risk that the year-end performance may not be achieved
  - red – performance to date has not achieved the target or the performance for the rest of the year is unlikely to achieve the target
  - grey – the performance measure has been delayed
  - black – reporting on the performance measure has not been updated or the forecast for the rest of the year has not been updated.
- Further explanation of all performance that is not "on target" is provided.

# Resource management

## Resource management planning


Preparing, adopting and maintaining comprehensive and publicly considered policies, plans and strategies that will deliver to the Taranaki community, efficient and effective management of the Council's functions and Taranaki's natural and physical resources.

### Commentary/Highlights

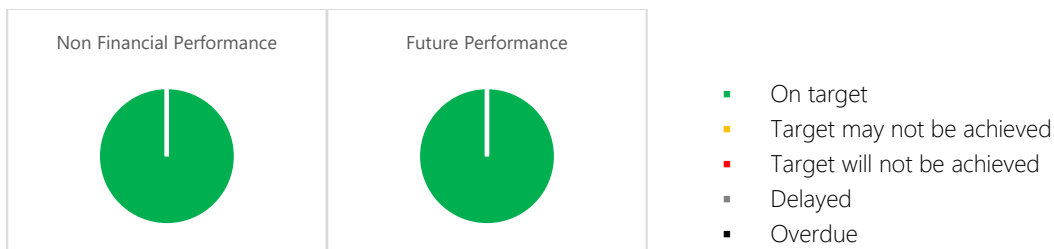
The main focus has been on the Coastal Plan. A pre-hearing process to attempt to resolve submissions is underway. Work on the Freshwater Plan continues with a review of minimum flows and water allocation being undertaken by Dr I Jowett, which has also involved workshops with stakeholders and iwi. Work on the National Policy Statement for urban development (NPS-UD) continues jointly with NPDC. New Plymouth was recently determined a high growth area requiring very tight time frames to be met to implement the NPS-UD.

### Outputs/Key performance indications

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Complete preparation/full reviews and interim reviews of resource management policies, plans and strategies:	
Regional Policy Statement: Commence full review in 2019/2020 as part of the development of a combined natural resource management plan.	<p>The Regional Policy Statement for Taranaki (RPS) was made operative in January 2010. An interim review of the RPS has been completed, involving the preparation and targeted consultation of an Interim Review Report in 2017.</p> <p><b>N E</b></p>
Regional Coastal Plan: Full review continued in 2018/2019 and will form part of the development of a combined natural resource management plan.	<p>The review is ongoing. A Proposed Coastal Plan and Section 32 evaluation report have been prepared. They were publicly notified on 24 February 2018. The Schedule 1 Plan review process has commenced with the deadline for submissions being 27 April 2018. 61 submissions were received and a summary of submissions report prepared and publicly notified. Further submissions were called for and 24 further submissions were received. A draft Officers report and revised Plan have been completed and adopted at the Policy and Planning meeting of 9 October 2018 to inform pre-hearing consultation. Pre-hearing meetings and consultation are ongoing.</p> <p><b>N E</b></p>
Regional Air Quality Plan: Commence full review in 2021/2022 as part of the development of a combined natural resource management plan.	<p>The review of the Regional Air Quality Plan for Taranaki was completed and made operative on 25 July 2011. Draft interim review report of the efficiency and effectiveness of that Plan has been completed with the report adopted at the Policy and Planning meeting of 24 April 2018.</p> <p><b>N E</b></p>

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
<p>Regional Fresh Water and Land Plan: Full review continued in 2017/2018 and will form part of the development of a combined natural resource management plan.</p>	<p>The review of the freshwater and land plans is ongoing. Preliminary consultation is ongoing, including the addressing of feedback received from targeted consultation on a combined Draft Freshwater and Land Plan. Preparation of the Draft Section 32 Evaluation Report has also commenced, which has been informed by further work and studies, including a review of limits for environmental flows and the effectiveness of riparian management. Progressive Implementation Programme and regional swimmability targets reviewed and adopted at the Policy and Planning Committee meeting of 20 November 2018. A consultant's report on environmental flows has been received.</p> <p style="text-align: center;">  </p>

Scoreboard – Outputs/Key performance indications



Explanation for key performance indications other than “On target”

N/A

## Consent processing and administration

Managing the Council's resource consenting responsibilities by efficiently and effectively providing advice on consenting obligations and processing applications.

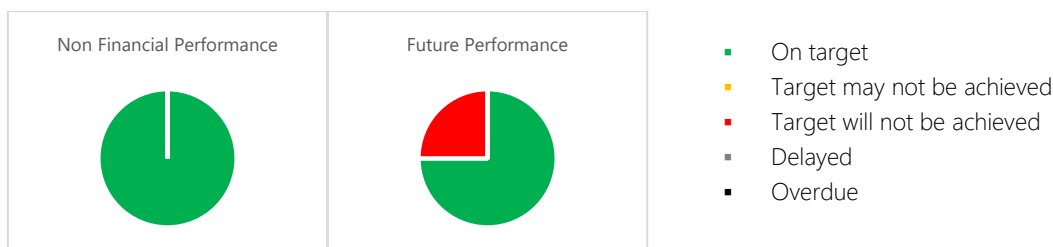
### Commentary/Highlights

The number of consents processed is similar to last year but there are also a number of new applications and consent renewals. The consenting process is becoming streamlined with ongoing system improvements being made (e.g. on-line resource consent applications). There have been no objections or appeals against consent decisions during the quarter. The 100% consent processing time frame compliance has been maintained. The target of resolving 50% of submissions will not be met because of the large number of submissions in opposition to the Mt Messenger By-Pass project.

### Outputs/Key performance indications

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Provide accurate and timely information in response to all appropriate requests for assistance in implementing Regional Plan rules.	Timely and appropriate information has been provided for all information requests. <b>N E</b>
Process and determine 100% of accepted resource consent applications (approximately 400 consents per annum), in compliance with the Resource Management Act 1991, including compliance with statutory timeframes, and the Council's Resource Consents Procedures document.	All of the 77 resource consent applications processed during the month, and the year to date (186) were completed in accordance with the statutory procedures of the Act and the Council's Resource Consents Procedures documentation. <b>N E</b>
Successfully defend 100% of consent decisions appealed to the Environment Court.	No decisions have been appealed to the Environment Court <b>N E</b>
Minimise the number and duration of resource consent hearings by resolving, through the pre-hearing process, at least 50% of submissions received on resource consent applications.	This year, 9% (57/62) of applications receiving submissions have been resolved by agreement between the parties and without the need for a hearing. The only exception relates to the Mt Messenger By-Pass. <b>N E</b>

### Scoreboard – Outputs/Key performance indications



### Explanation for key performance indications other than "On target"

*Consent processing and administration:* The pre-hearing success rate will be impacted upon by the Mt Messenger consent process.



## Compliance monitoring programmes

Undertaking effective and efficient monitoring of resource consents and, where necessary, undertaking successful enforcement action.

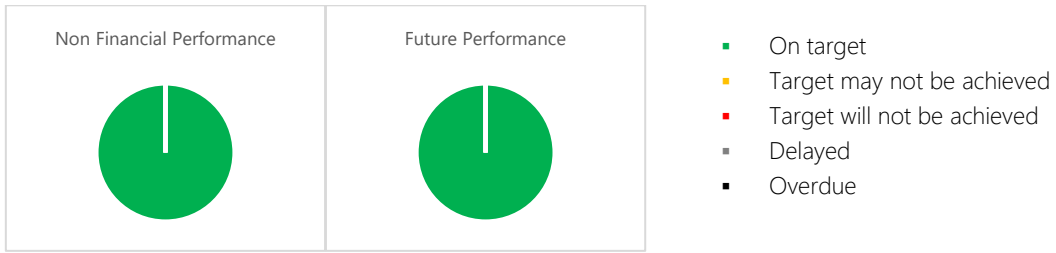
### Commentary/Highlights

Consent holders are assessed each year on their environmental performance and on consent compliance. Overall ratings for consent holders in the 2017/2018 year were found to be 76% 'high' and 20% 'good'. Reporting of the 2017/2018 programmes is now underway, with 41 reports completed to the end of December. A number of individual programmes had been merged for efficiency in 2017/2018, so while monitoring activities have increased overall, the number of programmes shows a reduction. There are additional programmes for hydrocarbon exploration and development activities. With the continuing downturn in the oil and gas exploration and production sector, it is likely that the number of compliance programmes and reports for this sector will remain at subdued levels. The dairy farm effluent system non-compliance rate in 2017/2018 was at a level slightly higher than the previous year, due to a wetter season, and reflected the need to maintain oxidation pond systems. Appropriate enforcement action has been undertaken in response to non-compliance.

### Outputs/Key performance indications

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
100% of individual compliance monitoring programmes for all major consents designed, implemented and publicly reported upon (approximately 120 individual compliance monitoring programmes per annum) within the negotiated budgets and completed within nine months of the end of the monitoring period.	<p>The implementation of 118 individual compliance monitoring programmes for the 2018/2019 monitoring period is underway. The number of programmes has reduced as a number have been combined to improve efficiency. Overall the level of compliance monitoring on tailored monitoring programmes has remained static. 120 individual scheduled compliance programmes were designed and implemented in the 2017/2018 year, the majority of which are reported on annually (during 2018/2019). By the end of December 2018, 46 annual programmes in 36 reports were published. Three hydraulic fracturing and two wellsite reports were also completed.</p> <p><b>N E</b></p>
Implement and report on 100% of recommendations arising from prior year's monitoring of resource consents subject to an individual compliance monitoring programme.	<p>Within each compliance monitoring annual report, recommendations from previous reports are set out and their implementation, via monitoring programme design and consent reviews, is reported upon. Implementation of every recommendation is reported within the relevant report.</p> <p><b>N E</b></p>
Implement annual programmes for 100% of resource consents for agricultural discharges and 90% of minor industries not otherwise subject to an individual compliance monitoring programme (approximately 3,300 inspections per annum).	<p>66 inspections of minor industrial operations have been completed. These inspections are to ensure good environmental practices are being achieved. 667 annual dairy inspections have been completed.</p> <p><b>N E</b></p>

Scoreboard – Outputs/Key performance indications



Explanation for key performance indications other than "On target"

N/A

## Pollution incidents and response

Responding effectively to pollution incidents, reducing the occurrence and effects of pollution and other unauthorised incidents and, where necessary, undertaking successful enforcement action.

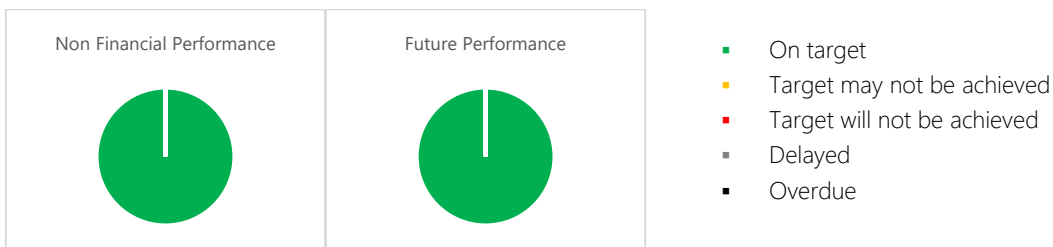
### Commentary/Highlights

The number of incidents is ahead of this time last year due to a range of factors, including increased non compliance in the dairy sector. Implemented the Enforcement Policy and successfully used a wide range of enforcement tools. There have been no significant marine oil spills that required auctioning the Taranaki Regional Oil Spill Response Plan.

### Outputs/Key performance indications

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Respond to all consent non-compliance and implement appropriate advisory and enforcement actions to require 100% compliance with resource consents, regional plans and/or national environmental standards.	<p>During compliance monitoring, 153 non-compliance with resource consent conditions were identified. Issued 39 fourteen day letters, 78 abatement notices and 13 infringement notices. One prosecution has been initiated as a result of consent non-compliance.</p> <p><b>N E</b></p>
Respond to 100% of pollution and other complaints (generally within four hours of receipt) and where appropriate instigate control, clean up and enforcement procedures, where reasonable and appropriate, and publicly report on all environmental incidents.	<p>Responded to all 241 reported incidents (100%) within the required timeframe. Instigated control and clean-up where required. Issued 29 fourteen day letters, 43 abatement notices and 19 infringement notices. One prosecution has been initiated as a result of unauthorised incidents.</p> <p><b>N E</b></p>
Administer and implement the Taranaki Regional Oil Spill Response Plan as agreed with Maritime New Zealand including responding to 100% of oil spills.	<p>Administered the Tier II Taranaki Regional Oil Spill Response Plan in accordance with the programme agreed with Maritime New Zealand. No marine oil spills have occurred that warranted actioning the Plan.</p> <p><b>N E</b></p>

### Scoreboard – Outputs/Key performance indications



### Explanation for key performance indications other than "On target"

N/A

## State of the environment monitoring



Monitoring the state of the environment in Taranaki to enable periodic evaluation of the state of and trends in environmental quality and of the effects of the implementation of the Council's policies and plans.

### Commentary/Highlights

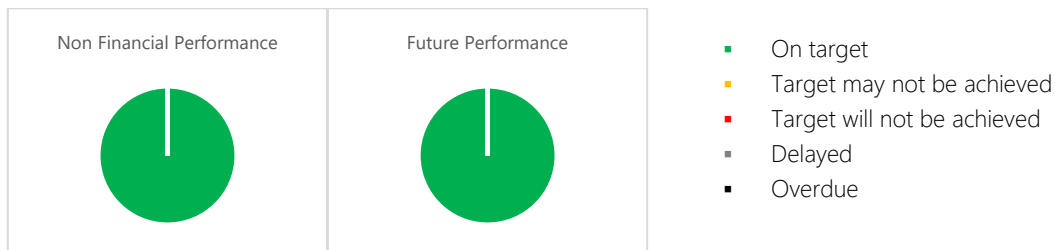
Implementation of the suite of state of the environment (SEM) programmes (over 50) was delivered in 2017/2018 as scheduled. Reports on the state of and trends in the ecological quality, periphyton levels, and physico-chemical indicators of the region's fresh water recreational quality (fresh waters and coastal beaches), and groundwater quantities for the 2016/2017 year and for soil quality (5 yearly survey) have been published. Support continues for the regional councils' environmental data LAWA website and engagement in developing the national EMaR (environmental monitoring and reporting) programmes alongside other regional councils and the Ministry for the Environment (particularly freshwater, air quality, macroinvertebrates, and land use/land cover).

### Outputs/Key performance indications

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
<p>Implement and report on 100% of the Council's state of the environment monitoring programmes comprising monitoring of surface fresh water quantity, levels and flows, fresh water quality, groundwater quantity and quality, coastal waters, biodiversity, air quality and land use sustainability using recognized and reputable methods of data collection, analysis and reporting in accordance with the Council's State of the Environment Monitoring Procedures document and State of the Environment Monitoring Programmes.</p> <p>Monitor, review and where appropriate, further develop existing programmes by 30 June of each year.</p>	<p>Implementing 100% of the state of the environment monitoring programmes, in accordance with the programmes prepared for 2017/2018.</p> <p><b>N E</b></p> <hr/> <p>State of the environment monitoring is being delivered as scheduled. The periphyton programme has been extended in terms of number of sites and frequency. Additional sites for physical/chemical monitoring have been established and are being monitored. Coastal rocky foreshore ecology, Lake Rotorangi, and marine and freshwater monitoring programmes have been reported during 2017/2018. Soft shore marine and shellfish programmes are being scoped. Further programmes may be required to address the amendments made to the NPS for Freshwater.</p> <p><b>N E</b></p>
<p>Prepare and publish the five-yearly state of the environment report. The next report is due in 2020.</p>	<p>The five-yearly state of the environment report, Taranaki as one - Taranaki Tangata tu Tahī, was published in July 2015. The next report due in 2020. Annual freshwater quality report cards have been published.</p> <p><b>N E</b></p>

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Maintain all quality assurance programmes and information databases for hydrometric, air quality, physicochemical freshwater, terrestrial biodiversity, fresh water biological and marine biological data. IANZ registration for chemical analysis maintained.	All quality assurance programmes and information databases for hydrometric, air quality, physicochemical freshwater, terrestrial biodiversity, fresh water biological and marine biological data, are being maintained. The Council's contract laboratory maintains International Accreditation New Zealand accreditation for the majority of tests undertaken on behalf of the Council.  
Maintain public access to on-line live regional data on hydrology, meteorology, soil moisture and bathing beach water quality. Live data reported on the Taranaki Regional Council's website.	Live on-line data is being maintained and reported for 37 hydrology sites, 28 meteorology sites, 11 soil moisture sites, 16 freshwater sites, and 13 marine bathing beach water quality sites.  

Scoreboard – Outputs/Key performance indications



Explanation for key performance indications other than "On target"

N/A

## Resource investigations and projects

Providing relevant research information for resource management purposes.

### Commentary/Highlights

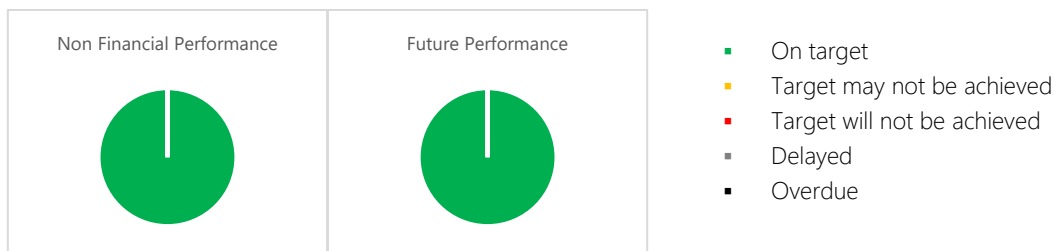
Activities during 2018/2019 include exploring research and funding opportunities relevant to regional council activities in conjunction with Crown Research Institutes (CRIs), taking into account the MBIE (Ministry of Business, Innovation and Employment) research 2018 and 2019 bidding processes for environmental research funding, advice/input on allocation of CRI core funding (Strategic Science Investment Funding), and with several of the National Science Challenges- 'Our Land and Water' (enduring primary sector productivity and optimisation), 'Resilience Challenge' (natural hazards, especially weather, earthquake, volcanic, Mataranga Maori, and coastal sciences), 'Sustainable Seas', 'Deep South' (climate change drivers and effects), and 'Our Biological Heritage' (supporting biodiversity and biosecurity). Support studies into the effects of cadmium and fluoride on soil health and productivity, crop integrity, and animal health continued. Interim research reports have been received. Collaboration continues with Dairy Trust Taranaki in studying water usage and soil condition under varying farm management regimes on farms in Taranaki. Engagement in the MBIE-funded 'Curious minds' community-based science programme continues, with a number of individual Taranaki-based projects either already underway or in development.

### Outputs/Key performance indications

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
<p>Over the period of the <i>2018/2028 Long-Term Plan</i> the Council intends to undertake a range of resource investigations and applied research projects. These are normally undertaken in partnership with science providers, other councils or resource users but may also include a range of other parties, including iwi, as potential partners for Council resource investigations and projects. Such projects evolve over time. Specifically for 2018/2019, the Council intends to:</p> <p>Continue to support the “best practice dairying catchments” study in the Waiokura Stream catchment, and evaluation of data arising from this project.</p>	<p>Continuing to monitor ecological and physicochemical water quality parameters within the Waiokura catchment in the 2018/2019 year.</p> <p><b>N E</b></p>
<p>Support studies into the behaviour and bioavailability of cadmium and other contaminants in agricultural soils and fertilizer.</p>	<p>Participating as a member of the Cadmium Working Group. Studies being supported through the Group are providing an assessment of the risks to agriculture and will provide evidence for effective soil management options. Studies are underway on cadmium accumulation in a range of forage and market garden crops grown in various soils; levels of Cd within agriculture and food chain systems; the significance of Cd within primary production sectors; options for management of soil systems and fodder pasture to control uptake; field studies into concentrations of cadmium in horticulture produce; soil emendation studies (lime, compost) to control cadmium uptake; characterisation of cadmium binding in a variety of soil types; cadmium effects upon soil rhizobia and nitrogen availability; and cadmium effects upon livestock in relation to soil and pasture cadmium. The group has undertaken a strategic review of its purpose and delivery. A LandCare soils study shows no clear trend for cadmium levels in Taranaki soils.</p> <p><b>N E</b></p>

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
<p>Investigate the benefits of riparian management for ecological health.</p>	<p>Opportunities to research and/or report the consequences of riparian management for in-stream and terrestrial ecological health will be explored during 2018/2019, including referencing this work in policy advocacy and development. SEM monitoring programmes for water quality, ecological health, and periphyton proliferation are continuing. A presentation to an international conference has been accepted.</p> <p><b>N E</b></p>
<p>Engagement in “Envirolink” and other science research opportunities, to enhance knowledge base for policy development and implementation. Projects with clear relevance and benefit to Taranaki to be adopted through “Envirolink” and other funding opportunities.</p>	<p>Envirolink projects encompassing molecular (DNA) detection of fish species in freshwater, satellite-based sensing of coastal water quality, and new technology for determining flows in weedy lowland streams have been approved by MBIE for funding in 2018/2019 and are progressing. The latest annual round of Envirolink tools funding approvals, held in November 2018, recommended MBIE funding for proposals for comprehensive capture of satellite-based imagery and aerial-based detection and quantification of cyanobacteria. A proposal for groundwater contamination risk assessment will be considered for other funding options. There is on-going engagement with MBIE’s National Science Challenges, to pursue projects of benefit to the Taranaki region- specifically the ‘Resilience Challenge’ (eg Mt Taranaki volcanic effects on agriculture, petroleum/petrochemical industry, lifelines resilience, effective civil defence amongst iwi), ‘Bioheritage’, ‘Sustainable Seas’ (eg de-commissioning offshore installations; sediment movement and effects), and ‘Our Land and Water’ challenges. A regional councils’ research priorities workshop (October 2018) explored options for closer engagement in the research sector. Key contacts with PCE, PMCSA, departmental science advisors, the Health Research Council, and MBIE have been maintained. A review of research funding in NZ, with opportunities and constraints for councils, was delivered to RMG for review (December).</p> <p><b>N E</b></p>

Scoreboard – Outputs/Key performance indications



Explanation for key performance indications other than “On target”

N/A

## Sustainable land management plans and plant supply programme

Promoting sustainable land and riparian management by providing land management advice and information on an individual property basis and through advocacy and facilitation.

### Commentary/Highlights

The first quarterly report for the Fresh Water Improvement Fund was submitted to the Ministry for the Environment. Received \$2m over 2 years for riparian management. Half is for new planting in winter and the other half for maintenance work over the summer and autumn. A strategy has been developed to deliver the funds which includes a tender to provide maintenance services to approximately 250 properties. The tender will be completed in January 2019. 94% of the STRESS budgeted funds have been spent. The hill country monitoring application has been developed to an operational stage with the report function near completion. Council has re-applied to the hill country erosion fund for a further 4 year's funding. Contracts will be finalised by the end of April 2019. Riparian plant sales are progressing well with 307,000 ordered.

### Outputs/Key performance indications

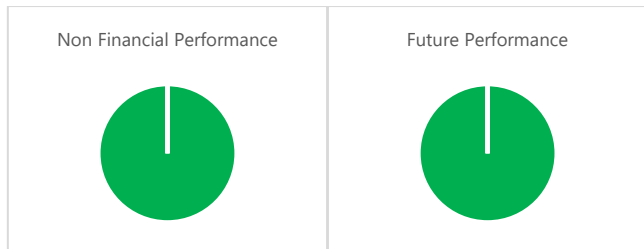
PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Planning services. Provide property planning services to landholders. Prepare plans covering 1,000 hectares of land use capability mapping in the hill country and 100 riparian plans in the intensive water management zone.	<p>For the month of December, no farm plans have been prepared. Year to date, no comprehensive farm plans and no agroforestry plans have been prepared. Plans cover 67% or 205,425 hectares of the land in private ownership in the hill country. For the month of December, 4 new riparian plans and 0 add-on were prepared. Eighteen riparian plans (14 riparian plans and 4 add-ons) have been completed for the year.</p> <p><b>N E</b></p>
Monitoring and reporting. Liaise with and monitor approximately 2,600 riparian plans and 100 farm plans and report on the implementation of the recommended fencing and planting.	<p>For the year to date, there have been 3,905 liaisons (800 observations and 3,105 events). In total, 4,869 km of new fencing has been erected resulting in 85.9% of waterways protected by fencing. Since 1 July 2017, 2,917 km of new planting has been established, resulting in 72.4% of waterways having adequate vegetation where recommended.</p> <p><b>N E</b></p>
Provision of advice. When requested, provide advice on sustainable land management practices within ten working days.	<p>Until the end of December 2018, responded to 44 requests all within the required timeframe.</p> <p><b>N E</b></p>
Provide, on a cost-recovery basis, approximately 450,000 suitable plants for land stabilisation, soil conservation and riparian planting programmes.	<p>To the end of December 2018, 306,902 native plants have been ordered for the year.</p> <p><b>N E</b></p>



PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Implement the South Taranaki and Regional Erosion Support Soil Conservation Programme including an estimated 4,000 poplar poles, 50 ha of protection forestry and construction of 22 km of retirement fencing to retire 400 ha of marginal land.	For the October/November reporting period, 4.2 kilometres of fencing to protect 23 hectares of reversion and retirement, and 39 hectares of new forestry is reported. For the May reporting period, 15 kilometres of fencing to protect 53 hectares of reversion and retirement and 11 ha of forestry is projected.

N E

Scoreboard – Outputs/Key performance indications



- On target
- Target may not be achieved
- Target will not be achieved
- Delayed
- Overdue

Explanation for key performance indications other than "On target"

N/A

## Enhancement grants

Promoting the protection of the environment through the provision of targeted enhancement grants.

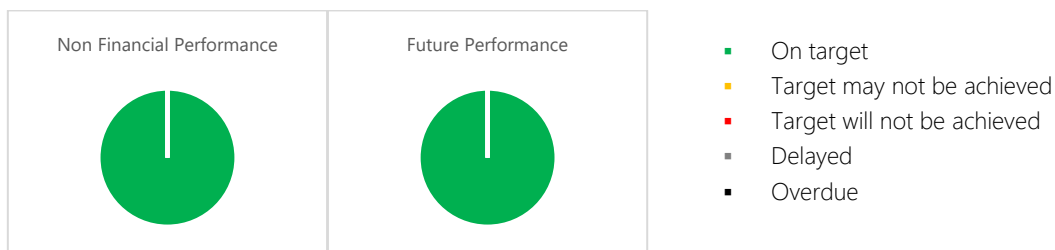
### Commentary/Highlights

Enhancement grants provide funding for a range of programmes including key native ecosystems, wetland protection and STRESS. Funding is provided for projects as outlined in plans that are agreed to with the landowner. This funding also supports the Taranaki Biodiversity Trust "Wild for Taranaki".

### Outputs/Key performance indications

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Implement a programme using environmental enhancement grants for the protection of habitats of regional significance.	<p>Land Management: \$51,000 has been allocated to projects with \$21,875.49 paid out in grants. Biodiversity: \$150,000 KNE funding is fully allocated, \$27,500 has been paid out. These projects include support for biodiversity plans, regionally significant wetland projects and "Wild for Taranaki" projects.</p> <p><b>NF E</b></p>

### Scoreboard – Outputs/Key performance indications



### Explanation for key performance indications other than "On target"

N/A

# Biosecurity and biodiversity

## Biosecurity and biodiversity planning

Preparing, adopting and maintaining comprehensive and publicly considered policies, plans and strategies that will deliver to the Taranaki community, efficient and effective management of the Council’s biosecurity and biosecurity functions.

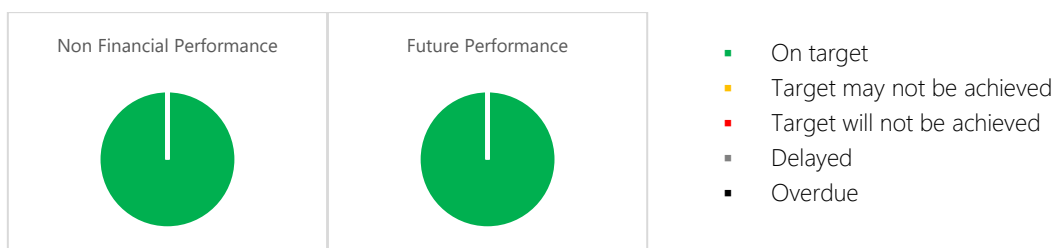
### Commentary/Highlights

Pest management plan and strategy, delivering efficient and effective management of biosecurity functions, are in place in accordance with statutory requirements. No further work was required this quarter

### Outputs/Key performance indications

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Undertake an interim review of the Pest Management Plan for Taranaki in 2022/2023 and a ten-year full review in 2027/2028.	<p>A review of the pest plant and animal strategies was completed with a new Pest Management Plan and TRC Biosecurity Strategy adopted in February 2018.</p> <p><b>N E</b></p>

### Scoreboard – Outputs/Key performance indications



### Explanation for key performance indications other than “On target”

N/A

## Biosecurity/pest management

Controlling pest plants and animals to minimise their adverse effects on biodiversity, primary production and the regional economy and environment.

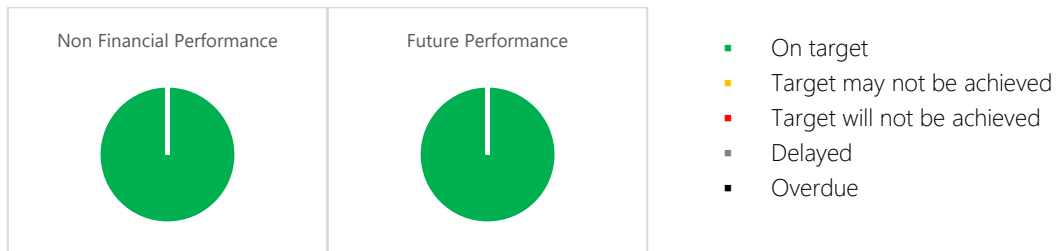
### Commentary/Highlights

The self-help possum control programme's main focus has been on landowners in the southern zone undertaking maintenance to ensure they meet plan requirements. Public enquiries for a range of pest plant and pest animals continue to be responded to. Control of Old Man's Beard within the Waingongoro catchment continues as contractors complete the initial phase of part 2. The pest plant inspection programme increased period with 36 Notices of Direction being issued to landowners requiring them to remove pest plants, in re-inspections will be undertaken in the new year.

### Outputs/Key performance indications

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
<p>Dependent upon the review of the <i>Pest Management Plan for Taranaki</i>, undertake operational programmes through both the <i>Pest Management Plan for Taranaki</i>: and the <i>Pest Management Strategy for Taranaki</i>, including: Eradication of selected pest plants.</p>	<p>Observations of eradication pest plants this quarter have been slightly delayed. 23 sites were observed and contractors have been invited to quote for the work. Work will continue to search for and locate new sites that will require control over time.</p> <p><b>N E</b></p>
<p>Inspection, monitoring and where necessary, enforcement of sustained control pest programmes.</p>	<p>Possum monitoring for this quarter has been undertaken with 33 lines completed for a Residual Trap Catch Index of 5.91%. Undertook 361 inspections this quarter for pest plants. Issued 37 Notices of Direction for sustained control pest programmes this quarter, 1 for possums and 36 for pest plants. Inspection work and monitoring work has been impacted on due to staff involvement with Predator Free sign ups.</p> <p><b>N E</b></p>
<p>Raise public awareness of and respond to enquiries related to pest issues.</p>	<p>Provided advice and where appropriate undertake control action for all notifications. This quarter 42 inquiries for pest plants were received, 19 of which were regional plan pests. This quarter we received 57 inquiries for pest animals of which 15 were sustained control plan pests. A stakeholders meeting was held to discuss yellow bristle grass and working towards key targets in accordance with Pest Strategy and Operational Plan. Public awareness of key pest species have been delivered through various media outlets.</p> <p><b>N E</b></p>

### Scoreboard – Outputs/Key performance indications



### Explanation for key performance indications other than "On target"

N/A

## Biodiversity

Maintaining and enhancing the indigenous biodiversity of the Taranaki region and managing pests to limit the impact on production and environmental values, including working alongside landowners and other groups and agencies in accordance with the Council's policies and its biodiversity and biosecurity strategies.

### Commentary/Highlights

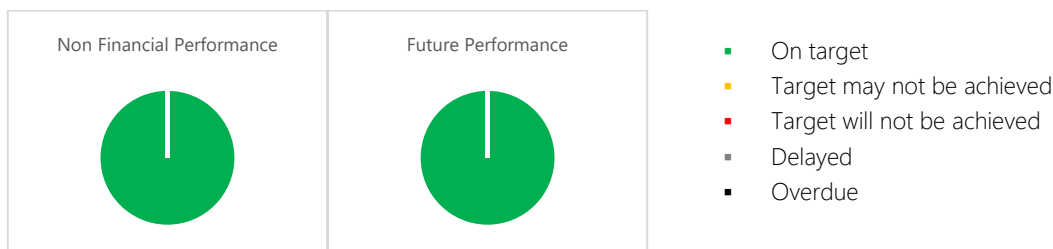
Work with landowners to prepare biodiversity plans that protect the values within their Key Native Ecosystems (KNE) continues. Work on implementing existing plans continues, including fencing, planting, pest plant and animal control, provision of education and advice. Work continues on actively looking for new sites that meet the KNE criteria, with particular focus on areas that are close to existing sites, to provide corridors of protection across the landscape. The 'Towards Predator-Free Taranaki' project has dominated staff time this quarter with landowners in the first operational areas being signed up prior to control being undertaken. Contractors have almost completed the laying of mustelid traps and within the first of the zero possum areas are now looking for survivors of the intensive control operation. Planning for the aerial control is well underway in conjunction with Taranaki Mounga Project. 29 Schools are distributing traps within their communities and discussions with a major retailer to distribute to the public is progressing well.

### Outputs/Key performance indications

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Continue to assess ecosystem sites within the region on a voluntary basis, in order to identify further key native ecosystems.	<p>At June 2018 the inventory of KNE's identified 265 sites. Work is currently progressing on the identification of a further KNE's, including ecosystem sites identified for priority management.</p> <p><b>N E</b></p>
Prepare at least 20 biodiversity plans per annum for properties containing key native ecosystems (KNE).	<p>It is planned to prepare 24 new biodiversity plans during 2018/2019. To date thirteen (13) new plans have been completed. Work is currently progressing on further plans.</p> <p><b>N E</b></p>
Initiate and support implementation of work programmes on all KNE's with a biodiversity plan.	<p>Annual work plans have been prepared for 128 KNE's with a Biodiversity Plan. Pest animal control tends to span the whole year, pest plant control and fencing are typically carried out during the summer months, and planting is undertaken during winter/spring.</p> <p><b>N E</b></p>

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
<p>Undertake a landscape scale predator eradication and management programme across the Taranaki ring plain, including urban communities. The programme will target possums (building on the successful possum self-help and urban programmes), mustelids (ferrets, stoats &amp; weasels), rats and feral cats. Years 1-3 will focus on the Waiwhakaiho catchment, around Mt Taranaki and urban areas across the region starting in New Plymouth. Different control techniques will be trialed in both the rural and urban landscape, including the eradication of possums.</p>	<p>Three phases of work continue, rban trapping, rural control and zero possums, along with associated monitoring programmes. Approximately 2,500 traps have been distributed to urban households through weekend workshops, schools and a pop up shop in New Plymouth. 29 schools are currently distributing traps for the project. Sign up of the rural area resulted in over 75% of people by land area agreeing to be part of the project. Control commenced in November and will continue through to February 2019. Results of camera trap monitoring of mustelids in the rural area are yet to come back from Landcare's new AI system. The first phase of the zero possum area continued with contractors having removed around 200 possums. This operation is now into the survivor detection and removal phase using both dogs and thermal cameras. Preparation continued with the principle contractors for aerial 1080 control on the Kaitake range in consultation with Taranaki Mounga Project. This operation is due to start in mid March 2019. The track for the virtual barrier is not complete with traps due to be laid out in February for system testing. Baseline bird and lizard monitoring has commenced and will continue throughout the project.</p> <p style="text-align: center;">NF E</p>
<p>Continue to assess ecosystem sites within the region on a voluntary basis, in order to identify further key native ecosystems.</p>	<p>The inventory of Key Native Ecosystems is regularly maintained and updated. At the end of December 2018 the KNE inventory currently identifies 265 sites.</p> <p style="text-align: center;">NF E</p>

### Scoreboard – Outputs/Key performance indications



### Explanation for key performance indications other than “On target”

N/A

# Transport

## Regional land transport planning

Contributing to an effective, efficient and safe land transport system in the public interest.

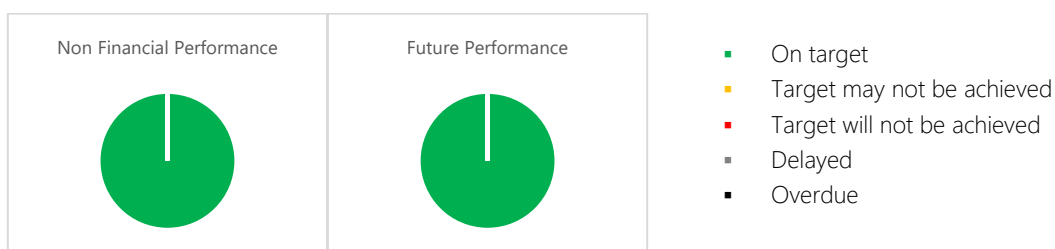
### Commentary/Highlights

A number of significant announcements occurred during the quarter including the Minister of Transport announcing a \$29 million safety upgrade of the Waitara to Bell Block corridor. In early December Independent Hearing Commissioner Stephen Daysh granted the resource consents for the Mt Messenger Bypass project while Fergus Gammie, NZ Transport Agency CEO, announced his resignation. NZTA engaged consultants Henley Hutchings to undertake the business case for the sealing of SH43. Business as usual activities include support provided to the Regional Transport Committee and the State Highway 3 Working Party. Similarly, liaison with stakeholders and responses to requests for submissions continues.

### Outputs/Key performance indications

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Complete preparation/full reviews and interim reviews of the transport policies, plans and strategies:	
Review, monitor and make adjustments to the regional land transport plan, as required, in accordance with statutory requirements.	Ten variations have been required to the Regional Land Transport Plan (RLTP). The ten variation was approved in September 2018. <b>N E</b>
Complete a full review of the Regional Land Transport Plan 2021/2022-2026/2027 during 2020/2021.	Review to be carried out. <b>N E</b>
Complete a mid-term review of the Regional Land Transport Plan 2021/2022-2026/2027 during 2023/2024.	Review to be carried out during 2023/2024. <b>N E</b>
Review and make adjustments to the Transport Activity Procurement Strategy, as required, in accordance with statutory requirements.	The Transport Activity Procurement Strategy for the Taranaki region is current and ongoing. A review will occur in 2018/2019. <b>N E</b>

### Scoreboard – Outputs/Key performance indications



### Explanation for key performance indications other than "On target"

N/A



## Passenger transport

Promoting the provision of community public transport in Taranaki and assist the transport needs of the transport disadvantaged.

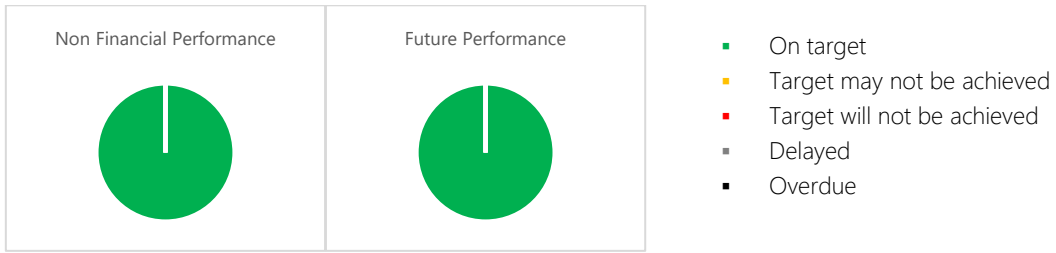
### Commentary/Highlights

Passenger services continue to be provided throughout the region with ongoing monitoring of farebox and commerciality ratio. Total patronage across the services was up 2.6%. The Citylink service recorded patronage growth of 3.5%. The Connector service recorded patronage decrease of 12.6%. The Southlink services were collectively down 17%. Total Mobility trips increased 16.4%. Ironside trips were down 0.3%. A number of projects continued to be undertaken with the release of the web based journey planner. This allows passengers to plan their journeys from a single bus trip to multiple trips including transfers at any time or day of operation for all services across the region. Promotional Saturday services on both Citylink and Connector services with strong patronage support on the Citylink service but poor support of the Connector service. Contract service changes were effective from 1 December on the Opunake to Hawera service. This included a revised route and new flat fare structure of \$2. Discussion with NZTA on their ongoing development of a public transport App for future implementation in the region. Also local development continued of a public facing passenger booking App for the Connector service.

### Outputs/Key performance indications

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Provide Total Mobility subsidy assistance to qualifying persons through the New Zealand Transport Agency supported Total Mobility Scheme.	<p>Provided Total Mobility Scheme services to the targeted areas. Trips YTD are 24,924 an increase of 16.4% (2017/2018 - 44,098). An additional 3,568 trips were made by the Ironside Vehicle Society, a decrease of 0.3% (2017/2018 - 6,910).</p> <p><b>N E</b></p>
Operate public transport services in the New Plymouth district and regional Taranaki consistent with the Regional Public Transport Plan subject to funding approval from the New Zealand Transport Agency and the availability of local share funding.	<p>Passenger transport services in the New Plymouth district and regional Taranaki were operated consistent with the Regional Public Transport Plan.</p> <p><b>N E</b></p>
Monitor the region's bus service contracts including patronage growth and fare box recovery. Monitor the commerciality ratio of the region's public transport services and publish the ratio annually.	<p>Patronage growth on the region's bus services YTD is 2.6% (2017/2018 - 1.5%). Farebox recovery YTD is 37.8% (2017/2018 - 38.6%). Commerciality ratio YTD is 39.2% (2017/2018 - 40%).</p> <p><b>N E</b></p>
Provide financial assistance to the Ironside Vehicle Society subject to funding eligibility criteria being met.	<p>Financial assistance to the Ironside Vehicle Society in 2018/2019 is set at a base level of \$65,000.</p> <p><b>N E</b></p>

Scoreboard – Outputs/Key performance indications



Explanation for key performance indications other than "On target"

N/A


## Harbour management

Promoting safe navigation for all users of the waters of Port Taranaki.

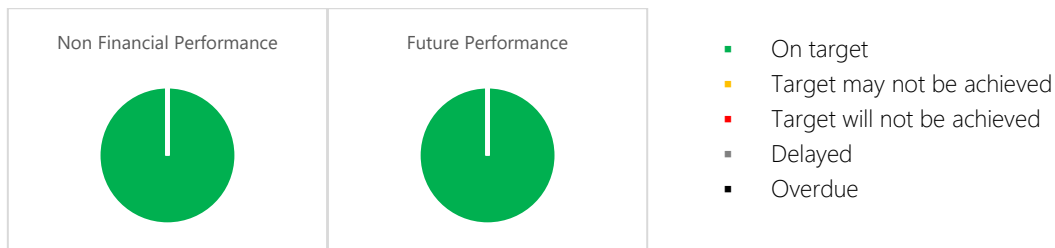
### Commentary/Highlights

There were no significant navigation and safety incidents at the port and there was compliance with the required codes and management systems. The Port Taranaki Harbour Safety Management System, prepared under the code by the Council and Port Taranaki Ltd, was reviewed during the quarter by MNZ. Initial verbal feedback was positive about the capacity and systems in place to meet (and exceed in some cases) code requirements.

### Outputs/Key performance indications

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Provide harbourmaster and harbour warden services for Port Taranaki and implement the Navigation Bylaw for Port Taranaki and Approaches. No significant breaches of the requirements of the New Zealand Port and Maritime Safety Code, including the Port Taranaki Harbour Safety Management System.	To date, no breaches have been reported. The new Harbourmaster is making positive changes. The Harbour Safety Management System is being reviewed and was the subject of an audit from MNZ. Initial verbal feedback was positive.  

### Scoreboard – Outputs/Key performance indications



### Explanation for key performance indications other than “On target”

N/A

# Hazard management


## Civil defence emergency management

Supporting, within the Taranaki community and Iwi, an integrated comprehensive emergency management system including hazard awareness, reducing risk, maintaining readiness, and providing response and recovery capacity and capabilities.

### Commentary/Highlights

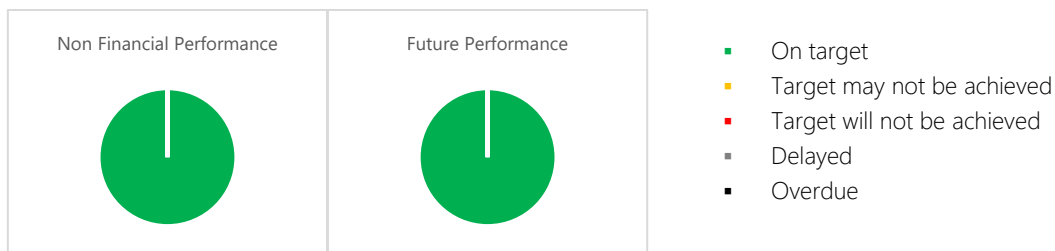
The Taranaki Civil Defence Emergency Management (CDEM) Group's review of the effectiveness of and areas for enhancement of CDEM in Taranaki identified key areas for development: re-structuring and expansion of the Taranaki Emergency Management Office, to support and mentor district councils in delivery of CDEM functions at the local level (including risk identification and reduction, community readiness and resilience, and response and recovery capacity and capability) and re-structuring of existing governance and administrative delivery of CDEM activities. The Group has identified new constituting arrangements, including new funding agreements, alternative delivery of administrative functions, and the CDEM regional management role for the Emergency Management Office. The new Group Plan, adopted in June 2018, reflects the reviewed arrangements and agreements. Related work projects being implemented include identification and implementation of territorial authority responsibilities and functions, a stocktake of hazards and risks research undertaken for the Taranaki region, a stocktake of regional readiness and risk reduction, risk and hazard identification workshops, and adoption of an annual work plan incorporating governance, risk identification and reduction, organisational resilience, and capacity and capability enhancement.

### Outputs/Key performance indications

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
<p>Support the Emergency Management office to prepare, implement, monitor and report upon the Taranaki Civil Defence Emergency Management Annual Business Plan.</p>	<p>The Group has adopted an annual business plan and budget for 2018/2019. Development of a service level agreement between NPDC as service provider and TRC as administering authority is in hand. The 2018/2019 Annual Business Plan for Taranaki Civil Defence and Emergency Management (CDEM) is being reported to the TRC, the CEG, and the CDEMG Group throughout the year. Six key activity areas have been identified in the 2018/2019 Business Plan: (i) strong governance arrangement and accountability, including future work plans and administration of advisory groups, the Co-ordinating Executive Group (CEG) and the CDEM Group meetings. (ii) disaster risk identification and reduction, management, strengthening risk planning and integration; (iii) organisation resilience, focusing operational systems and protocols for emergency operations/coordination centres; (iv) community resilience through volunteer management protocols, public education, community resilience plans and a Group resilience strategy; (v) capability development through education and training courses; and (vi) response and recovery arrangements through appointment of local Controllers, Recovery Managers and CIMS function leads.</p> <p style="text-align: center;">  </p>

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
<p>Support the Emergency Management office to implement, monitor and report upon the operative Civil Defence Emergency Management Group Plan for Taranaki, and draft, and notify the next Plan in accordance with the statutory review period.</p>	<p>The new Group Plan was adopted in June 2018. The next statutory review of the Plan is due in 2023. Work on strategy recovery in Taranaki is continuing, arising from a new requirement under the CDEM Act to include this element within group plans. The Annual Report for 2017/2018 was presented to the CEG and Group meetings in August-September. Related work projects arising from the new Group Plan are being implemented, including receipt and adoption of a review of TA responsibilities and functions, a stocktake of hazards and risks research undertaken for the Taranaki region, a stocktake of regional readiness and risk reduction, risk and hazard identification workshops. A CDEM Group strategy, vision and priorities have been adopted.</p> <p><b>N E</b></p>
<p>Support the Emergency Management office to maintain, review, and as needs be, implement effective response and recovery procedures to minimise harm or damage to people and property arising from emergency events.</p>	<p>Work by TEMO supporting New Plymouth, Stratford and South Taranaki District Councils, for the establishment of EOCs, continues. Delivery of training for CDEM staff is occurring and future course sessions are scheduled. Appointments of Local Controllers and Local Recovery Managers were confirmed at the last Joint Committee meeting of the previous financial year. The CDEM Group is moving to local response and recovery delivery (via District Council Emergency Operations Centres), and regional coordination through the Taranaki Emergency Management Office (TEMO) and the regional Emergency Coordination Center. Specification and development of operational systems for use during response and recovery is underway and implemented. Emergency operations systems are being configured for the new operating model. A draft flood response plan has been endorsed for public notification. A localised tornado in New Plymouth in August required a district level response. The Group has submitted on the draft National Disaster Resilience Strategy.</p> <p><b>N E</b></p>

Scoreboard – Outputs/Key performance indications



Explanation for key performance indications other than "On target"

N/A






## Flood management and general river control

Providing accurate and timely flood warnings, providing flood control advice and undertaking minor works and associated actions (audit of regional plans and consent applications to ensure activities are undertaken without an increased risk of flooding and river erosion) to minimise and prevent damage by floods and river erosion.

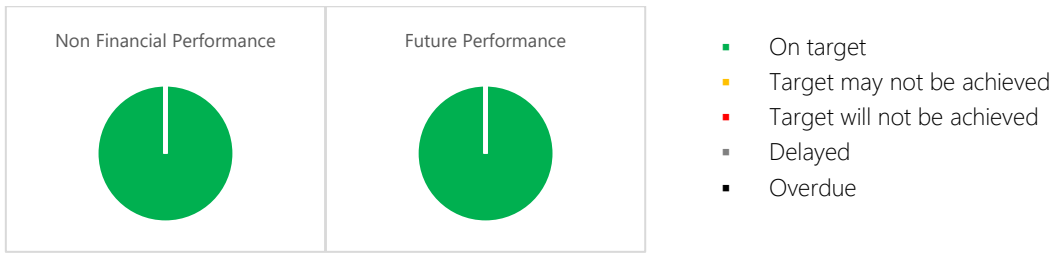
### Commentary/Highlights

Information from rainfall and river level monitoring systems was provided. Advice was provided to landowners on a range of river/stream flood control advance and drainage related matters.

### Outputs/Key performance indications

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Effectively monitor rainfall and river levels and issue timely flood warnings. Maintain continuous monitoring systems (100% functional) and issue timely warnings for all cases, where necessary, in accordance with the Flood Event Standard Operating Procedure (approximately 35 warnings per annum).	Meteorological and hydrometric monitoring sites were maintained to high level of operational standard, with no significant maintenance works required. All incoming telemetry data is monitored continuously and responded to in accordance with the procedures for the monitoring of severe weather and flood events. Fifteen severe weather watch alerts and eight warnings have been received from MetService in the year to December. The Council has not been required to issue any flood warnings over the same period.  
Undertake minor emergency river and flood control works when necessary.	No emergency works requiring Council funding have been required this quarter.  
Respond to 100% of requests for drainage, river and flood control advice and assistance within ten working days.	Staff have provided advice, predominantly to farmers, on a range of requests for general advice on works in streams.  
Facilitate river control projects for the environmental enhancement of the region's waterways.	The willow control programme continues, focusing on removal of willow in riparian areas to improve flood flows and enhance riparian vegetation.  
Resource management planners are given advice to ensure regional plan rule and consent conditions will not increase the risk of flooding or river erosion.	Advice has been given on a range of matters regarding the interpretation of regional plan rules and to provide technical assistance during the processing of resource consent applications.  

Scoreboard – Outputs/Key performance indications



Explanation for key performance indications other than "On target"

N/A

## River control schemes

Managing and maintaining river control scheme works to accepted design standards to minimise and prevent damage by floods and river erosion.

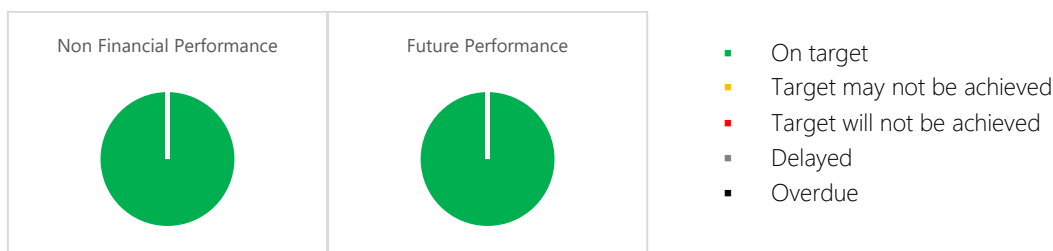
### Commentary/Highlights

All schemes (Lower Waiwhakaiho, Lower Waitara, Okato and Waitotara) have been maintained as per their respective asset management plans. A range of maintenance works have been occurring across the schemes including vegetation clearance within the flood channel and erosion control works. The Opunake flood control scheme works are complete.

### Outputs/Key performance indications

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Manage all flood and river control schemes across the region in accordance with asset management plans or management plans; including Lower Waiwhakaiho, Lower Waitara, Okato and Waitotara Schemes.	All schemes have been maintained as per their asset management plan: Waiwhakaiho Scheme - General weed control and survey. Waitara Scheme - general weed control. General – mowing of grassed area and stopbanks; general weed control.  NF E
Manage other minor river schemes to standards as agreed with scheme participants.	No works were planned for this period.  NF E
Implement the rural component of an Opunake Flood Control Scheme. The rural component of the Scheme will divert floodwaters from the Hihiwera Stream to the Otahi Stream and the Waiaua River. An urban component will be designed and implemented by the South Taranaki District Council. The scheme is designed to protect Opunake from a 1% Annual Exceedance Probability (one-in-100-year) flooding event.	The rural component of the scheme has been completed and is functioning as per expected design performance.  NF E

### Scoreboard – Outputs/Key performance indications



### Explanation for key performance indications other than "On target"

N/A



# Recreation, culture and heritage

## Regional gardens

Ensuring that Hollard Gardens, Tupare and Pukeiti are maintained and enhanced as regionally significant recreational and heritage amenities.

### Commentary/Highlights

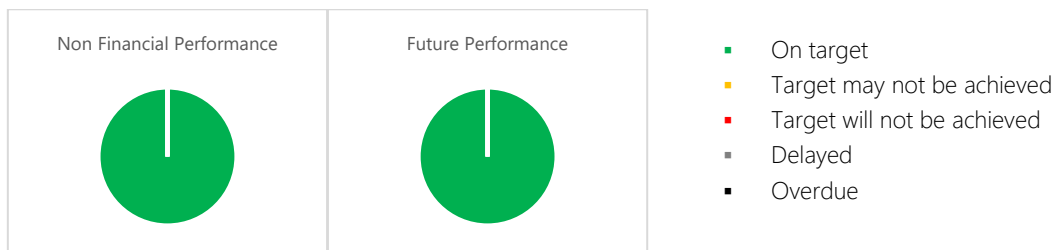
Gardens have been maintained to the standards in the respective asset management plan. The main focus operationally has been presenting the gardens to a high standard for the summer visitor season. This involved seasonal plant husbandry tasks such as shaping, pruning, plant health measures as well as weed control mulching and general grooming. All gardens public events have been well attended and visitor numbers have increased.

### Outputs/Key performance indications

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Provide three regional gardens (Tupare, Hollard Gardens and Pukeiti) for free general use by the regional community. Tupare, Hollard Gardens and Pukeiti open to the public daily with unrestricted free general access.	The gardens are open all day every day for free general use by the regional community and visitors  <b>N E</b>
Encourage the increased use of the regional gardens by the community for recreational purposes and for specific events.	Visitor numbers for the financial year ending July 2018: Pukeiti 82,887, Tupare 38,239 and Hollard Gardens 19,985. Events: Pukeiti 26, Tupare 40 and Hollard Gardens 61. Workshops have been well attended. The summer visitor season has started well with good casual visitor numbers and well attended events  <b>N E</b>
Continue implementing the Pukeiti asset management plans focusing on completing the upgrade works in the Zone 1 Garden, the rhododendron collection in Zone 2 and recreational development opportunities in Zone 3. Priority tasks to be completed include: • completing the landscaping and visitor facilities in the Garden Zone 1 • continuing to enhance the rhododendron collection (Zone 2) through implementing the Plant Collection Plan • continuing to develop and implement world class story-telling and interpretation throughout Pukeiti • developing a canopy walk linking Pukeiti with the rainforest • developing walking and cycling trails throughout the rainforest and linking to the coast • developing visitor facilities including a family hut, the Puke te whiti summit and enhancing various heritage and biodiversity sites.	The Lodge construction is all but finished except for the concreting, which will be complete when the weather improves. The construction of the Weka wetland landscape project is now complete. Other projects include: planning and implementation of project works including the hard and soft landscaping around the Lodge, new tracks in Zone 1 is in progress, as is the expansion of the rear carpark to increase the parking by 23 new parks. The engineering and working drawings for the Family Hut building are finalised (with approval from PKW) and have been lodged with npdc for a building consent. The canopy walk project is gone to the market for proposals. The rhododendron collection continues to expand with significant new plantings which are evident throughout the garden areas. As we move to the next stage of development, new interpretation is being planned with a focus on predator free Kaitake and historical information on the area. The lidar survey has been completed for the whole property. The new toilet and the new moa and haast eagle art work has been installed in the Valley of the Giants area.  <b>N E</b>

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
<p>Continue implementing the Hollard Gardens asset management plans focusing on: • providing a new barbeque and shelter • extending education workshops in Bernie’s Home Garden by providing a new single garage workshop • extending the culvert to create more car parking.</p>	<p>The construction of the new workshop is complete, the shelter and barbeque will be constructed summer/autumn</p> <p><b>NF E</b></p>
<p>Continue implementing the Tupare asset management plans focusing on: • upgrading the Cottage, including heating, lighting and access • continuing art work based on the arts and crafts genre • investigating an upgrade of the tennis court hospitality options.</p>	<p>The cottage heating is installed as well as the new display cabinets</p> <p><b>NF E</b></p>
<p>Review and adopt asset management plans for Tupare, Hollard Gardens and Pukeiti by 31 October 2020.</p>	<p>Asset management plans for the three gardens have been completed and adopted. The next review of the plans is scheduled for 2020/2021.</p> <p><b>NF E</b></p>

Scoreboard – Outputs/Key performance indications



Explanation for key performance indications other than “On target”

N/A


## Puke Ariki

Maintaining an ongoing partnership with the Puke Ariki regional museum and library including the use of exhibitions, presentations and services within annual projects.

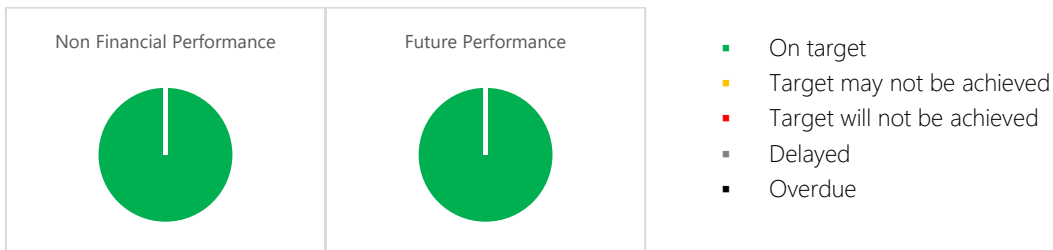
### Commentary/Highlight

The relationship with Puke Ariki is progressing well. The projects for 2018/2019 (see below) have been agreed upon and are in the process of being delivered. The Permian Monsters: Life Before the Dinosaurs exhibition proved to be very popular and successful - this was part of the Council's 2017/2018 programme with Puke Ariki.

### Outputs/Key performance indications

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Maintain an ongoing partnership relationship with the Puke Ariki regional museum and library including the ongoing use of display and presentation material within an annual project.	Quarterly partnership meetings are held with Puke Ariki. The three 2018/2019 projects are: South Taranaki reef exhibition in Taranaki Naturally Gallery (\$120,000); Taranaki Naturally Gallery marketing campaign (\$5,000); Aotea Utanganui Museum of South Taranaki. (\$25,000).  

### Scoreboard – Outputs/Key performance indications



### Explanation for key performance indications other than “On target”

N/A

## Yarrow Stadium

Facilitating the continued maintenance and development of Yarrow Stadium.

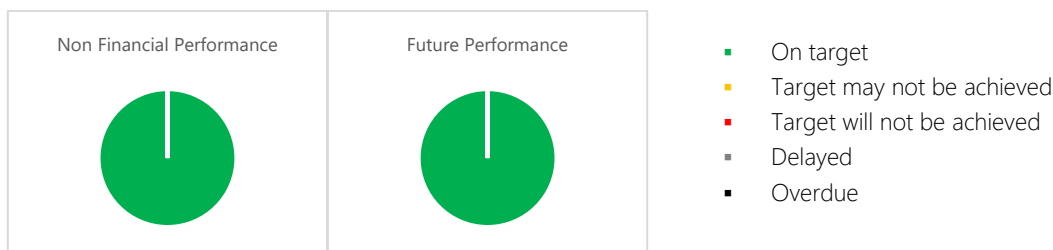
### Commentary/Highlights

The focus for the first part of this year was the recovery plan to get the Stadium operational for the Mitre10 Cup. Having achieved this, work has moved onto the development of options for repairing/reinstating the Stadium. It is expected that these options will be considered in the 2019/2020 Annual Plan preparation process for inclusion into works programmes for 2019/2020.

### Outputs/Key performance indications

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Contract with New Plymouth District Council for the operation and management of Yarrow Stadium.	The Trust and the New Plymouth District Council have a management agreement for the operation and management of Yarrow Stadium. New Plymouth District Council are operating and managing Yarrow Stadium under this agreement.  <b>NF E</b>
Undertake asset management planning for the future maintenance, enhancement and development of Yarrow Stadium.	A joint committee of the Council and the New Plymouth District Council have developed and adopted a strategic plan and associated 2015/2025 asset management plan for the long-term development of Yarrow Stadium. Asset management planning for 2018/2028 is on hold while the solutions for the results of earthquake assessments on the two Stands are identified. The focus for the first part of this year was the recovery plan to get the Stadium operational for the Mitre10 Cup. Having achieved this, work has moved onto the development of options for repairing/reinstating the Stadium.  <b>NF E</b>
Provide regional funding for the future maintenance, enhancement and development of Yarrow Stadium.	Regional funding is provided to the Taranaki Stadium Trust for long-term maintenance and development at Yarrow Stadium. The 2018/2019 funding is being used for the recovery programme.  <b>NF E</b>

### Scoreboard – Outputs/Key performance indications



### Explanation for key performance indications other than “On target”

N/A

# Regional representation, advocacy and investment management

## Investment management

Ensuring that the equity, property and treasury investments owned by the Council are efficiently managed.

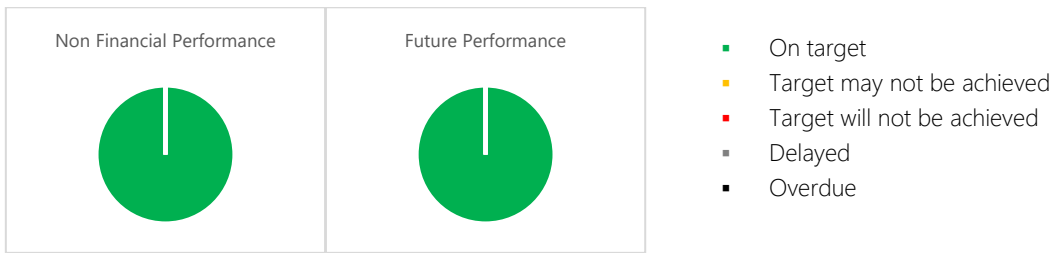
### Commentary/Highlights

Investment management activities are working well within defined policies and procedures. The annual general meeting of Port Taranaki Ltd has occurred with one director retiring and one director reappointed.

### Outputs/Key performance indications

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Consider Port Taranaki's annual statement of corporate intent and monitor performance against established targets.	Port Taranaki Ltd's performance was reviewed when considering their 2017/2018 Annual Report on 18 September 2018. Performance against standards set in the statement of corporate intent is reported in the Council's annual report.  <b>N E</b>
Appoint Directors at Port Taranaki Ltd's annual general meeting and at other times as required.	Councillor Littlewood retired by rotation and was reappointed at the 20 September 2018 Port Taranaki Ltd annual general meeting (AGM). Mr Roger Taylor resigned at the AGM and his position was not filled.  <b>N E</b>
Undertake on-going liaison with port company directors and management.	Regular formal and informal briefings and discussions occurred between the Board and the Council throughout 2018/2019.  <b>N E</b>
Manage and, where appropriate, divest leasehold land in accordance with the Investment Policy.	Leasehold land is managed in accordance with the Council's Investment Policy. A 5% return from leasehold land rentals is expected in 2018/2019. No properties have been divested.  <b>N E</b>
Manage and maximise returns from treasury investments in accordance with the Investment Policy.	All treasury investments are in accordance with the Council's Investment Policy.  <b>N E</b>

### Scoreboard – Outputs/Key performance indications



### Explanation for key performance indications other than "On target"

N/A

## Community engagement

Promoting community awareness, understanding and involvement with the Council's functions and activities, together with demonstrating the value and contribution of the work of the Council to the region.

### Commentary/Highlights

The implementation of the digital and social media strategy is the primary focus and good progress is being made on all fronts. A lot of time and energy has gone into supporting the Towards Predator-Free Taranaki project. The web design and redevelopment project is progressing well with Stage 3 going live in the first quarter of 2018/2019. Work is progressing on using live environmental data for a surfing app. The transport app has been delayed by the NZTA and the integrated ticketing project. The 2018 Environmental Awards were successfully held in late 2018. The environmental education programme continues to be busy and successful. The Enviroschools programme has been built into existing programmes.

### Outputs/Key performance indications

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Engage with the community across a range of channels including print and digital publications, news media, websites, mobile and social media. Produce five bi-monthly editions of the Council newsletter and publish through print and digital channels.	A range of communications activities have been undertaken to support programmes. The website is being maintained and enhanced, and social media activity continues to grow with 3,880 followers on Facebook. Three issues of Talking Taranaki newsletter have been published to date.  <b>N E</b>
Implement the environmental awards programme.	The 2018 environmental awards programme was successfully completed and planning for the 2019 awards is underway.  <b>N E</b>
Provide an on-going environmental education programme for school children and the wider community including class visits, field trips, the Pukeiti Rainforest School and support for community projects.	The Council Education Officer has delivered 132 education sessions/field trips involving 4,279 students (including the Gardens' School Programmes), 25 planning meetings, 5 professional development sessions and 2 issues of the SITE newsletter. The Council's Enviroschools Regional Coordinator is supporting the Enviroschools programme in Taranaki.  <b>N E</b>

### Scoreboard – Outputs/Key performance indications

- On target
- Target may not be achieved
- Target will not be achieved
- Delayed
- Overdue

[empty summary]

### Explanation for key performance indications other than "On target"

N/A

## Advocacy and response

Advocating and responding, on behalf of the Taranaki community, to initiatives proposed by other agencies, when those initiatives affect the statutory responsibilities of the Council or relate to matters of regional significance, which are of interest or concern to the people of Taranaki.

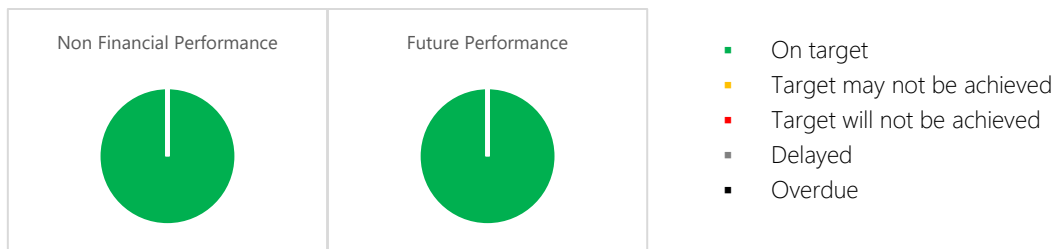
### Commentary/Highlights

Submissions are prepared and approved by the Council prior to being submitted. To date more submissions made than usual reflecting the changeable policy environment. The Council also continues to be involved in various forums associated with policy development, advocacy, liaison and in response to a range of national initiatives.

### Outputs/Key performance indications

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Assess the implications of policy initiatives proposed by other agencies including discussion documents, proposed policies, strategies, plans and draft legislation, and respond within required timeframes on approximately 20 occasions per year.	To date, seventeen (17) submissions have been made. <b>N E</b>

### Scoreboard – Outputs/Key performance indications



### Explanation for key performance indications other than "On target"

N/A



## Governance

Facilitating public representation by the Council and its committees in accordance with statutory requirements.

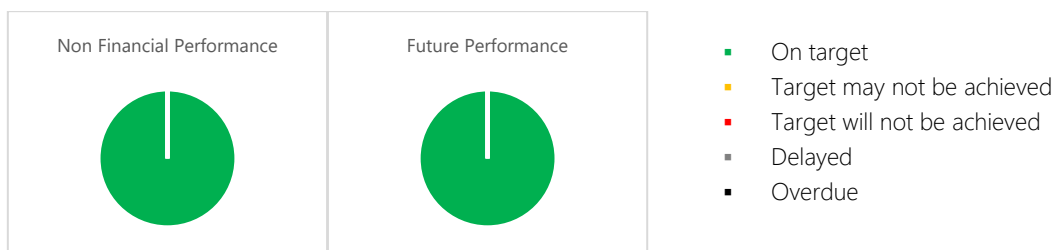
### Commentary/Highlights

The Council remains on target with all its statutory governance and engagement obligations. The 2017/2018 Annual Report was adopted on 18 September 2018. The representation review has been completed and work is commencing on the 2019 elections. Work on the 2019/2020 Annual Plan is well advanced with the draft Annual Plan to be considered at the February 2019 Ordinary meeting.

### Outputs/Key performance indications

PERFORMANCE MEASURE	ACTUAL PERFORMANCE
Completion of statutory planning and reporting documents (Long-Term Plan, Annual Plans and Annual Reports) within statutory requirements.	Statutory planning and reporting accountability documents have all been prepared within statutory requirements and timeframes. The 2017/2018 Annual Report was adopted on 18 September 2018. Work on the 2019/2020 Annual Plan has commenced.  <b>NF E</b>
Preparation of agendas and minutes and the conduct of meetings in accordance with Standing Orders and the Local Government Official Information and Meetings Act 1987.	All meetings are conducted in accordance with adopted Standing Orders and the Local Government Official Information and Meetings Act 1987. Agendas are publicly available at least 48 hours before each meeting and minutes are prepared and adopted for all meetings.  <b>NF E</b>
Conduct of triennial local authority elections without any need for re-conduct of the elections as a result of judicial review.	The 2016 local authority elections were held in October 2016. The elections were successfully completed with no appeals or judicial reviews held. The next local authority elections are in October 2019.  <b>NF E</b>

### Scoreboard – Outputs/Key performance indications



### Explanation for key performance indications other than "On target"

N/A

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