



AGENDA

Executive, Audit & Risk

Monday 10 February 2025 10.00am

Executive Audit and Risk Committee

10 February 2025 10:00 AM



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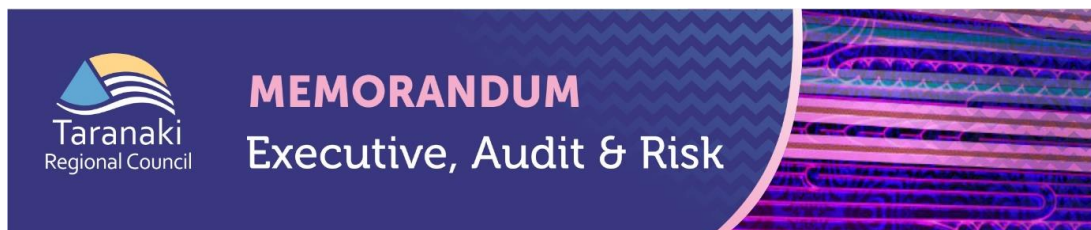


Whakataka te hau

Karakia to open meetings

Whakataka te hau ki te uru
Whakataka te hau ki te tonga
Kia mākinakina ki uta
Kia mātaratara ki tai
Kia hī ake ana te atakura
He tio, he huka, he hauhu
Tūturu o whiti whakamaua kia tina.
Tina!
Hui ē! Tāiki ē!

Cease the winds from the west
Cease the winds from the south
Let the breeze blow over the land
Let the breeze blow over the ocean
Let the red-tipped dawn come with a sharpened air
A touch of frost, a promise of glorious day
Let there be certainty
Secure it!
Draw together! Affirm!



Date: 10 February 2025

Subject: Executive Audit and Risk Minutes – 2 December 2024

Author: M Jones, Governance Administrator

Approved by: M J Nield, Director - Corporate Services

Document: TRCID-1492626864-256

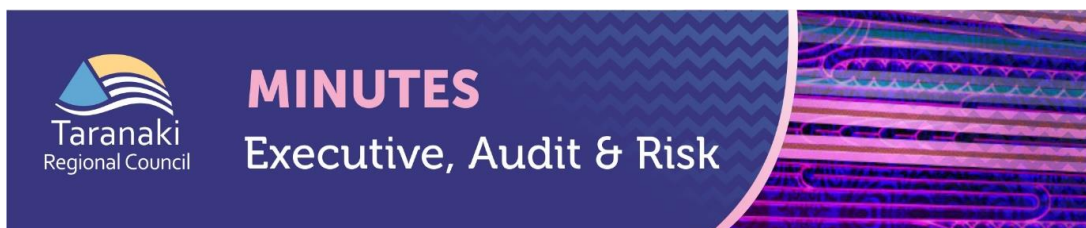
Recommendations

That the Taranaki Regional Council:

- a) takes as read and confirms the minutes of the Executive, Audit and Risk Committee meeting of the 2 December 2024
- b) notes recommendations therein were adopted by the Taranaki Regional Council on Tuesday 10 December 2024.

Appendices/Attachments

TRCID-1492626864-161: [Executive Audit and Risk Committee Minutes – 2 December 2024](#)



Date:	2 December 2024	
Venue:	Taranaki Regional Council Boardroom, 47 Cloten Road, Stratford	
Document:	TRCID-1492626864-161	
Present:	M J Cloke	Chairperson
	C S Williamson	
	A Jamieson	
	D H McIntyre	
	C L Littlewood	ex officio (Zoom)
	N W Walker	ex officio
Attending:	S J Ruru	Chief Executive
	M J Nield	Director – Corporate Services
	B Muir	Senior Health, Safety and Wellness Adviser
	R Johnson	Finance Manager
	A De Faria	Finance Manager
	N Chadwick	Governance Administrator

The meeting opened with a group Karakia at 10.00am.

Apologies were received and sustained from Councillor Hughes and Mr Bruce Robertson.

Jamieson/McIntyre

1. Confirmation of Minutes Executive Audit and Risk Committee Minutes – 21 October 2024

Resolved

That the Taranaki Regional Council:

- a) took as read and confirmed the minutes of Executive Audit and Risk Committee of the Taranaki Regional Council held at 10.00am on Monday 21 October 2024 at Taranaki Regional Council 47 Cloten Road Stratford
- b) noted the recommendations therein were adopted by the Taranaki Regional Council on Tuesday 29 October 2024.

Walker/Williamson

2. Speed Management Changes

- 2.1 M Nield provided an update on the changes to the national speed management policies which have removed regional authority involvement and a consequential recommendation to rescind the MOU that was previously put in place.

Resolved

That the Taranaki Regional Council:

- a) received the memorandum speed management changes
- b) noted that the policy approach for speed management and road safety have shifted significantly with the change in Government
- c) noted the release of the final Land Transport Rule: Setting of Speed Limits 2024 which removes the regional authority involvement in speed management planning which was assigned by the Land Transport Rule: Setting of Speed Limits 2022
- d) agreed to formally rescind the Memorandum of Understanding put in place to develop the first Regional Speed Management Plan and to cease associated work
- e) determined that this decision be recognised not significant in terms of section 76 of the Local Government Act 2002
- f) determined that it has complied with the decision-making provisions of the Local Government Act 2002 to the extent necessary in relation to this decision; and in accordance with section 79 of the Act, determined that it does not require further information, further assessment of options or further analysis of costs and benefits, or advantages and disadvantages prior to making a decision on this matter.

Jamieson/McIntyre

(Councillor Littlewood joined the meeting at 10:07am)

3. Financial and Operational Report

- 3.1 M Nield provided an update on operational and financial performance.

Resolved

That the Taranaki Regional Council:

- a) received the memorandum Financial and Operational Report and the August and September 2024 Monthly Financial Reports
- b) noted the digital media update.

Cloke/Walker

4. Health and Safety Report

- 4.1 M Nield and B Muir provided an update on health and safety performance.

Resolved

That the Taranaki Regional Council:

- a) received the October 2024 Health and Safety report.

Cloke/McIntyre

5. Regional Software Holding Limited Annual Report for the year ending 30 June 2024

5.1 M Nield provided an overview of Regional Software Holdings Limited's Annual Report.

Resolved

That the Taranaki Regional Council:

- a) received Regional Software Holding Limited's Annual Report for the period ending 30 June 2024.

Williamson/Walker

6. Civic Services Limited Half Yearly Accounts to 30 June 2024

6.1 M Nield provided an overview of Civic Services half yearly accounts.

Resolved

That the Taranaki Regional Council:

- a) received Civic Services Limited's Half-Yearly Report to 30 June 2024.

Jamieson/Cloke

7. Taranaki Stadium Trust 2023/2024 Annual Report

7.1 M Nield provided an overview of Taranaki Stadium Trust's 2023/2024 Annual Report.

Resolved

That the Taranaki Regional Council:

- a) received Taranaki Stadium Trusts 2023/2024 Annual Report.

Cloke/Walker

8. Review of Risk Management Practice

8.1 N Chadwick and M Nield provided an overview of the Review of Risk Management Practice that was undertaken by Mr Bruce Robertson.

Resolved

That the Taranaki Regional Council:

- a) received the Review of Risk Management Practice memorandum, the Review of Risk Management Practice report and the Risk Management Framework, Policy and Guidelines document
- b) adopted the Risk Management Framework, Policy and Guidelines
- c) noted the Executive, Audit and Risk Committee will receive additional reporting on risk management
- d) determined that this decision be recognised as not significant in terms of section 76 of the Local Government Act 2002
- e) determined that it has complied with the decision-making provisions of the Local Government Act 2002 to the extent necessary in relation to this decision; and in accordance with section 79 of the Act, determines that it does not require further information, further assessment of options or further analysis of costs and benefits, or advantages and disadvantages prior to making a decision on this matter

Williamson/McIntyre

9. Director Appointment Policy Review

9.1 N Chadwick provided an overview of the reviewed Director Appointment Policy

Resolved

That the Taranaki Regional Council:

- a) received this memorandum titled Director Appointment Policy review along with the attached revised Director Appointment Policy
- b) adopted the Directors Appointment Policy
- c) determined that this decision be recognised as not significant in terms of section 76 of the Local Government Act 2002
- d) determined that it has complied with the decision-making provisions of the Local Government Act 2002 to the extent necessary in relation to this decision; and in accordance with section 79 of the Act, determines that it does not require further information, further assessment of options or further analysis of costs and benefits, or advantages and disadvantages prior to making a decision on this matter.

Jamieson/Williamson

10. Accommodation Project Update

10.1 M Nield provided an update on the Accommodation Project.

Resolved

That the Taranaki Regional Council:

- a) received the Accommodation Update Report December 2024
- b) received the final design package of the new building
- c) noted the progress to date and the next steps on the Accommodation Project.

McIntyre/Walker

(J. Paterson joined the meeting at 10:46am)

11. Yarrow Stadium Plus: Project Update

11.1 M Nield and J Paterson provided an update on the Yarrow Stadium Project.

Resolved

That the Taranaki Regional Council:

- a) noted the progress to date and the next steps on the Yarrow Stadium Plus Redevelopment Project.

Cloke/McIntyre

12. Public Excluded

In accordance with section 48(1) of the Local Government Official Information and Meetings Act 1987, resolved that the public is excluded from the following part of the proceedings of the Executive Audit and Risk Meeting on 2 December 2024 for the following reason/s:

The matter to be considered while the public is excluded, the reason for passing this resolution in relation to the matter, and the specific grounds under section 48(1) of the Local Government Official Information and Meetings Act 1987 are as follows:

Item 17 – Confirmation of Public Excluded Executive Audit and Risk Minutes – 21 October 2024

That the public conduct of the whole or the relevant part of the proceedings of the meeting would be likely to result in the disclosure of information where the withholding of the information is necessary to protect information where the making available of the information would be likely unreasonably to prejudice the commercial position of the person who supplied or who is the subject of the information; and/or enable any local authority holding the information to carry out, without prejudice, commercial activities.

General subject of each matter to be considered	Reason for passing this resolution in relation to each matter	Ground(s) under section 48(1) for the passing of this resolution
Item 18: Yarrow Stadium Plus: Project Steering Group Report	The report contains information relating to performance of the contractor which is subject to ongoing monitoring and negotiation.	That the public conduct of the whole or the relevant part of the proceedings of the meeting would be likely to result in the disclosure of information for which good reason for withholding would exist under section 7 (2) (h) of the Local Government Official Information and Meetings Act 1987
Item 19: Accommodation Update	The report contains information relating to performance of the contractor which is subject to ongoing monitoring and negotiation.	That the public conduct of the whole or the relevant part of the proceedings of the meeting would be likely to result in the disclosure of information for which good reason for withholding would exist under section 7 (2) (h) of the Local Government Official Information and Meetings Act 1987

Williamson/Jamieson

There being no further business the Committee Chairperson, M J Cloke, declared the meeting of the Executive Audit and Risk Committee meeting closed at 10:53am.

Executive Audit and Risk

Committee Chairperson: _____

M J Cloke



Date: 10 February 2025
Subject: Financial and Operational Report
Author: A De Faria, Finance Manager
Approved by: M J Nield, Director - Corporate Services
Document: TRCID-1492626864-229

Purpose

1. The purpose of this memorandum is to receive information on operational and financial performance.

Recommendations

That the Taranaki Regional Council:

- a) receives the memorandum Financial and Operational Report and the October and November 2024 Monthly Financial Reports
- b) notes the digital media update
- c) receives the common seal transactions:
 - 2024/02 – Renewal of lease – 125-139 Breakwater Road, New Plymouth
 - 2024/03 – Renewal of lease – 143-145 Breakwater Road, New Plymouth.

Background

2. We produce a Monthly Financial Report outlining the financial performance for the month and year to date. This memorandum supports the Monthly Financial Report by providing additional supporting operational and financial information. The Common Seal is operated under delegated authority. Part of that delegated authority is the reporting back of seal transactions.

Discussion

3. Attached are the Monthly Financial Reports for October and November 2024.
4. In the "Financial Indicators Section", for revenue, expenditure and operating surplus/deficit, for the whole of the Council the actual year to date (YTD) performance is compared against the YTD budget. A green variance indicates that the variance is within plus or minus 5% and less than \$50,000. A yellow variance indicates that the variance is greater than plus or minus 5% and between \$50,000 and \$100,000 but less than plus or minus 10% and more than \$100,000. A red variance indicates that the variance is more than plus or minus 10% and more than \$100,000. The arrow indicates the trend over time. A green up arrow indicates an improving trend and a red down arrow indicates a deteriorating trend.

5. The financial performance pie graphs for operating expenditure and income show the actual performance against budget and the forecast performance against budget, accumulated for all activities. The green slice indicates the number of activities where the variance is within plus or minus 5% and less than \$50,000. The yellow slice indicates the number of activities where the variance is greater than plus or minus 5% and between \$50,000 and \$100,000 but less than plus or minus 10% and more than \$100,000. The red slice indicates the number of activities where the variance is more than plus or minus 10% and more than \$100,000.
6. For each Group of Activities (Resource management, Catchment management, Transport, Flood protection and hazard management, Regional facilities, and Regional leadership and governance), in the "Financial Indicators Section", for revenue and expenditure, for that group of activities, the actual year to date (YTD) performance is compared against the YTD budget. A green variance indicates that the variance is within plus or minus 5% and less than \$50,000. A yellow variance indicates that the variance is greater than plus or minus 5% and between \$50,000 and \$100,000 but less than plus or minus 10% and more than \$100,000. A red variance indicates that the variance is more than plus or minus 10% and more than \$100,000. The arrow indicates the trend over time. A green up arrow indicates an improving trend and a red down arrow indicates a deteriorating trend.
7. In the "Operating Expenditure by Activity" section, there is a dial for each activity comparing YTD expenditure against budget and a forecast for the rest of the year. The colours are green – variance of less than plus or minus 5%, yellow – plus or minus variance of more than 5% but less than 10% and red – plus or minus variance of more than 10%. The key components of each dial are:
 - The outer ring is the forecast for the rest of the year - green OK, yellow performance at risk, red target will not be achieved.
 - The pointer indicates whether the variance is over or under budget and the colour indicates the scale of the variance - the actual variance figure sits at the bottom of the pointer.
 - The YTD and full year (FY) budgets are included in the grey section.
8. Financially, the overall financial result is behind budget to the estimates established for 2024/2025 in the *2024/2034 Long-Term Plan*. This is due to the Port Taranaki Limited dividend received being \$1,000,000 under budget. As at the end of November 2024, significant income and expenditure variances by activity (plus or minus \$100,000) are:
9. *Resource Management planning* - \$244,419 under budget due to delayed expenditure on project costs. Response to change in regulatory environment impact as per the Regional Policy Statement and the Regional Freshwater Plan.
 - *Sustainable land management* - \$200,244 under budget due to less riparian plant purchases than planned.
 - *Catchment enhancement* - \$591,311 under budget due to lower year to date expenditure on STRESS projects. This is expected to be fully spent by year end.
 - *Catchment management direct charges revenue* - \$237,713 over budget due to higher and earlier Waitara river catchment investment returns than planned.
 - *Transport planning and services* - \$381,137 under budget due to higher bus service contract costs expected later in the financial year.
 - *Transport direct charges revenue* - \$125,513 ahead of budget due to an increase in fares and a reduction in Government grants.

Communications and Engagement

10. Communications and engagement activities are delivered across publications, media releases, advertising, digital media, events, through stakeholders and through education. Recent points of note are:

- The Environmental Awards in November achieved good media coverage (Stuff, Farmers Weekly, RNZ) and received positive feedback from attendees, winners and sponsors alike. The social media campaign had 56K organic impressions and 127K through paid ads. The 12 winner and highly commended videos were played 25K times and there were 5.5K views on our website.
- Multiple changes to bus services and timetables, including school buses, which has required extensive communications and marketing. Free Fridays in December marketing. Working with Te Matatini organisers to provide additional bus services during the festival.
- The Can I Swim Here? summer social media campaign has so far reached more than 100,000 Taranaki people, up on last year. Media interest has been high, with stories by several outlets.
- A mini Check Clean Dry marketing campaign, supporting the national Ministry for Primary Industries campaign, has reached more than 50,000 people on social media, received media coverage and reached thousands more on digital billboards around town.
- A site at the Egmont A&P Show on 22-23 February to engage with the community and share information. Other recent community events include the Stratford A&P show in late November, Seaside Markets and a World Wetlands Day event planned for 2 February.
- Freshwater community consultation continued with two focus groups in December on options for animal effluent and earthworks.
- Talking Taranaki published in four newspapers in December 2024 and sent to 8,000 subscribers via electronic direct mail (56% open rate).
- In November 2024 there were 23 media stories mentioning Taranaki Regional Council, and a further 23 in December 2024. As at 24 January there had been 23 so far for the month.
- Social media figures for November 2024 were exceptionally high thanks to a [reel](#) on the Towards Predator-Free Taranaki page being watched by more than 1 million people.
- Educators worked with 1,356 students in November and 332 in December including preschool, primary, intermediate and high school aged children. In 2024, educators worked with 4,438 students (this is low compared to previous years due to persistent staff vacancies in 2024).

Social media (Facebook & Instagram)

	November 2024	December 2024	Financial YTD
Total users reached (organic and paid)	1,273,964 (↑ 314% on previous month)	313,490 (↓75% on previous month)	2,008,224
Total interactions or engagement (likes, comments, shares, saves)	11,710 (↑ 68% on previous month)	4,788 (↓59% on previous month)	37,716

Note: This includes all TRC-run Facebook and Instagram accounts. As such there may be duplication – i.e. one person may have been reached by two different pages so will be counted twice.

Website (www.trc.govt.nz and www.haveyoursay.trc.govt.nz)

	November 2024	December 2024	January 2025	Financial YTD
Total users	20,958	18,052	13,964* (Jan 1-20)	124,058

Note: Unique users i.e. individuals who visited the site four times in December will only be counted once. A user that visited in November and then again in December will only be counted once in the YTD figure.

Common Seal

11. The following transactions were executed under Common Seal:
- 2024/02 – Renewal of lease – 125-139 Breakwater Road, New Plymouth
 - 2024/03 – Renewal of lease – 143-145 Breakwater Road, New Plymouth.

Appendices/Attachments

Document TRCID-34743511-138: [Monthly Financial Report – October 2024](#)

Document TRCID-34743511-220: [Monthly Financial Report – November 2024](#)



PŪRONGO PŪTEA O TE MARAMA MONTHLY FINANCIAL REPORT

Whiringa-a-nuku | October 2024/2025






Ngā rārangi take


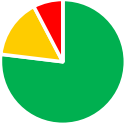


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Executive Summary

Financial performance

Financial indicators					
Financial threshold key (for adverse variances): ● ≥5% and <10% ● ≥10%					
Total revenue		Operating expenditure		Operating surplus/deficit	
What we earn – rates, charges, grants and investment income		The costs to operate our activities		Total revenue less operating expenditure	
Actual YTD	Trend	Actual YTD	Trend	Actual YTD	Trend
\$13.9M	\$747.8K under budget 	\$16.8M	\$1664.5K under budget 	\$-2.8M	\$916.7K ahead of budget 
Against a YTD budget of \$14.7M and a full year budget of \$50.3M.		Against a YTD budget of \$18.5M and a full year budget of \$54.4M.		Against a YTD budget of \$-3.8M and a full year budget of \$-4.2M.	

Financial performance			
Operating Expenditure		Income	
Actual	Forecast	Actual	Forecast
Financial Performance 	Future Performance 	Financial Performance 	Future Performance 

Commentary and variances

As of 31 October 2024, the overall financial result is ahead of budget.

Key

This section defines the symbols and colours used in the Executive Summary and the Groups of Activities.

Introduction

In the "Financial Indicators Section", for revenue, expenditure and operating surplus/deficit, for the whole of the Council the actual year to date (YTD) performance is compared against the YTD budget. A green variance indicates that the variance is within plus or minus 5% and less than \$50,000. A yellow variance indicates that the variance is greater than plus or minus 5% and between \$50,000 and \$100,000 but less than plus or minus 10% and more than \$100,000. A red variance indicates that the variance is more than plus or minus 10% and more than \$100,000. The arrow indicates the trend over time. A green up arrow indicates and improving trend and a red down arrow indicates a deteriorating trend.

The financial performance pie graphs for operating expenditure and income show the actual performance against budget and the forecast performance against budget, accumulated for all activities. The green slice indicates the number of activities where the variance is within plus or minus 5% and less than \$50,000. The yellow slice indicates the number of activities where the variance is greater than plus or minus 5% and between \$50,000 and \$100,000 but less than plus or minus 10% and more than \$100,000. The red slice indicates the number of activities where the variance is more than plus or minus 10% and more than \$100,000.

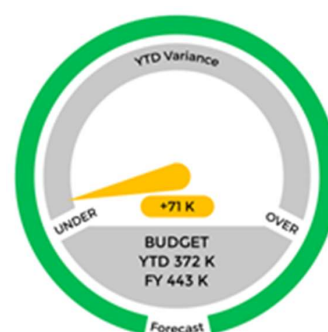
The operational performance pie graphs for levels of service and individual activities show the actual performance against budget and the forecast performance against budget, accumulated for all activities. The green slice indicates the number of levels of service/activities where the actual performance is on target. The yellow slice indicates the number of levels of service/activities where the actual performance is at risk of not being achieved. The red slice indicates the number of levels of service/activities where the actual performance is not meeting the target.

For each Group of Activities:

In the "Financial Indicators Section", for revenue and expenditure, for that group of activities, the actual year to date (YTD) performance is compared against the YTD budget. A green variance indicates that the variance is within plus or minus 5% and less than \$50,000. A yellow variance indicates that the variance is greater than plus or minus 5% and between \$50,000 and \$100,000 but less than plus or minus 10% and more than \$100,000. A red variance indicates that the variance is more than plus or minus 10% and more than \$100,000. The arrow indicates the trend over time. A green up arrow indicates and improving trend and a red down arrow indicates a deteriorating trend.

In the "Operating expenditure by activity" section, there is a dial for each activity comparing YTD expenditure against budget and a forecast for the rest of the year. The colours are green – variance of less than plus or minus 5% and less than \$50,000, yellow – plus or minus variance of more than 5% and between \$50,000 and \$100,000 but less than 10% and red – plus or minus variance of more than 10% and \$100,000. The key components of each dial are:

- The outer ring is the forecast for the rest of the year – green OK, yellow performance at risk, red target will not be achieved
- The pointer indicates whether the variance is over or under budget and the colour indicates the scale of the variance – the actual variance figure sits at the bottom of the pointer
- The YTD and Full Year (FY) budgets are included in the grey section.



The operational performance pie graphs for levels of service and individual activities show the actual performance against budget and the forecast performance against budget, accumulated for all activities within that group of activities. The green slice indicates the number of levels of service/activities where the actual performance is on target. The yellow slice indicates the number of levels of service/activities where the actual performance is at risk of not being achieved. The red slice indicates the number of levels of service/activities where the actual performance is not meeting the target.

Statement of comprehensive revenue and expense

This statement summarises performance against budget for the month and for the year to date.

	Month			Year to date			2024/2025
	Actual \$	Budget \$	Variance \$	Actual \$	Budget \$	Variance \$	Budget \$
Cost of services							
Resource management	1,289,517	1,483,381	193,864	5,921,901	6,274,897	352,996	18,477,101
Catchment management	1,020,128	1,410,989	390,861	4,559,295	5,511,590	952,295	15,027,004
Transport	605,946	705,145	99,199	2,405,442	2,865,050	459,608	8,577,005
Flood Protection and Hazard management	103,752	114,600	10,848	395,190	429,074	33,884	1,278,558
Regional Facilities	292,813	333,218	40,405	1,852,926	1,909,634	56,708	6,151,252
Regional Leadership and Governance	197,931	225,964	28,033	972,831	973,554	723	2,999,183
Total operating expenditure	3,510,088	4,273,297	763,209	16,107,585	17,963,799	1,856,214	52,510,103
Revenue from exchange transactions							
Direct charges revenue	679,534	440,446	239,088	1,836,651	1,811,784	24,867	6,572,764
Rent revenue	109,029	137,467	(28,438)	454,289	549,868	(95,579)	1,649,600
Dividends	3,000,000	-	3,000,000	3,000,000	4,000,000	(1,000,000)	8,000,000
Revenue from non-exchange transactions							
General rates revenue	-	-	-	4,071,461	4,071,461	-	16,285,842
Targeted rates revenue	-	-	-	1,418,239	1,418,239	-	5,672,956
Direct charges revenue	142,152	159,410	(17,258)	915,344	964,640	(49,296)	4,079,421
Government grants	363,305	315,355	47,950	1,244,010	1,261,420	(17,410)	4,864,586
Vested assets	-	-	-	-	-	-	-
Total income	4,294,020	1,052,678	3,241,342	12,939,994	14,077,412	(1,137,418)	47,125,169
Operating surplus/(deficit) before finance income/expenses & taxation	783,932	(3,220,619)	4,004,551	(3,167,591)	(3,886,387)	718,796	(5,384,934)
Finance income	267,107	159,583	107,524	1,009,201	619,582	389,619	2,267,500
Finance expense	(178,874)	(131,250)	47,624	(690,475)	(498,750)	191,725	(1,935,000)
Net finance expense	88,233	28,333	59,900	318,726	120,832	197,894	332,500
Operating surplus before taxation	872,165	(3,192,286)	4,064,451	(2,848,865)	(3,765,555)	916,690	(5,052,434)
Other gains/losses							
Gains/(losses) on revaluation of properties	-	-	-	-	-	-	874,360
Operating surplus before taxation	872,165	(3,192,286)	4,064,451	(2,848,865)	(3,765,555)	916,690	(4,178,074)
Income tax expense	-	-	-	-	-	-	10,000
Surplus/(deficit) for the period	872,165	(3,192,286)	4,064,451	(2,848,865)	(3,765,555)	916,690	(4,188,074)
Other comprehensive income							
Revaluation of property, plant and equipment	-	-	-	-	-	-	-
Other comprehensive income, net of tax	-	-	-	-	-	-	-
Operating surplus/(deficit)	872,165	(3,192,286)	4,064,451	(2,848,865)	(3,765,555)	916,690	(4,188,074)

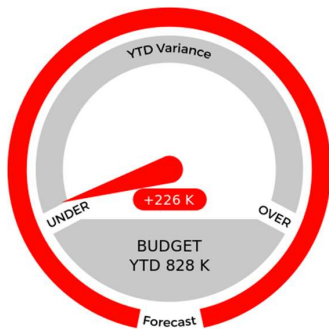
Ko ngā ture whakahaere rawa

Resource management

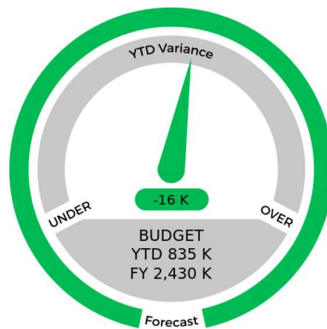
Financial performance

Financial indicators			
Financial threshold key (for adverse variances): ● $\geq 5\%$ and $< 10\%$ ● $\geq 10\%$			
Total revenue		Operating expenditure	
What we earn – rates, charges, grants and investment income		The costs to operate our activities	
Actual YTD	Trend	Actual YTD	Trend
\$1.9M	\$26.9K under budget ↑	\$5.9M	\$353.0K under budget ↑
Against a YTD budget of 1.9M and a full year budget of 6.9M.		Against a YTD budget of 6.3M and a full year budget of 18.5M.	

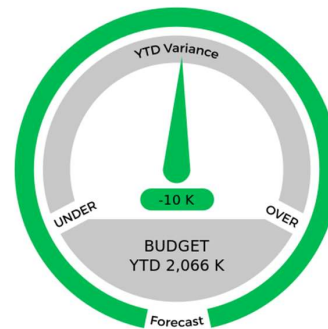
Operating expenditure by activity



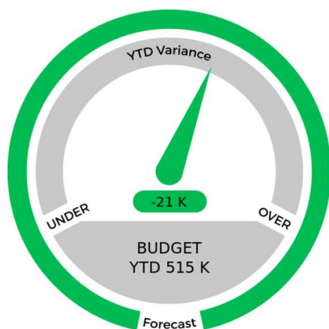
Resource management planning



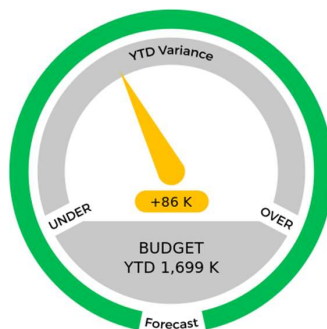
Resource consent processing



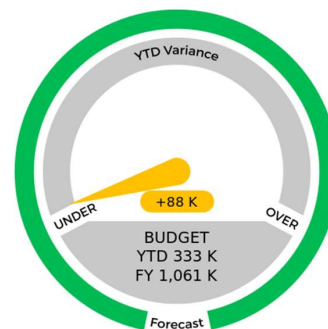
Compliance monitoring



Pollution incidence and response



State of the environment monitoring



Environmental science investigations

Key	YTD Variance
■	< 5% and less than \$50,000
■	≥ 5% < 10% and between \$50,000 and \$100,000
■	≥ 10% and greater than \$100,000

Commentary and variances

Overall resource management expenditure is under budget.

Material activity variances (> or < than \$100,000) are:

Resource management planning - \$226,332 under budget due to delayed expenditure on project costs. Response to change in regulatory environment impact as per the Regional Policy Statement and the Regional Freshwater Plan.



Cost of services statement

Resource Management							
	Month			Year to date			2024/2025
	Actual \$	Budget \$	Variance \$	Actual \$	Budget \$	Variance \$	Budget \$
Expenditure							
Resource management planning	120,006	196,710	76,704	601,362	827,694	226,332	2,424,884
Resource consent processing	185,107	192,052	6,945	850,656	834,838	(15,818)	2,430,374
Compliance monitoring	448,915	480,915	32,000	2,076,532	2,066,264	(10,268)	6,026,810
Pollution incidents and response	114,391	120,069	5,678	535,732	514,674	(21,058)	1,500,028
State of the environment monitoring	359,607	404,810	45,203	1,612,645	1,698,710	86,065	5,034,088
Environmental science investigations	61,491	88,825	27,334	244,974	332,717	87,743	1,060,917
Total expenditure	1,289,517	1,483,381	193,864	5,921,901	6,274,897	352,996	18,477,101
Income							
General rates	519,227	519,227	-	2,252,857	2,252,857	-	5,969,459
Direct charges	618,449	475,978	142,471	1,876,968	1,903,912	(26,944)	6,895,161
Government grants	-	-	-	-	-	-	-
Transfer from reserves	-	-	-	-	-	-	-
Transfer to reserves	-	-	-	-	-	-	-
Investment funds	151,841	488,176	(336,335)	1,792,076	2,118,128	(326,052)	5,612,481
Total income	1,289,517	1,483,381	(193,864)	5,921,901	6,274,897	(352,996)	18,477,101
Operating surplus/(deficit)	-	-	-	-	-	-	-

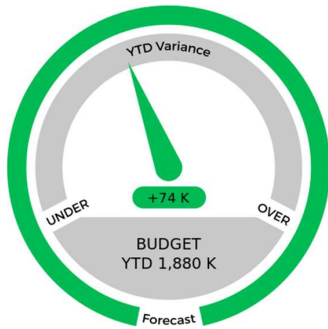
Ko te mana whakahaere riu hopuwai

Catchment management

Financial performance

Financial indicators			
Financial threshold key (for adverse variances): ● ≥5% and <10% ● ≥10%			
Total revenue		Operating expenditure	
What we earn – rates, charges, grants and investment income		The costs to operate our activities	
Actual YTD	Trend	Actual YTD	Trend
\$0.5M	\$382.6K ahead of budget 	\$4.6M	\$952.3K under budget 
Against a YTD budget of 0.1M and a full year budget of 2.4M.		Against a YTD budget of 5.5M and a full year budget of 15.0M.	

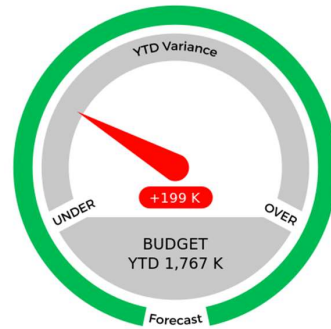
Operating expenditure by activity



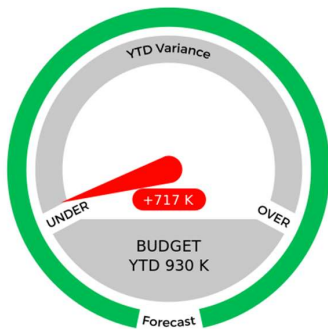
Biosecurity



Biodiversity



Sustainable land management



Catchment enhancement

Key	YTD Variance
■	< 5% and less than \$50,000
■	≥ 5% < 10% and between \$50,000 and \$100,000
■	≥ 10% and greater than \$100,000

Commentary and variances

Overall catchment management expenditure is under budget.

Material activity variances (> or < than \$100,000) are:

Catchment enhancement - \$717,012 under budget due to lower year to date expenditure on STRESS projects. This is expected to be fully spent by year end.

Sustainable land management - \$199,387 under budget due to less riparian plant purchases than planned.

Direct charges revenue - \$382,554 over budget due to higher and earlier Waitara river catchment investment returns than planned.

Cost of services statement

Catchment management							
	Month			Year to date			2024/2025
	Actual \$	Budget \$	Variance \$	Actual \$	Budget \$	Variance \$	Budget \$
Expenditure							
Biosecurity	430,067	443,662	13,595	1,805,774	1,879,831	74,057	6,153,071
Biodiversity	152,785	173,740	20,955	972,654	934,518	(38,136)	2,433,661
Sustainable land management	359,367	443,062	83,695	1,568,009	1,767,396	199,387	4,898,534
Catchment Enhancement	77,909	350,525	272,616	212,833	929,845	717,012	1,208,218
Waitara river catchment	-	-	-	25	-	(25)	333,520
Total expenditure	1,020,128	1,410,989	390,861	4,559,295	5,511,590	952,295	15,027,004
Income							
General rates	716,802	716,802	-	2,785,069	2,785,069	-	6,250,896
Direct charges	121,962	20,251	101,711	490,558	108,004	382,554	2,404,273
Government grants	-	-	-	-	-	-	909,500
Transfer from reserves	-	-	-	-	-	-	450,000
Transfer to reserves	(113,485)	-	(113,485)	(451,450)	-	(451,450)	(600,000)
Investment funds	294,850	673,936	(379,086)	1,735,118	2,618,517	(883,399)	5,612,335
Total income	1,020,128	1,410,989	(390,861)	4,559,295	5,511,590	(952,295)	15,027,004
Operating surplus/(deficit)	-	-	-	-	-	-	-

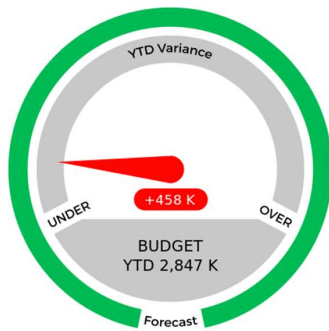
Ko ngā kawenga waka

Transport

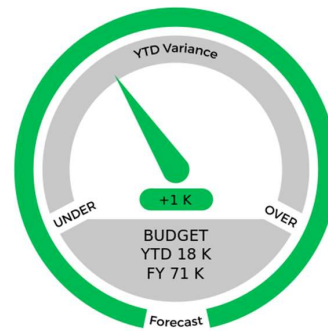
Financial performance

Financial indicators			
Financial threshold key (for adverse variances): ● ≥5% and <10% ● ≥10%			
Total revenue		Operating expenditure	
What we earn – rates, charges, grants and investment income		The costs to operate our activities	
Actual YTD	Trend	Actual YTD	Trend
\$1.7M	\$63.6K over budget ↑	\$2.4M	\$459.6K under budget ↑
Against a YTD budget of 1.6M and a full year budget of 5.1M.		Against a YTD budget of 2.9M and a full year budget of 8.6M.	

Operating expenditure by activity



Transport Planning and Services



Navigation and Safety

Key	YTD Variance
■	< 5% and less than \$50,000
■	≥ 5% < 10% and between \$50,000 and \$100,000
■	≥ 10% and greater than \$100,000

Commentary and variances

Overall transport expenditure is under budget.

Material activity variances (> or < than \$100,000) are:

Transport planning and services - \$458,483 under budget due to higher bus service contract costs expected later in the financial year.

Direct charges revenue – \$106,602 ahead of budget due to an increase in fares and a reduction in Government grants.

Cost of services statement

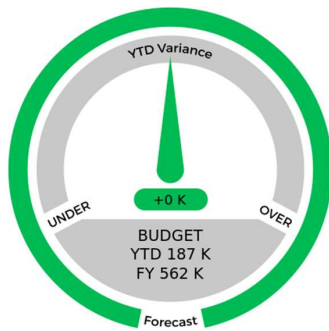
Transport							
	Month			Year to date			2024/2025
	Actual \$	Budget \$	Variance \$	Actual \$	Budget \$	Variance \$	Budget \$
Expenditure							
Transport Planning and Services	605,946	704,645	98,699	2,388,317	2,846,800	458,483	8,506,005
Navigation and Safety	-	500	500	17,125	18,250	1,125	71,000
Total expenditure	605,946	705,145	99,199	2,405,442	2,865,050	459,608	8,577,005
Income							
General rates	153,047	153,047	-	288,751	288,751	-	422,508
Targeted rates	-	-	-	671,999	671,999	-	2,687,997
Direct charges	105,270	92,850	12,419	478,002	371,400	106,602	1,114,173
Government grants	337,717	315,355	22,362	1,218,422	1,261,420	(42,998)	3,955,086
Government grants for capital	-	-	-	-	-	-	-
Transfer from reserves	-	-	-	-	-	-	-
Transfer to reserves	-	-	-	-	-	-	-
Investment funds	9,913	143,893	(133,980)	(251,732)	271,480	(523,212)	397,241
Total income	605,946	705,145	(99,199)	2,405,443	2,865,050	(459,607)	8,577,005
Operating surplus/(deficit)	-	-	-	-	-	-	-

Ko te mana tiaki i te waipuke, i ngā pūmate

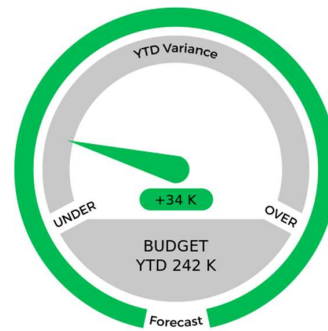
Flood protection and hazard management

Financial performance

Financial indicators			
Financial threshold key (for adverse variances): ● ≥5% and <10% ● ≥10%			
Total revenue		Operating expenditure	
What we earn – rates, charges, grants and investment income		The costs to operate our activities	
Actual YTD	Trend	Actual YTD	Trend
\$0.0M	\$24.3K over budget ↑	\$0.4M	\$33.9K under budget ↑
Against a YTD budget of 0.0M and a full year budget of 0.0M.		Against a YTD budget of 0.4M and a full year budget of 1.3M.	
Operating expenditure by activity			



Emergency management



River and Flood Risk Management

Key	YTD Variance
■	< 5% and less than \$50,000
■	≥ 5% < 10% and between \$50,000 and \$100,000
■	≥ 10% and greater than \$100,000

Commentary and variances

Overall flood protection and hazard management expenditure is under budget.

There are no material activity variances (> or < than \$100,000).

Cost of services statement

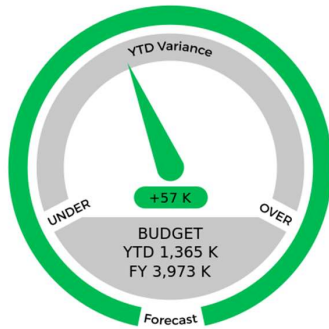
Flood protection and hazard management							
	Month			Year to date			2024/2025
	Actual \$	Budget \$	Variance \$	Actual \$	Budget \$	Variance \$	Budget \$
Expenditure							
Emergency management	46,866	46,866	-	187,464	187,464	-	562,392
River and Flood Risk Management	56,886	67,734	10,848	207,726	241,610	33,884	716,66
Total expenditure	103,752	114,600	10,848	395,190	429,074	33,884	1,278,558
Income							
General rates	59,065	59,065	-	127,342	127,342	-	309,079
Targeted rates	-	-	-	201,573	201,573	-	806,290
Direct charges	-	-	-	78	-	78	-
Government grants	24,200	-	24,200	24,200	-	24,200	-
Transfer from reserves	-	-	-	-	-	-	-
Transfer to reserves	(68,047)	-	(68,047)	(118,858)	-	(118,858)	(49,132)
Investment funds	88,534	55,535	32,999	180,424	119,728	60,696	290,593
Total income	103,752	114,600	(10,848)	414,759	448,643	(33,884)	1,356,830
Operating surplus/(deficit)	-	-	-	19,569	19,569	-	78,272

Ko ngā noninga ā-rohe

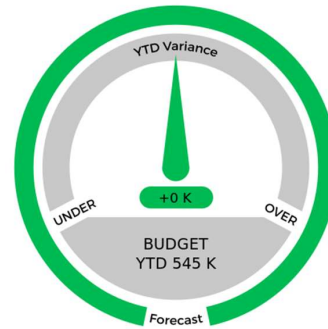
Regional facilities

Financial performance

Financial indicators			
Financial threshold key (for adverse variances): ● ≥5% and <10% ● ≥10%			
Total revenue		Operating expenditure	
What we earn – rates, charges, grants and investment income		The costs to operate our activities	
Actual YTD	Trend	Actual YTD	Trend
\$0.0M	\$9.1K under budget ↓	\$1.9M	\$56.7K under budget ↑
Against a YTD budget of 0.0M and a full year budget of 0.1M.		Against a YTD budget of 1.9M and a full year budget of 6.2M.	
Operating expenditure by activity			



Regional gardens



Yarrow Stadium

Key	YTD Variance
■	< 5% and less than \$50,000
■	≥ 5% < 10% and between \$50,000 and \$100,000
■	≥ 10% and greater than \$100,000

Commentary and variances

Overall regional facilities expenditure is on budget.

There are no material activity variances (> or < than \$100,000).

Cost of services statement

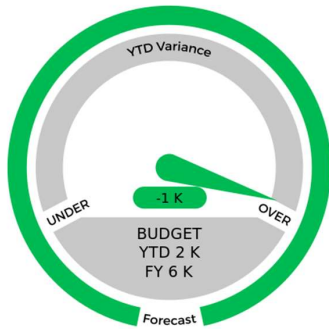
Regional Facilities							
	Month			Year to date			2024/2025
	Actual \$	Budget \$	Variance \$	Actual \$	Budget \$	Variance \$	Budget \$
Expenditure							
Regional gardens	292,813	333,218	40,405	1,308,259	1,364,967	56,708	3,972,583
Yarrow Stadium	-	-	-	544,667	544,667	-	2,178,669
Total expenditure	292,813	333,218	40,405	1,852,926	1,909,634	56,708	6,151,252
Income							
General rates	167,435	167,435	-	686,282	686,282	-	1,995,803
Targeted rates	-	-	-	544,667	544,667	-	2,178,669
Direct charges	3,626	8,361	(4,735)	24,338	33,444	(9,106)	100,331
Investment funds	121,752	157,422	(35,670)	597,639	645,241	(47,602)	1,876,449
Total income	292,813	333,218	(40,405)	1,852,926	1,909,634	(56,708)	6,151,252
Operating surplus/(deficit)	-	-	-	-	-	-	-

Ko te mana whakahaere rohe

Regional leadership and governance

Financial performance

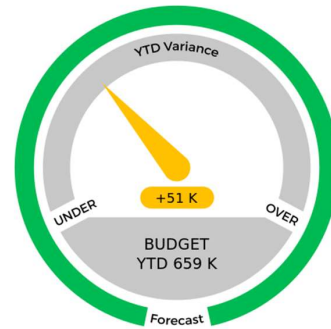
Financial indicators			
Financial threshold key (for adverse variances): ● ≥5% and <10% ● ≥10%			
Total revenue		Operating expenditure	
What we earn – rates, charges, grants and investment income		The costs to operate our activities	
Actual YTD	Trend	Actual YTD	Trend
\$0.3M	\$19.7K under budget ↑	\$1.0M	\$0.7K under budget ↑
Against a YTD budget of 0.4M and a full year budget of 0.4M.		Against a YTD budget of 1.0M and a full year budget of 3.0M.	
Operating expenditure by activity			



Investment management



Community engagement



Governance

Key	YTD Variance
■	< 5% and less than \$50,000
■	≥ 5% < 10% and between \$50,000 and \$100,000
■	≥ 10% and greater than \$100,000

Commentary and variances

Overall regional leadership and governance expenditure is on budget.

There are no material activity variances (> or < than \$100,000).

Cost of services statement

Regional leadership and governance							
	Month			Year to date			2024/2025
	Actual \$	Budget \$	Variance \$	Actual \$	Budget \$	Variance \$	Budget \$
Expenditure							
Investment management	-	500	500	3,025	2,000	-1,025	6,000
Community engagement	67,651	72,249	4,598	362,071	312,918	-49,153	1,070,748
Governance	130,280	153,215	22,935	607,735	658,636	50,901	1,922,435
Total expenditure	197,931	225,964	28,033	972,831	973,554	723	2,999,183
Income							
General rates	116,334	116,334	-	320,872	320,872	-	1,338,100
Direct charges	83,818	250	83,568	331,348	351,000	-19,652	403,000
Investment funds	(2,221)	109,380	(111,601)	320,611	301,682	18,929	1,258,083
Total income	197,931	225,964	(28,033)	972,831	973,554	(723)	2,999,183
Operating surplus/(deficit)	-	-	-	-	-	-	-

Ko te whāriki i te āhuatanga pūtea

Statement of financial position

This statement summarises our assets, liabilities and residual equity. The statement is split between current items (those expected to be realised within 12 months) and non-current items (expected to last longer than 12 months).

	Month End Actual \$	2024/2025 Estimates \$	2023/2024 Annual Report \$
Current Assets			
Cash and cash equivalents	2,677,670	602,359	1,425,807
Current portion of investments	24,990,523	-	24,276,666
Trade and other receivables	4,232,116	4,160,000	8,527,049
Inventories	-	208,000	-
Treasury investments	-	-	112,500
Loan to Taranaki Stadium Trust	4,500,000	-	4,500,000
Prepayments	984,757	416,000	368,194
Work in progress	1,378,559	312,000	733,324
Total current assets	38,763,624	5,698,359	39,943,540
Non-current assets			
Treasury investments	1,275,000	27,083,000	675,000
Port Taranaki Ltd	26,000,000	26,000,000	26,000,000
Civic Assurance Ltd	1,000	1,000	1,000
Regional Software Holdings Ltd	798,118	798,118	798,118
Loan to Taranaki Stadium Trust	29,000,000	45,000,000	22,000,000
Investment properties	21,859,000	22,733,360	21,859,000
Intangible assets	1,151,984	1,550,000	1,268,232
Property plant and equipment	41,414,464	42,153,408	40,676,815
Deferred tax asset	166,401	160,000	166,401
Total non-current assets	121,665,968	165,478,886	113,144,566
Total assets	160,429,592	171,177,245	153,388,106
Current liabilities			
Trade and other payables	6,759,136	6,011,215	10,761,529
Work-in-progress	2,417,548	1,040,000	842,043
Employee entitlements current	1,691,422	1,664,000	1,374,184
Borrowings	4,500,000	2,000,000	4,500,000
Total current liabilities	15,368,107	10,715,215	17,477,756
Non-current liabilities			
Employee entitlements term	39,000,000	312,000	408,692
Borrowings	408,692	58,000,000	27,000,000
Total non-current liabilities	39,408,692	58,312,000	27,408,692
Total liabilities	54,776,799	69,027,215	44,886,448
Public equity			
Retained earnings	62,985,539	63,598,390	66,404,712
Reserves	32,664,481	31,395,885	32,094,173
Asset revaluation reserves	10,002,773	7,155,755	10,002,773
Total public equity	105,652,793	102,150,030	108,501,658
Total liabilities and equity	160,429,592	171,177,245	153,388,106

Capital expenditure and disposals

Capital expenditure more than \$10,000 for the month was:

Description	Amount \$
Mitsubishi Triton	50,262
Pukeiti Outer Tracks - Capital WIP	22,422
New Generator - Capital WIP	75,510
New Mains Cable and Transformer - Capital WIP	122,763
New Build and Extra Site Works - Capital WIP	84,801
Fire Alarms ADM Building - Capital WIP	16,750

Fixed asset disposals more than \$10,000 for the month were:

Description	Amount \$
Nil	-

Local Authorities (Members' Interests) Act 1968

Additions to the Creditors Detail List for the month were:

Code	Creditor name	Address	Date established
12636	Motella Limited - T/A Teal Motor Lodge	479 Gladstone Road, Gisborne 4010	Oct-24
12638	Egmont Hardware Limited - T/A Mitre 10 Stratford	PO Box 917, Whanganui 4541	Oct-24
12639	Glenochy Farm	105 Mangaowata Road, Stratford 4396	Oct-24
12640	Emma Kunac	PO Box 41, Taupo 3330	Oct-24
12642	Gracelands Farm - AJ & DI Dravitzki	436 Kaimata Road South, Inglewood 4390	Oct-24
12643	Squirt Products Ltd T/A Disruptive Technologies	15 Tiromoana Crescent, New Plymouth 4312	Oct-24
12644	Electrical Professionals Taranaki Limited	207D Regan Street, Stratford 4332	Oct-24
12645	PL & JM Cook	642 Raupuha Road, Stratford 4392	Oct-24
12646	Impac Services Ltd	PO Box 8867, Newmarket, Auckland 1149	Oct-24
12647	Museum of New Zealand Te Papa Tongarewa	55 Cable Street, Wellington 6011	Oct-24
12649	KT Services	15A Dobell Road, Auckland 0932	Oct-24
12651	Lions of Stratford	PO Box 242, Stratford 4332	Oct-24
12652	Prestige Products Ltd	PO Box 317086, Hobsonville, Auckland 0664	Oct-24
12653	Numeric Ltd - T/A Moxie Search	15 Mclean Street, New Plymouth 4312	Oct-24
12654	FX Plus Ltd - T/A Airport Birches Motel	390 Yaldhurst Road, Christchurch 8042	Oct-24
12656	CYMA Ltd	PO Box 96180, Balmoral 1342	Oct-24
12657	Senator Management Ltd - T/A Senator Motor Inn	2 Childers Road, Gisborne 4010	Oct-24
12659	Verezone Limited	18 Ruha Street, Palmerston North 4412	Oct-24
12660	MTC Perennials Ltd	12 O'Leary Road, Pokeno 2471	Oct-24
12661	Insol Limited	PO Box 231, Invercargill 9840	Oct-24
12662	Lex Benton Services	1049 Plymouth Road, New Plymouth 4374	Oct-24
12664	Three Sisters Brewery Ltd	87 Devon Street West, New Plymouth 4310	Oct-24

Notes:

The schedule of all previously listed creditors for the purpose of the Local Authorities (Members' Interests) Act 1968 is available for Members' perusal.

The schedule excludes any staff who may have become a creditor.

Under the terms of Section 6 and Section (1) of the Local Authorities (Members' Interests) Act 1968, members are required to declare if they hold directly or indirectly, a pecuniary interest other than an interest in common with the public.

Financial delegations

The following payments were made during the period to 30 October 2024 that exceeded the budgeted approved delegated authority levels:

Description	Amount \$
Nil	-

Aged debtors analysis

The total debtors outstanding at 30 October 2024 were aged as follows:

Description	Amount \$	Percent %
Current balance	2,490,633	84
30 days balance	72,333	3
60 days balance	41,253	1
90 days and over balance	355,456	12
Total debtors	2,959,675	100

Reserves

As at 30 October 2024 the following reserve balances were held:

Description	Amount \$
Contingency/Disaster Reserve	1,086,000
North Taranaki/Waitara River Control Scheme Reserve	1,343,597
South Taranaki Rivers Control Scheme Reserve	8,058
Dividend Equalisation Reserve	3,331,829
Egmont National Park Control Reserve	463,000
Endowment Land Sales Reserve	2,935,000
Waitara Lands Act 2018 Reserve	23,496,997
Total reserves	32,664,481

Borrowing limits

Council borrowing against policy limits at 30 October 2024 was as follows:

Item	Required performance	Actual performance
Net Debt/Total Revenue	≤225%	30%
Net Interest/Total Revenue	≤15%	-0.7%
Net Interest/Annual Rates Income	<20%	-1.5%
Liquidity	>110%	167%
Debt Cap	\$100 million	\$43.5 million

Borrowing

The total LGFA borrowing at 30 October 2024 was as follows:

Maturity date	Amount \$	Interest rate %
15/04/2025	1,000,000	4.02
15/04/2025	1,500,000	5.84
15/04/2025	2,000,000	5.07
15/04/2026	1,000,000	2.49
15/04/2026	2,000,000	3.74
15/04/2026	4,000,000	5.13
15/04/2026	1,000,000	3.34
15/04/2027	1,500,000	2.63
15/04/2027	1,000,000	3.89
15/04/2027	1,500,000	5.26
15/04/2027	2,000,000	5.28
15/04/2027	1,000,000	5.28
15/04/2027	2,000,000	5.20
15/04/2027	3,000,000	5.31
15/05/2028	3,000,000	5.09
15/05/2028	2,000,000	5.77
15/05/2028	1,000,000	5.41
15/05/2028	1,000,000	5.36
20/04/2029	2,000,000	4.27
20/04/2029	2,000,000	5.52
20/04/2029	1,000,000	5.45
20/04/2029	1,000,000	5.44
20/04/2029	2,000,000	5.33
20/04/2029	1,000,000	5.33
20/04/2029	3,000,000	5.40
Total borrowings	43,500,000	4.9*

All borrowings are in accordance with the Liability Management Policy. *Weighted average interest rate

Bank and investment balances

As at 30 October 2024 the following cash, bank and investment balances were held:

	% of Total	Council policy % limits	Invested \$	Council policy \$ limits	S&P Credit rating	Yield %	Maturity date
BNZ							
Call Account	4		1,241,269			0.3	On Call
Current Account	5		1,410,003			0.1	On Call
Waitara Lands Account	-		119			0.1	On Call
Waitara Lands Term Investment	2		598,874			6.3	20/11/2024
Waitara Lands Term Investment	5		1,542,002			6.1	5/05/2025
Waitara Lands Term Investment	2		564,818			6.1	26/05/2025
Waitara Lands Term Investment	2		482,510			6.1	21/04/2025
Total BNZ	20	50	5,839,595	30,000,000	AA-		
ASB							
Cheque Account	-		10			-	On Call
Waitara Lands Term Investment	2		603,652			6.1	30/09/2024
Waitara Lands Term Investment	8		2,443,684			6.4	02/11/2024
Waitara Lands Term Investment	5		1,330,322			6.4	04/11/2024
Waitara Lands Term Investment	17		4,975,056			5.8	30/01/2025
Total ASB	32	50	9,352,724	30,000,000	AA-		
Westpac							
Waitara Lands Account	-		3,700			0.1	On Call
Term Investment	6		1,696,475			6.4	11/10/2025
Waitara Lands Term Investment	9		2,555,204			5.8	20/01/2025
Waitara Lands Term Investment	9		2,559,421			5.9	22/06/2025
Waitara Lands Term Investment	10		3,013,341			6.0	06/04/2025
Total Westpac	34	50	9,828,142	30,000,000	AA-		
TSB							
Cheque Accounts	-		17,148			-	On Call
Call Account	-		5,421			0.5	On Call
Waitara Lands Term Investment	9		2,512,663			5.8	31/01/2025
Total TSB	9	25	2,535,232	15,000,000	A-		
LGFA							
Borrower Notes x 23	5	Unlimited	1,387,500	Unlimited	N/A	3.6	Various
Total	100		28,943,193			5.9*	

All investments are in accordance with the Investment Policy. * Weighted average interest rate.



PŪRONGO PŪTEA O TE MARAMA MONTHLY FINANCIAL REPORT

Whiringa-a-rangi | November 2024/2025






Ngā rārangi take




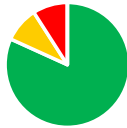
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Executive Summary

Financial performance

Financial indicators					
Financial threshold key (for adverse variances): ● ≥5% and <10% ● ≥10%					
Total revenue		Operating expenditure		Operating surplus/deficit	
What we earn – rates, charges, grants and investment income		The costs to operate our activities		Total revenue less operating expenditure	
Actual YTD	Trend	Actual YTD	Trend	Actual YTD	Trend
\$21.4M	\$1,114.1K behind budget 	\$20.9M	\$2,246.1K under budget 	\$0.5M	\$928.4K ahead of budget 
Against a YTD budget of \$22.5M and a full year budget of \$50.3M.		Against a YTD budget of \$23.0M and a full year budget of \$54.4M.		Against a YTD budget of (\$0.5M) and a full year budget of (\$4.2M).	

Financial performance			
Operating Expenditure		Income	
Actual	Forecast	Actual	Forecast
Financial Performance 	Future Performance 	Financial Performance 	Future Performance 

Commentary and variances

As at 30 November 2024, the overall financial result is ahead of budget.

Key

This section defines the symbols and colours used in the Executive Summary and the Groups of Activities.

Introduction

In the "Financial Indicators Section", for revenue, expenditure and operating surplus/deficit, for the whole of the Council the actual year to date (YTD) performance is compared against the YTD budget. A green variance indicates that the variance is within plus or minus 5% and less than \$50,000. A yellow variance indicates that the variance is greater than plus or minus 5% and between \$50,000 and \$100,000 but less than plus or minus 10% and more than \$100,000. A red variance indicates that the variance is more than plus or minus 10% and more than \$100,000. The arrow indicates the trend over time. A green up arrow indicates and improving trend and a red down arrow indicates a deteriorating trend.

The financial performance pie graphs for operating expenditure and income show the actual performance against budget and the forecast performance against budget, accumulated for all activities. The green slice indicates the number of activities where the variance is within plus or minus 5% and less than \$50,000. The yellow slice indicates the number of activities where the variance is greater than plus or minus 5% and between \$50,000 and \$100,000 but less than plus or minus 10% and more than \$100,000. The red slice indicates the number of activities where the variance is more than plus or minus 10% and more than \$100,000.

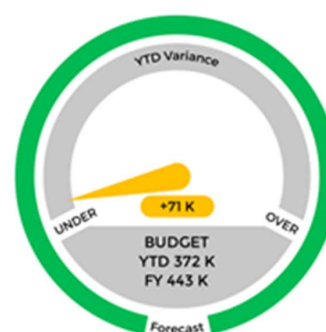
The operational performance pie graphs for levels of service and individual activities show the actual performance against budget and the forecast performance against budget, accumulated for all activities. The green slice indicates the number of levels of service/activities where the actual performance is on target. The yellow slice indicates the number of levels of service/activities where the actual performance is at risk of not being achieved. The red slice indicates the number of levels of service/activities where the actual performance is not meeting the target.

For each Group of Activities:

In the "Financial Indicators Section", for revenue and expenditure, for that group of activities, the actual year to date (YTD) performance is compared against the YTD budget. A green variance indicates that the variance is within plus or minus 5% and less than \$50,000. A yellow variance indicates that the variance is greater than plus or minus 5% and between \$50,000 and \$100,000 but less than plus or minus 10% and more than \$100,000. A red variance indicates that the variance is more than plus or minus 10% and more than \$100,000. The arrow indicates the trend over time. A green up arrow indicates and improving trend and a red down arrow indicates a deteriorating trend.

In the "Operating expenditure by activity" section, there is a dial for each activity comparing YTD expenditure against budget and a forecast for the rest of the year. The colours are green – variance of less than plus or minus 5% and less than \$50,000, yellow – plus or minus variance of more than 5% and between \$50,000 and \$100,000 but less than 10% and red – plus or minus variance of more than 10% and \$100,000. The key components of each dial are:

- The outer ring is the forecast for the rest of the year – green OK, yellow performance at risk, red target will not be achieved
- The pointer indicates whether the variance is over or under budget and the colour indicates the scale of the variance – the actual variance figure sits at the bottom of the pointer
- The YTD and Full Year (FY) budgets are included in the grey section.



The operational performance pie graphs for levels of service and individual activities show the actual performance against budget and the forecast performance against budget, accumulated for all activities within that group of activities. The green slice indicates the number of levels of service/activities where the actual performance is on target. The yellow slice indicates the number of levels of service/activities where the actual performance is at risk of not being achieved. The red slice indicates the number of levels of service/activities where the actual performance is not meeting the target.

Statement of comprehensive revenue and expense

This statement summarises performance against budget for the month and for the year to date.

	Month			Year to date			2024/2025
	Actual \$	Budget \$	Variance \$	Actual \$	Budget \$	Variance \$	Budget \$
Cost of services							
Resource management	1,441,942	1,465,277	23,335	7,363,843	7,740,174	376,331	18,477,101
Catchment management	1,187,993	1,007,014	(180,979)	5,747,288	6,518,604	771,316	15,027,004
Transport	782,833	705,987	(76,846)	3,188,275	3,571,037	382,762	8,577,005
Flood Protection and Hazard management	96,956	100,949	3,993	492,146	530,023	37,877	1,278,558
Regional Facilities	343,401	860,036	1,968	2,166,327	2,769,670	603,434	6,151,252
Regional Leadership and Governance	251,658	223,611	(28,047)	1,224,489	1,197,165	(27,324)	2,999,183
Total operating expenditure	4,074,784	4,362,874	288,090	20,182,368	22,326,673	2,144,305	52,510,103
Revenue from exchange transactions							
Direct charges revenue	474,826	490,446	(15,620)	2,311,477	2,302,230	9,247	6,572,764
Rent revenue	162,847	137,467	25,380	617,136	687,335	(70,199)	1,649,600
Dividends	-	-	-	3,000,000	4,000,000	(1,000,000)	8,000,000
Revenue from non-exchange transactions							
General rates revenue	4,071,461	4,071,461	-	8,142,922	8,142,922	-	16,285,842
Targeted rates revenue	1,382,970	1,418,239	(35,269)	2,801,209	2,836,478	(35,269)	5,672,956
Direct charges revenue	512,540	691,410	(178,870)	1,427,884	1,656,050	(228,166)	4,079,421
Government grants	787,599	859,855	(72,256)	2,031,609	2,121,275	(89,666)	4,864,586
Vested assets	-	-	-	-	-	-	-
Total income	7,392,244	7,668,878	(276,634)	20,332,237	21,746,290	(1,414,053)	47,125,169
Operating surplus/(deficit) before finance income/expenses & taxation	3,317,460	3,306,004	11,456	149,869	(580,383)	730,252	(5,384,934)
Finance income	81,174	170,833	(89,659)	1,090,375	790,415	299,960	2,267,500
Finance expense	(52,546)	(142,500)	89,954	(743,021)	(641,250)	101,771	(1,935,000)
Net finance expense	28,628	28,333	295	347,354	149,165	198,189	332,500
Operating surplus before taxation	3,346,088	3,334,337	11,751	497,223	(431,218)	928,441	(5,052,434)
Other gains/losses							
Gains/(losses) on revaluation of properties	-	-	-	-	-	-	874,360
Operating surplus before taxation	3,346,088	3,334,337	11,751	497,223	(431,218)	928,441	(4,178,074)
Income tax expense	-	-	-	-	-	-	10,000
Surplus/(deficit) for the period	3,346,088	3,334,337	11,751	497,223	(431,218)	928,441	(4,188,074)
Other comprehensive income							
Revaluation of property, plant and equipment	-	-	-	-	-	-	-
Other comprehensive income, net of tax	-	-	-	-	-	-	-
Operating surplus/(deficit)	3,346,088	3,334,337	11,751	497,223	(431,218)	928,441	(4,188,074)

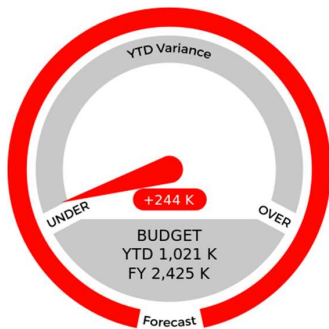
Ko ngā ture whakahaere rawa

Resource management

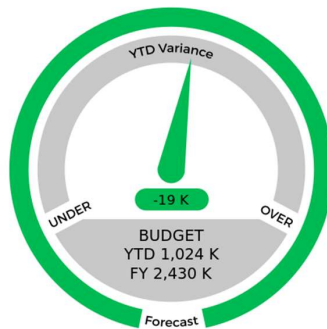
Financial performance

Financial indicators			
Financial threshold key (for adverse variances): ● ≥5% and <10% ● ≥10%			
Total revenue		Operating expenditure	
What we earn – rates, charges, grants and investment income		The costs to operate our activities	
Actual YTD	Trend	Actual YTD	Trend
\$2.3M	\$65.3K behind budget ↓	\$7.4M	\$376.3K under budget ↑
Against a YTD budget of 2.4M and a full year budget of 6.9M.		Against a YTD budget of 7.7M and a full year budget of 18.5M.	

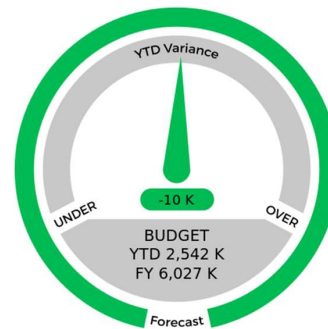
Operating expenditure by activity



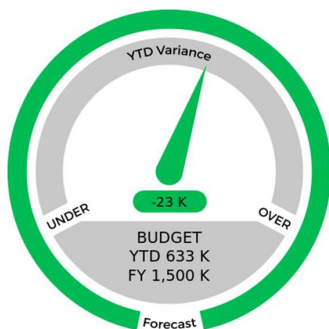
Resource management planning



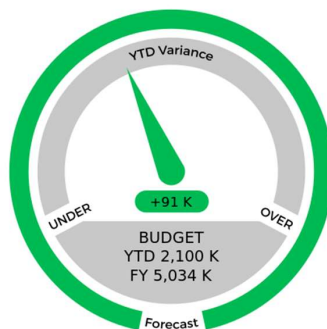
Resource consent processing



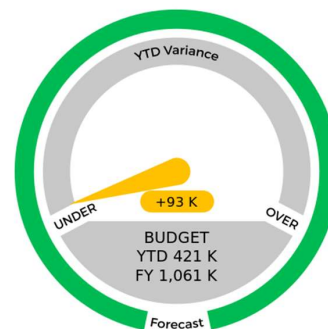
Compliance monitoring



Pollution incidence and response



State of the environment monitoring



Environmental science investigations

Key	YTD Variance
■	< 5% and less than \$50,000
■	≥ 5% < 10% and between \$50,000 and \$100,000
■	≥ 10% and greater than \$100,000

Commentary and variances

Overall resource management expenditure is under budget.

Material activity variances (> or < than \$100,000) are:

Resource management planning - \$244,419 under budget due to delayed expenditure on project costs. Response to change in regulatory environment impact as per the Regional Policy Statement and the Regional Freshwater Plan.

Cost of services statement

Resource Management							
	Month			Year to date			2024/2025
	Actual \$	Budget \$	Variance \$	Actual \$	Budget \$	Variance \$	Budget \$
Expenditure							
Resource management planning	174,763	192,850	18,087	776,125	1,020,544	244,419	2,424,884
Resource consent processing	192,514	188,983	(3,531)	1,043,170	1,023,821	(19,349)	2,430,374
Compliance monitoring	475,440	475,442	2	2,551,972	2,541,706	(10,266)	6,026,810
Pollution incidents and response	119,781	118,135	(1,646)	655,513	632,809	(22,704)	1,500,028
State of the environment monitoring	396,380	401,682	5,302	2,009,025	2,100,392	91,367	5,034,088
Environmental science investigations	83,064	88,185	5,121	328,038	420,902	92,864	1,060,917
Total expenditure	1,441,942	1,465,277	23,335	7,363,843	7,740,174	376,331	18,477,101
Income							
General rates	509,897	509,897	-	2,762,754	2,762,754	-	5,969,459
Direct charges	437,659	475,978	(38,319)	2,314,627	2,379,890	(65,263)	6,895,161
Government grants	-	-	-	-	-	-	-
Transfer from reserves	-	-	-	-	-	-	-
Transfer to reserves	-	-	-	-	-	-	-
Investment funds	494,386	479,402	14,984	2,286,462	2,597,530	(311,068)	5,612,481
Total income	1,441,942	1,465,277	(23,335)	7,363,843	7,740,174	(376,331)	18,477,101
Operating surplus/(deficit)	-	-	-	-	-	-	-

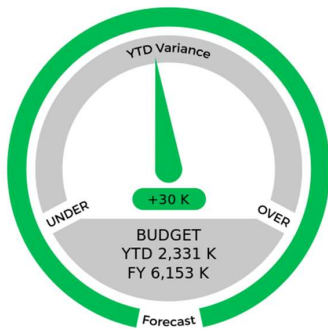
Ko te mana whakahaere riu hopuwai

Catchment management

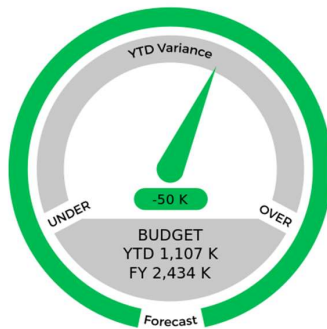
Financial performance

Financial indicators			
Financial threshold key (for adverse variances): ● $\geq 5\%$ and $< 10\%$ ● $\geq 10\%$			
Total revenue		Operating expenditure	
What we earn – rates, charges, grants and investment income		The costs to operate our activities	
Actual YTD	Trend	Actual YTD	Trend
\$1.4M	\$237.7K ahead of budget ↓	\$5.7M	\$771.3K under budget ↓
Against a YTD budget of 1.2M and a full year budget of 2.4M.		Against a YTD budget of 6.5M and a full year budget of 15.0M.	

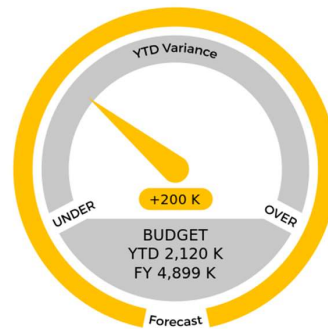
Operating expenditure by activity



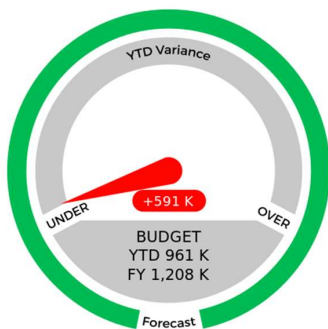
Biosecurity



Biodiversity



Sustainable land management



Catchment enhancement

Key	YTD Variance
■	< 5% and less than \$50,000
■	≥ 5% < 10% and between \$50,000 and \$100,000
■	≥ 10% and greater than \$100,000

Commentary and variances

Overall catchment management expenditure is under budget.

Material activity variances (> or < than \$100,000) are:

Catchment enhancement - \$591,311 under budget due to lower year to date expenditure on STRESS projects. This is expected to be fully spent by year end.

Sustainable land management - \$200,244 under budget due to less riparian plant purchases than planned.

Direct charges revenue - \$237,713 ahead of budget due to higher and earlier Waitara river catchment investment returns than planned.

Cost of services statement

Catchment management							
	Month			Year to date			2024/2025
	Actual \$	Budget \$	Variance \$	Actual \$	Budget \$	Variance \$	Budget \$
Expenditure							
Biosecurity	495,101	450,680	(44,421)	2,300,875	2,330,511	29,636	6,153,071
Biodiversity	184,264	172,551	(11,713)	1,156,918	1,107,069	(49,849)	2,433,661
Sustainable land management	351,361	352,218	857	1,919,370	2,119,614	200,244	4,898,534
Catchment Enhancement	157,266	31,565	(125,701)	370,099	961,410	591,311	1,208,218
Waitara river catchment	-	-	-	25	-	(25)	333,520
Total expenditure	1,187,993	1,007,014	(180,979)	5,747,288	6,518,604	771,316	15,027,004
Income							
General rates	(46,252)	(46,252)		2,738,817	2,738,817		6,250,896
Direct charges	951,910	1,096,751	(144,841)	1,442,468	1,204,755	237,713	2,404,273
Government grants	-	-	-	-	-	-	909,500
Transfer from reserves	-	-	-	-	-	-	450,000
Transfer to reserves	(106,161)	-	(106,161)	(557,611)	-	(557,611)	(600,000)
Investment funds	388,496	(43,485)	431,981	2,123,614	2,575,032	(451,418)	5,612,335
Total income	1,187,993	1,007,014	180,979	5,747,288	6,518,604	(771,316)	15,027,004
Operating surplus/(deficit)	-	-	-	-	-	-	-

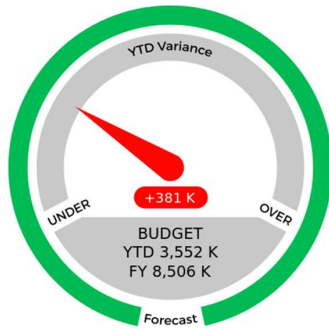
Ko ngā kawenga waka

Transport

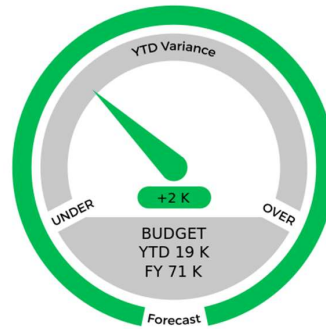
Financial performance

Financial indicators			
Financial threshold key (for adverse variances): ● ≥5% and <10% ● ≥10%			
Total revenue		Operating expenditure	
What we earn – rates, charges, grants and investment income		The costs to operate our activities	
Actual YTD	Trend	Actual YTD	Trend
\$2.2M	\$109.1K ahead of budget ↑	\$3.2M	\$382.8K under budget ↓
Against a YTD budget of 2.0M and a full year budget of 5.1M.		Against a YTD budget of 3.6M and a full year budget of 8.6M.	

Operating expenditure by activity



Transport Planning and Services



Navigation and Safety

Key	YTD Variance
■	< 5% and less than \$50,000
■	≥ 5% < 10% and between \$50,000 and \$100,000
■	≥ 10% and greater than \$100,000

Commentary and variances

Overall transport expenditure is under budget.

Material activity variances (> or < than \$100,000) are:

Transport planning and services - \$381,137 under budget due to higher bus service contract costs expected later in the financial year.

Direct charges revenue – \$125,513 ahead of budget due to an increase in fares and a reduction in Government grants.

Cost of services statement

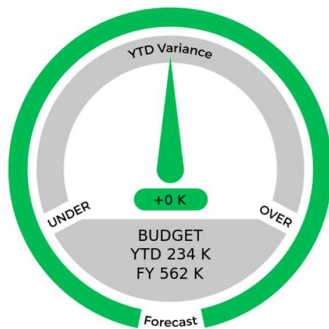
Transport							
	Month			Year to date			2024/2025
	Actual \$	Budget \$	Variance \$	Actual \$	Budget \$	Variance \$	Budget \$
Expenditure							
Transport Planning and Services	782,833	705,487	(77,346)	3,171,150	3,552,287	381,137	8,506,005
Navigation and Safety	-	500	500	17,125	18,750	1,625	71,000
Total expenditure	782,833	705,987	(76,846)	3,188,275	3,571,037	382,762	8,577,005
Income							
General rates	(192,875)	(192,875)	-	95,876	95,876	-	422,508
Targeted rates	636,731	671,999	(35,268)	1,308,730	1,343,998	(35,268)	2,687,997
Direct charges	111,760	92,850	18,910	589,763	464,250	125,513	1,114,173
Government grants	341,893	315,355	26,538	1,560,315	1,576,775	(16,460)	3,955,086
Government grants for capital	-	-	-	-	-	-	-
Transfer from reserves	-	-	-	-	-	-	-
Transfer to reserves	-	-	-	-	-	-	-
Investment funds	(114,676)	(181,342)	66,666	(366,408)	90,138	(456,546)	397,241
Total income	782,833	705,987	76,846	3,188,275	3,571,037	(382,762)	8,577,005
Operating surplus/(deficit)	-	-	-	-	-	-	-

Ko te mana tiaki i te waipuke, i ngā pūmate

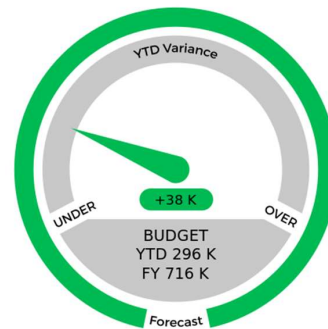
Flood protection and hazard management

Financial performance

Financial indicators			
Financial threshold key (for adverse variances): ● ≥5% and <10% ● ≥10%			
Total revenue		Operating expenditure	
What we earn – rates, charges, grants and investment income		The costs to operate our activities	
Actual YTD	Trend	Actual YTD	Trend
\$0.0M	\$24.3K ahead of budget ↑	\$0.5M	\$37.9K under budget ↑
Against a YTD budget of 0.0M and a full year budget of 0.0M.		Against a YTD budget of 0.5M and a full year budget of 1.3M.	
Operating expenditure by activity			



Emergency management



River and Flood Risk Management

Key	YTD Variance
■	< 5% and less than \$50,000
■	≥ 5% < 10% and between \$50,000 and \$100,000
■	≥ 10% and greater than \$100,000

Commentary and variances

Overall flood protection and hazard management expenditure is under budget.

There are no material activity variances (> or < than \$100,000).

Cost of services statement

Flood protection and hazard management							
	Month			Year to date			2024/2025
	Actual \$	Budget \$	Variance \$	Actual \$	Budget \$	Variance \$	Budget \$
Expenditure							
Emergency management	46,866	46,866	-	234,330	234,330	-	562,392
River and Flood Risk Management	50,090	54,083	3,993	257,816	295,693	37,877	716,166
Total expenditure	96,956	100,949	3,993	492,146	530,023	37,877	1,278,558
Income							
General rates	(41,775)	(41,775)	-	85,567	85,567	-	309,079
Targeted rates	201,572	201,573	(1)	403,145	403,146	(1)	806,290
Direct charges	-	-	-	78	-	78	-
Government grants	-	-	-	24,200	-	24,200	-
Transfer from reserves	-	-	-	-	-	-	-
Transfer to reserves	(77,004)	-	(77,004)	(195,862)	-	(195,862)	(49,132)
Investment funds	(62,841)	(39,280)	(23,561)	117,583	80,448	37,135	290,593
Total income	19,952	120,518	(100,566)	434,711	569,161	(134,450)	1,356,830
Operating surplus/(deficit)	(77,004)	19,569	(96,573)	(57,435)	39,138	(96,573)	78,272

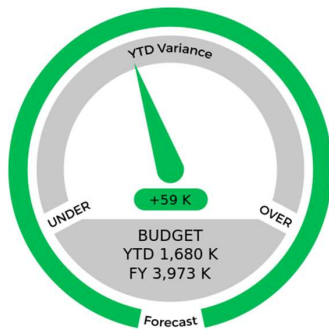
Ko ngā noninga ā-rohe

Regional facilities

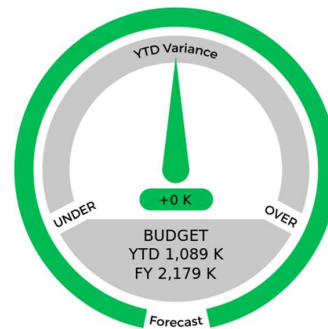
Financial performance

Financial indicators			
Financial threshold key (for adverse variances): ● ≥5% and <10% ● ≥10%			
Total revenue		Operating expenditure	
What we earn – rates, charges, grants and investment income		The costs to operate our activities	
Actual YTD	Trend	Actual YTD	Trend
\$0.1M	\$27.2K ahead of budget ↑	\$2.7M	\$58.7K under budget ↑
Against a YTD budget of 0.0M and a full year budget of 0.1M.		Against a YTD budget of 2.8M and a full year budget of 6.2M.	

Operating expenditure by activity



Regional gardens



Yarrow Stadium

Key	YTD Variance
■	< 5% and less than \$50,000
■	≥ 5% < 10% and between \$50,000 and \$100,000
■	≥ 10% and greater than \$100,000

Commentary and variances

Overall regional facilities expenditure is on budget.

There are no material activity variances (> or < than \$100,000).

Cost of services statement

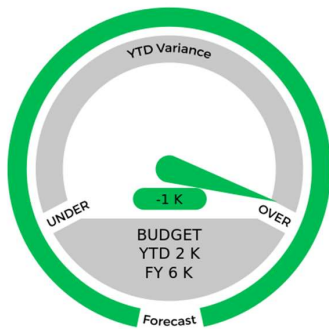
Regional Facilities							
	Month			Year to date			2024/2025
	Actual \$	Budget \$	Variance \$	Actual \$	Budget \$	Variance \$	Budget \$
Expenditure							
Regional gardens	313,401	315,369	1,968	1,621,660	1,680,336	58,676	3,972,583
Yarrow Stadium	544,668	544,667	-	1,089,334	1,089,334	-	2,178,669
Total expenditure	858,068	860,036	1,968	2,710,994	2,769,670	58,676	6,151,252
Income							
General rates	158,235	158,235	-	844,517	844,517	-	1,995,803
Targeted rates	544,668	544,667	-	1,089,334	1,089,334	-	2,178,669
Direct charges	44,694	8,361	36,333	69,032	41,805	27,227	100,331
Investment funds	110,471	148,773	38,302	708,111	794,014	(85,903)	1,876,449
Total income	858,068	860,036	1,968	2,710,994	2,769,670	58,676	6,151,252
Operating surplus/(deficit)	-	-	-	-	-	-	-

Ko te mana whakahaere rohe

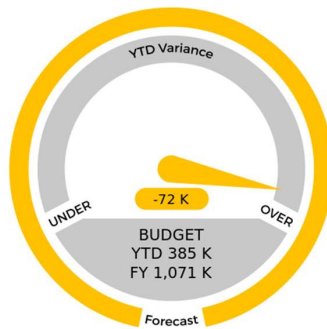
Regional leadership and governance

Financial performance

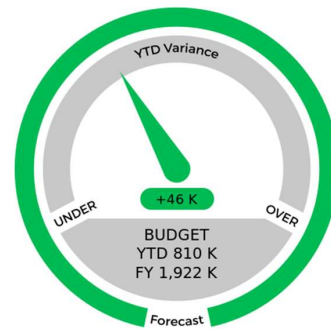
Financial indicators			
Financial threshold key (for adverse variances): ● $\geq 5\%$ and $< 10\%$ ● $\geq 10\%$			
Total revenue		Operating expenditure	
What we earn – rates, charges, grants and investment income		The costs to operate our activities	
Actual YTD	Trend	Actual YTD	Trend
\$0.3M	\$73.3K behind budget ↓	\$1.2M	\$27.3K over budget ↓
Against a YTD budget of 0.4M and a full year budget of 0.4M.		Against a YTD budget of 1.2M and a full year budget of 3.0M.	
Operating expenditure by activity			



Investment management



Community engagement



Governance

Key	YTD Variance
■	$< 5\%$ and less than \$50,000
■	$\geq 5\%$ $< 10\%$ and between \$50,000 and \$100,000
■	$\geq 10\%$ and greater than \$100,000

Commentary and variances

Overall regional leadership and governance expenditure is on budget.

There are no material activity variances (> or < than \$100,000).

Cost of services statement

Regional leadership and governance							
	Month			Year to date			2024/2025
	Actual \$	Budget \$	Variance \$	Actual \$	Budget \$	Variance \$	Budget \$
Expenditure							
Investment management	-	500	500	3,025	2,500	(525)	6,000
Community engagement	94,908	71,646	(23,262)	456,979	384,564	(72,415)	1,070,748
Governance	156,750	151,465	(5,285)	764,485	810,101	45,616	1,922,435
Total expenditure	251,658	223,611	(28,047)	1,224,489	1,197,165	(27,324)	2,999,183
Income							
General rates	89,353	89,353	-	410,225	410,225	-	1,338,100
Direct charges	(3,382)	50,250	(53,632)	327,966	401,250	(73,284)	403,000
Investment funds	165,688	84,008	81,680	486,298	385,690	100,608	1,258,083
Total income	251,658	223,611	28,047	1,224,489	1,197,165	27,324	2,999,183
Operating surplus/(deficit)	-	-	-	-	-	-	-

Ko te whāriki i te āhuatanga pūtea

Statement of financial position

This statement summarises our assets, liabilities and residual equity. The statement is split between current items (those expected to be realised within 12 months) and non-current items (expected to last longer than 12 months).

	Month End Actual \$	2024/2025 Estimates \$	2023/2024 Annual Report \$
Current Assets			
Cash and cash equivalents	1,044,728	602,359	1,425,807
Current portion of investments	25,301,199	-	24,276,666
Trade and other receivables	9,338,700	4,160,000	8,527,049
Inventories	-	208,000	-
Treasury investments	112,500	-	112,500
Loan to Taranaki Stadium Trust	4,500,000	-	4,500,000
Prepayments	1,110,424	416,000	368,194
Work in progress	1,483,330	312,000	733,324
Total current assets	42,890,391	5,698,359	39,943,540
Non-current assets			
Treasury investments	1,275,000	27,083,000	675,000
Port Taranaki Ltd	26,000,000	26,000,000	26,000,000
Civic Assurance Ltd	1,000	1,000	1,000
Regional Software Holdings Ltd	798,118	798,118	798,118
Loan to Taranaki Stadium Trust	29,000,000	45,000,000	22,000,000
Investment properties	21,859,000	22,733,360	21,859,000
Intangible assets	1,123,939	1,550,000	1,268,232
Property plant and equipment	42,140,730	42,153,408	40,676,815
Deferred tax asset	166,401	160,000	166,401
Total non-current assets	122,364,189	165,478,886	113,144,566
Total assets	165,255,120	171,177,245	153,388,106
Current liabilities			
Trade and other payables	7,133,204	6,011,215	10,761,529
Work-in-progress	2,537,851	1,040,000	842,043
Employee entitlements current	2,221,159	1,664,000	1,374,184
Borrowings	5,500,000	2,000,000	4,500,000
Total current liabilities	17,392,213	10,715,215	17,477,756
Non-current liabilities			
Employee entitlements term	408,692	312,000	408,692
Borrowings	39,000,000	58,000,000	27,000,000
Total non-current liabilities	39,408,692	58,312,000	27,408,692
Total liabilities	56,800,905	69,027,215	44,886,448
Public equity			
Retained earnings	65,603,796	63,598,390	66,404,712
Reserves	32,847,646	31,395,885	32,094,173
Asset revaluation reserves	10,002,773	7,155,755	10,002,773
Total public equity	108,454,214	102,150,030	108,501,658
Total liabilities and equity	165,255,120	171,177,245	153,388,106

Capital expenditure and disposals

Capital expenditure more than \$10,000 for the month was:

Description	Amount \$
2024 Ford Ranger	75,493
2024 Ford Ranger	61,317
2024 Ford Ranger	61,741
2024 Ford Ranger	56,519
2024 Ford Ranger	56,519
2024 Ford Ranger	56,519
2024 Ford Ranger	56,519
2024 Ford Ranger	55,219
2024 Mitsubishi Eclipse	29,271
2024 Mitsubishi Triton	50,747
2024 Mitsubishi Triton	50,747
Surface Pro x12	35,517
New Build and Extra Site Works – Capital WIP	111,336
New Mains Cable and Transformer – Capital WIP	75,473
Pukeiti Art Installation - Capital WIP	13,043
Pukeiti Outer Tracks – Capital WIP	16,767
Regional Garden Security – Capital WIP	12,031
Waiwhakaiho Upgrade 2024 - Capital WIP	15,926

Fixed asset disposals more than \$10,000 for the month were:

Description	Amount \$
2019 Ford Ranger	23,114
2020 Ford Ranger	26,287
2020 Ford Ranger	26,675
Ford Ranger Double Cab	27,400

Local Authorities (Members' Interests) Act 1968

Additions to the Creditors Detail List for the month were:

Code	Creditor name	Address	Date established
12667	Batchelar McDougall Consulting Ltd	PO Box 9440, Christchurch 8149	Nov-24
12668	Ader Smith Investments Ltd T/A Switched Electrical	26 Pararewa Drive, New Plymouth 4310	Nov-24
12669	Hartley Land Ltd	1140 Pukearuhe Road, Urenui 4377	Nov-24
12670	Inside Collab NZ Ltd	140 Cavendish Road, Christchurch 8051	Nov-24
12671	Excel Consulting Solutions Pty Ltd T/A Nexacu	201 Charlotte Street, QLD Australia 4000	Nov-24
12674	Trainco Ltd	PO Box 27, Waverley 4544	Nov-24
12675	The Okato Hotel 2024 Ltd	2502 South Road, New Plymouth 4381	Nov-24
12676	Urenui Community Centre	PO Box 106, Urenuil 4349	Nov-24
12677	New Zealand Native Orchid Group	52 Anne Road, Tauranga 3110	Nov-24
12678	Optica Life Accessories Ltd	PO Box 9410, Christchurch 8149	Nov-24
12679	Sojourn Apartment Hotel – Ghuznee St Ltd	75 Ghuznee Street, Wellington 6011	Nov-24
12681	Rapanui Grey-Faced Petrel Trust	429 St Aubyn Street, New Plymouth 4310	Nov-24
12683	MinterEllisonRuddWatts	PO Box 3798, Auckland 1140	Nov-24

Notes:

The schedule of all previously listed creditors for the purpose of the Local Authorities (Members' Interests) Act 1968 is available for Members' perusal.

The schedule excludes any staff who may have become a creditor.

Under the terms of Section 6 and Section (1) of the Local Authorities (Members' Interests) Act 1968, members are required to declare if they hold directly or indirectly, a pecuniary interest other than an interest in common with the public.

Financial delegations

The following payments were made during the period to 30 November 2024 that exceeded the budgeted approved delegated authority levels:

Description	Amount \$
Nil	-

Aged debtors analysis

The total debtors outstanding at 30 November 2024 were aged as follows:

Description	Amount \$	Percent %
Current balance	7,165,255	89
30 days balance	517,431	6
60 days balance	11,088	1
90 days and over balance	347,897	4
Total debtors	8,041,671	100

Reserves

As at 30 November 2024 the following reserve balances were held:

Description	Amount \$
Contingency/Disaster Reserve	1,086,000
North Taranaki/Waitara River Control Scheme Reserve	1,408,900
South Taranaki Rivers Control Scheme Reserve	19,758
Dividend Equalisation Reserve	3,331,829
Egmont National Park Control Reserve	463,000
Endowment Land Sales Reserve	2,935,000
Waitara Lands Act 2018 Reserve	23,603,158
Total reserves	32,847,646

Borrowing limits

Council borrowing against policy limits at 30 November 2024 was as follows:

Item	Required performance	Actual performance
Net Debt/Total Revenue	≤225%	34%
Net Interest/Total Revenue	≤15%	-1%
Net Interest/Annual Rates Income	<20%	-2%
Liquidity	>110%	162%
Debt Cap	\$100 million	\$44.5 million

Borrowing

The total LGFA borrowing at 30 November 2024 was as follows:

Maturity date	Amount \$	Interest rate %
15/04/2025	1,000,000	4.02%
15/04/2025	1,500,000	5.84%
15/04/2025	2,000,000	4.92%
19/05/2025	1,000,000	4.56%
15/04/2026	1,000,000	2.49%
15/04/2026	1,000,000	3.34%
15/04/2026	4,000,000	4.98%
15/04/2026	2,000,000	3.74%
15/04/2027	1,500,000	2.63%
15/04/2027	1,000,000	3.78%
15/04/2027	1,500,000	5.11%
15/04/2027	2,000,000	5.13%
15/04/2027	1,000,000	5.13%
15/04/2027	2,000,000	5.05%
15/04/2027	3,000,000	5.16%
15/05/2028	3,000,000	4.94%
15/05/2028	2,000,000	5.77%
15/05/2028	1,000,000	5.41%
15/05/2028	1,000,000	5.21%
20/04/2029	2,000,000	4.27%
20/04/2029	2,000,000	5.52%
20/04/2029	1,000,000	5.30%
20/04/2029	1,000,000	5.29%
20/04/2029	2,000,000	5.18%
20/04/2029	1,000,000	5.18%
20/04/2029	3,000,000	5.25%
Total borrowings	44,500,000	4.8*

All borrowings are in accordance with the Liability Management Policy. *Weighted average interest rate

Bank and investment balances

As at 30 November 2024 the following cash, bank and investment balances were held:

	% of Total	Council policy % limits	Invested \$	Council policy \$ limits	S&P Credit rating	Yield %	Maturity date
BNZ							
Call Account	-		45,318			0.3	On Call
Current Account	4		971,411			0.1	On Call
Waitara Lands Account	-		1,750			0.1	On Call
Waitara Lands Term Investment	2		601,536			6.3	20/11/2025
Waitara Lands Term Investment	6		1,549,509			6.1	5/05/2025
Waitara Lands Term Investment	2		567,577			6.1	26/05/2025
Waitara Lands Term Investment	2		484,776			6.1	21/04/2025
Waitara Lands Term Investment	1		310,425			5.0	19/11/2025
Total BNZ	17	50	4,532,301	30,000,000	AA-		
ASB							
Cheque Account	-		10			0.0	On Call
Waitara Lands Term Investment	2		606,191			5.1	30/03/2025
Waitara Lands Term Investment	9		2,453,180			4.9	02/11/2025
Waitara Lands Term Investment	5		1,335,578			4.9	04/11/2025
Waitara Lands Term Investment	18		4,998,229			5.8	30/01/2025
Total ASB	34	50	9,393,188	30,000,000	AA-		
Westpac							
Waitara Lands Account	-		3,706			0.1	On Call
Term Investment	11		3,027,278			5.7	06/04/2025
Waitara Lands Term Investment	9		2,567,189			5.8	20/01/2025
Waitara Lands Term Investment	9		2,571,573			5.9	22/06/2025
Waitara Lands Term Investment	6		1,703,496			5.1	11/10/2025
Total Westpac	35	50	9,734,328	30,000,000	AA-		
TSB							
Cheque Accounts	-		17,148			0.0	On Call
Call Account	-		5,436			0.5	On Call
Waitara Lands Term Investment	9		2,524,662			5.8	31/01/2025
Total TSB	9	25	2,547,246	15,000,000	A-		
LGFA							
Borrower Notes x 25	5	Unlimited	1,387,500	Unlimited	N/A	5.1	Various
Total	100		27,733,477			5.7*	

All investments are in accordance with the Investment Policy. * Weighted average interest rate.



Date: 10 February 2025
Subject: Quarterly Operational Report
Author: L Davidson, Executive Assistant
Approved by: M J Nield, Director - Corporate Services
Document: TRCID-1492626864-243

Purpose

1. The purpose of this memorandum is to receive and consider the Quarterly Operational Report (QOR) for the quarter ended 31 December 2024.

Executive summary

2. For the quarter ended 31 December 2024, the QOR shows the Council is making good progress on the adopted works programme. There are no areas of concern that need to be considered by the Council. This level of performance is forecast to continue throughout the rest of 2024/2025.
3. The following performance measures are noted as being orange. That is, performance to date is at risk of not being achieved:
 - Environmental Science Investigations (Climate Change Considerations) - Guidance for staff on how to report on climate change considerations within Council decision-making reports has been developed, and is now being incorporated into Council agenda templates.
 - Biodiversity (20 grants with a \$100,000 value issued and 20 confirmed as having been applied) – Ongoing process of getting projects committed and completed. Staff are working through this at the moment.
 - Waitara River Catchment – Waiting on the formation of the Committee.
 - Community Engagement (Number of students participating in education programmes increases) - Staff vacancies in the first quarter have meant that the number of education sessions delivered is down on the same period in the previous year. The ability to get back on track is dependent on filling staff vacancies
 - Investment Management (Our net returns from investment to the Taranaki community exceed \$8m) - This target may not be achieved due to the dividend payment being \$1million below budget.
4. The following performance measures are noted as being red. That is, performance to date has not achieved the target or the performance for the rest of the year is unlikely to achieve the target:
 - Nil.

Recommendations

That the Taranaki Regional Council:

- a) receives the Quarterly Operational Report for the quarter ended 31 December 2024.

Background

5. The purpose of a Quarterly Operational Report (QOR) is to present a snapshot of our progress through the delivery of the programme of activities agreed to in the Long-Term Plan. It is designed to give a feel for how we are progressing and the forecast for the rest of the year.

Discussion

6. This report covers the first quarter of the 2024/2025 year and reports upon the achievement of the approved programme of work for 2024/2025 as adopted in the 2024-2034 Long-Term Plan. The focus of the Report is on operational performance. Financial performance will continue to be reported on a monthly basis through the six-weekly Executive, Audit and Risk Committee meetings.
7. The Report is structured on the format of the performance management framework within the 2024-2034 Long-Term Plan. Reporting is based upon each activity within the six groups of activities. The following is included:
 - The objective for that activity
 - Commentary/Highlights – a high-level overview of how that activity is progressing and any indications for future performance. Case studies and/or matters of interest may also be included in this section
 - Outputs/Key performance indicators – these are the annual plan/long-term plan measures for the year together with actual performance to date. "NF" (non-financial status) is the performance year to date and "E" (expected future status) is the forecast for the rest of the year. The colours are as defined below
 - Scoreboard – Outputs/Key performance indicators – this is a graphical representation of how performance is progressing and how it is forecast to progress for the rest of the year. The key is:
 - green – performance is on target for the year or is forecast to remain on target for the year
 - orange – performance to date is at risk of not achieving the target or there is a risk that the year-end performance may not be achieved
 - red – performance to date has not achieved the target or the performance for the rest of the year is unlikely to achieve the target
 - grey – the performance measure has been delayed
 - black – reporting on the performance measure has not been updated or the forecast for the rest of the year has not been updated
 - Further explanation of all performance that is not "on target" is provided.
8. For the quarter ended 31 December 2024, the QOR shows we are making good progress on the adopted works programme. There are no areas of concern that need to be addressed. This level of performance is forecast to continue throughout the rest of 2024/2025.
9. Except as noted below the Council is achieving all the measures and targets established for 2024/2025 in the 2024/34 Long-Term Plan.
10. The following performance measures are noted as being orange. That is, performance to date is at risk of not achieving the target or there is a risk that the year-end performance may not be achieved:

- Environmental Science Investigations (Climate Change Considerations) - Guidance for staff on how to report on climate change considerations within Council decision-making reports has been developed, and is now being incorporated into Council agenda templates.
 - Biodiversity (20 grants with a \$100,000 value issued and 20 confirmed as having been applied) – Ongoing process of getting projects committed and completed. Staff are working through this at the moment.
 - Waitara River Catchment – Waiting on the formation of the Committee.
 - Community Engagement (Number of students participating in education programmes increases) - Staff vacancies in the first quarter have meant that the number of education sessions delivered is down on the same period in the previous year. The ability to get back on track is dependent on filling staff vacancies
 - Investment Management (Our net returns from investment to the Taranaki community exceed \$8m) - This target may not be achieved due to the dividend payment being \$1million below budget.
11. The following performance measures are noted as being red. That is, performance to date has not achieved the target or the performance for the rest of the year is unlikely to achieve the target:
- Nil.

Appendices/Attachments

Document TRCID-1492626864-275: [Quarterly Operational Report 31 December 2024](#)



QUARTERLY OPERATIONAL REPORT

December 2024



Ko te rārangi take

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Executive summary

This is the Quarterly Operational Report (QOR) for the three months ended 31 December 2024. The purpose of a QOR is to present a snapshot of the Council progressing through the delivery of the programme of activities agreed to in that year's annual plan or long-term plan. It is designed to give a feel for how the Council is progressing and the forecast for the rest of the year.

This QOR presents the achievement of the programmes of work established for 2024/2025 in the *2024/2034 Long-Term Plan*.

Except as noted below the Council is achieving all the measures and targets established for 2024/2025 in the *2024/2034 Long-Term Plan*.

The following performance measures are noted as being orange. That is, performance to date is at risk of not achieving the target or there is a risk that the year-end performance may not be achieved:

The following performance measures are noted as being red. That is, performance to date has not achieved the target or the performance for the rest of the year is unlikely to achieve the target:

- Environmental Science Investigations (Climate Change Considerations) - Guidance for staff on how to report on climate change considerations within Council decision-making reports has been developed, and is now being incorporated into Council agenda templates.
- Biodiversity (20 grants with a \$100,000 value issued and 20 confirmed as having been applied) – Ongoing process of getting projects committed and completed. Staff are working through this at the moment.
- Waitara River Catchment – Waiting on the formation of the Committee.
- Community Engagement (Number of students participating in education programmes increases) - Staff vacancies in the first quarter have meant that the number of education sessions delivered is down on the same period in the previous year. The ability to get back on track is dependent on filling staff vacancies
- Investment Management (Our net returns from investment to the Taranaki community exceed \$8m) - This target may not be achieved due to the dividend payment being \$1million below budget.

Introduction

The purpose of a Quarterly Operational Report (QOR) is to present a snapshot of the Council progressing through the delivery of the programme of activities agreed to in that year's annual plan or long-term plan. It is designed to give a feel for how the Council is progressing and the forecast for the rest of the year.

The QOR is structured in the following manner for each activity within each one of the six groups of activities:

- The Rationale and background, and Baseline for that activity
- Commentary/Highlights – a high level overview of how that activity is progressing and any indications for future performance. Case studies and/or matters of interest may also be included in this section.
- Key performance indicators – these are the annual plan/long-term plan measures for the year together with actual performance to date. "NF" (non-financial status) is the performance year to date and "E" (expected future status) is the forecast for the rest of the year. The colours are as defined below.
- Scoreboard – Key performance indicators – this is a graphical representation of how performance is progressing and how it is forecast to progress for the rest of the year. The key is:
 - green – performance is on target for the year or is forecast to remain on target for the year
 - orange – performance to date is at risk of not achieving the target or there is a risk that the year-end performance may not be achieved
 - red – performance to date has not achieved the target or the performance for the rest of the year is unlikely to achieve the target
 - grey – the performance measure has been delayed
 - black – reporting on the performance measure has not been updated or the forecast for the rest of the year has not been updated.
- Further explanation of all performance that is not "on target" is provided.

Ko ngā ture whakahaere rawa

Resource management

Resource management planning

Resource management planning is one of our core activities. Much of the work we do under this activity area is required by national legislation, particularly the Resource Management Act 1991 (RMA).

We currently have a regional policy statement and a full suite of operative regional plans in place. We are currently reviewing the land and water plans. The Taranaki Coastal Plan has recently been approved by the Minister of Conservation and is now being implemented.

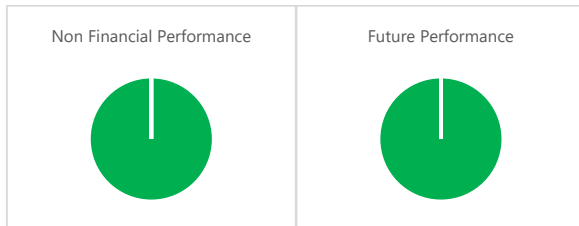
Commentary/Highlights

Work on the Land and Fresh Water Plan continues as per the programme report regularly presented to the Policy and Planning Committee. The new government has signalled changes to the Essential Freshwater programme and we will review the programme in mid-2025 to establish its impact on the Land and Fresh Water Plan. Agreement with the iwi leaders group has allowed us to support iwi planners to input into the Land and Fresh Water Plan.

Key performance indications

Objective	Review and update existing RMA planning documents	
Performance measure	Target	Actual performance
Planning documents will be reviewed and developed in accordance with the requirements set out in the RMA	Revised combined land and freshwater plan publicly notified	<p>Current programme to undertake a review of both the Soil and Freshwater Regional Plans is underway. Recent central government announcements have meant that we are now unable to notify a new Land and Freshwater Plan until a new NPSFM is in place or before 31 December 2025, whichever is sooner. Programme is currently being reviewed to consider impact of this change, work is progressing in the meantime on some parts of the plan.</p> <p style="text-align: right;">N E</p>

Scoreboard – Key performance indications



- On target
- Target may not be achieved
- Target will not be achieved
- Delayed
- Overdue

Explanation for key performance indications other than "On target"

N/A

RESOURCE MANAGEMENT

Resource consent processing

Resource consent processing is one of our core functions. It is the functional area where the rubber meets the road on our mission to help achieve improvements to Taranaki’s natural environment.

Our processing and administering of resource consents is consistently compliant with Resource Management Act requirements. The number and complexity of applications in our consent processing system has incrementally increased over recent years but this does not constitute a ‘material’ change. (NB the increases are in response to the increased number of consent renewal applications and changes to the requirements of changes to both the RMA and our regional plans).

Commentary/Highlights

The number of consents processed for the quarter was much higher than last year, given the extra resources deployed. The 100% consent processing time frame compliance has been maintained, meaning activities are not being delayed.

Key performance indications

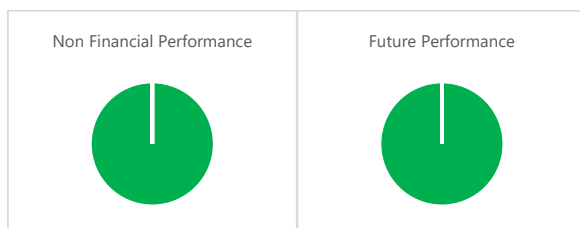
Objective	Process and make decisions on all resource consent applications, in compliance with statutory obligations	
Performance measure	Target	Actual performance
The number of resource consents processed in accord with statutory processing obligations and environmental limit requirements.	100% of resource consent decisions are made in a manner consistent with statutory obligations and timeframes.	100% of resource consent decisions were made in a manner consistent with statutory obligations and timeframes. N E

Objective	Provide requested information in response to all appropriate requests from resource consent applicants	
Performance measure	Target	Actual performance
Number of occasions where information is provided to the standard required, within targeted deadline (less than 15 working days), that is accurate, regional plan consistent, and timely	Accurate and regional plan consistent information is provided in response to all appropriate requests from resource consent applicants, in less than 15 working days, with no formal complaints.	Accurate and regional plan consistent information has been provided in response to all appropriate requests from resource consent applicants, in less than 15 working days, with no formal complaints. N E

Objective	Successfully defend all resource consent decisions appealed to the Environment Court	
Performance measure	Target	Actual performance
Percent (target 100%) of decisions successfully defended	All resource consent decisions are successfully defended	All resource consent decisions have been successfully defended N E

Objective	Minimise the number and duration of resource consent hearings by making full use of prehearing process opportunities	
Performance measure	Target	Actual performance
% of consent hearings successfully resolved.	At least 50% of resource consent submissions are successfully resolved through pre-hearings and before a hearing is requested	At least 50% of resource consent submissions were successfully resolved through the pre-hearing process N E

Scoreboard – Key performance indications



- On target
- Target may not be achieved
- Target will not be achieved
- Delayed
- Overdue

Explanation for key performance indications other than “On target”

N/A

Compliance monitoring

Compliance monitoring and the use of enforcement provisions are critical tools to assist achievement of resource management objectives.

For major consents, individual and specific monitoring programmes are designed, implemented and publicly reported on annually.

For less significant consents, such as for dairy shed wastes, region-wide inspection programmes are completed. Approximately 2,500 inspections are undertaken annually as part of these programmes. This workload is projected to be ongoing.

Commentary/Highlights

Compliance monitoring and reporting continues as scheduled, with reporting of individual programmes for the 2023/2024 monitoring year underway. This includes 100% of point source discharge monitoring programmes. In the year to date, 379 minor compliance programme inspections have been completed, along with 928 dairy inspections. Monitoring and enforcement has resulted in the issuing of 191 abatement notices and 55 infringement notices, with no prosecutions initiated.

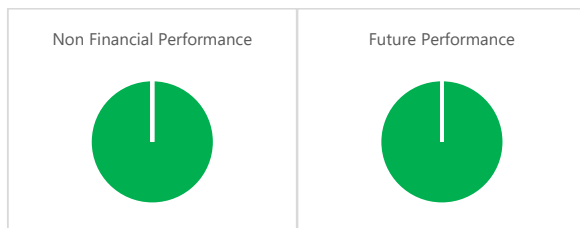
Key performance indications

Objective	Individual compliance monitoring programmes for all major consents are developed, implemented, and reported upon.	
Performance measure	Target	Actual performance
% of individual compliance monitoring programmes that are, developed, implemented, and reported upon.	100% of individual compliance monitoring programmes are delivered in accordance with the performance measure.	The 2023/2024 compliance monitoring reports are underway and on track to be all published by the end of March 2025. N E

Objective	Annual monitoring programmes for resource consents for agricultural discharges and for minor industries, not otherwise subject to an individual compliance programme, are developed and implemented.	
Performance measure	Target	Actual performance
Percent of agricultural and minor compliance monitoring programmes developed, delivered, and reported on.	100% of annual agricultural and 90% of minor compliance monitoring programmes are delivered in accordance with the performance measure.	379 inspections of minor compliance monitoring programmes have been completed. These inspections are to ensure good environmental practices are achieved. 928 annual dairy inspections have been completed this month. N E

Objective	Significant point source discharges are monitored and reported on.	
Performance measure	Target	Actual performance
% of point sources monitored and % attaining a 'good' or 'high' level of compliance.	100% of significant point sources are monitored and reported on with 90% attaining a 'good' or 'high' level of compliance.	<p>Compliance monitoring programmes were implemented for 100% of the 2023/2024 significant point sources. 97% achieved a 'good' or 'high' level of compliance. 100% of the compliance monitoring programmes for the 2024/2025 commenced monitoring in July and will be reported on before March 2026.</p> <p style="text-align: right;">N E</p>

Scoreboard – Key performance indications



- On target
- Target may not be achieved
- Target will not be achieved
- Delayed
- Overdue

Explanation for key performance indications other than “On target”

N/A

Pollution incidents and response

The task of responding to pollution and unauthorised resource use incidents is an important part of our responsibility to achieve desired environmental outcomes.

Pollution incident response and enforcement – and related education, are applied to achieve RMA, resource consent, regional plan and/or national environmental standard requirements and expectations.

Commentary/Highlights

Implemented the Enforcement Policy and successfully used a wide range of enforcement tools, including initiating prosecutions for major non-compliance.

Key performance indications

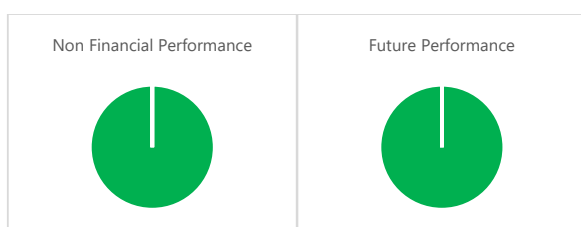
Objective	Enforcement Policy is developed and implemented, including education, and as part of this, enforcement tools are used to achieve compliance with resource consents, regional plans and/or national environmental standards.	
Performance measure	Target	Actual performance
Enforcement policy, education and related measures are in place and full compliance with recorded requirements and standards is achieved.	Policy, education, and enforcement tools achieve at least 100% compliance with statutory requirements.	An enforcement policy is developed and in action. The compliance team operate under a graduated response model with education used as a key tool to gain compliance. Other tools used are abatement notices, infringement notices, enforcement orders, prosecutions and warnings. During compliance monitoring, 85 non-compliance with resource consent conditions were identified. Issued 56 abatement notices, 30 fourteen-day letters and 22 infringement notices. 3 prosecutions have been initiated because of non-compliance. N E

Objective	Pollution and related complaints are responded to in line with our triage/urgency priority-setting policy.	
Performance measure	Target	Actual performance
% of matters requiring attendance within specified number hours or days, depending on the risk of environmental harm posed by the incident.	100% of pollution complaints are responded to within 7 days if there is no immediate threat to the environment and within 4 hours for matters where there is immediate threat to the environment.	Responded to 100% of pollution complaints within the 7-day timeframe, 100% of pollution complaints in the 2 day timeframe and 100% of pollution complaints in the 4 hour timeframe. N E

Objective	Pollution incidents are controlled and responded to and related enforcement procedures are instigated – if required, all with an appropriate level of tangata whenua involvement and full public reporting.	
Performance measure	Target	Actual performance
% of incidents that are managed to meet these requirements.	100% of notified pollution incidents are controlled and cleaned up. Collaboration, enforcement and reporting actions implemented in all cases.	Responded to all 184 reported incidents (100%) within the required timeframe. Instigated control and clean-up and notified Iwi where required. Issued 21 fourteen-day letters, 27 abatement notices and 20 infringement notices. 3 prosecutions have been initiated because of unauthorised incidents. N E

Objective	A Taranaki Marine Oil Spill Response Plan, as agreed with Maritime New Zealand, is prepared and implemented.	
Performance measure	Target	Actual performance
Operative Taranaki Marine Oil Spill Response Plan is implemented in 100% of cases.	An approved Regional Marine Oil Spill Response Plan is in place. 100% of marine oil spills are responded to.	An updated tier 2 regional oil spill response plan has been circulated with iwi for feedback and submitted to MNZ for approval. A plan will be amended depending on feedback received from all parties. One marine oil spill has occurred that warranted actioning the Plan. N E

Scoreboard – Key performance indications



- On target
- Target may not be achieved
- Target will not be achieved
- Delayed
- Overdue

Explanation for key performance indications other than “On target”

N/A

State of the environment monitoring


While state of the environment monitoring provides a foundation stone for the collection of key data and information, proactively building knowledge and understanding enables us to get on the front foot in responding to current or emerging environmental issues.

The effects of land-use on soil health, water quality and ecosystem health / indigenous biodiversity are currently investigated and reported on, either using in-house resources, or with support from external funding sources such as Envirolink.

Commentary/Highlights

State of environment monitoring and reporting continues, assessing the health of a range of environmental measures for air, land and water. Data is available to the public via our and LAWA websites, with the annual update of LAWA data completed in September 2024. A new module "Actions for Healthy Waterways" provides an opportunity for communities to share progress and freshwater improvement activities that are underway. Opportunities for tangata whenua involvement in state of the environment monitoring and reporting are now being explored. These will continue to grow as our partnership develops.

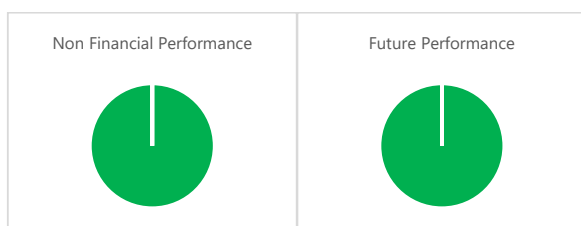
Key performance indications

Objective	State of the environment (SOE) programmes are implemented, and associated reports are prepared.	
Performance measure	Target	Actual performance
In accordance with national reporting requirements and standards, recognised and reputable methods of data collection, quality assurance, and analysis are applied, and reports are prepared.	State of the environment monitoring is delivered in accordance with the performance measure.	State of the environment (SoE) monitoring was undertaken in December in accordance with this performance measure. This included quarterly groundwater quality monitoring, monthly river water quality, periphyton, and lake water quality monitoring, ongoing maintenance of the continuous environmental data monitoring network (including measurement of meteorological, climate, air quality, soil, hydrology, and water quality parameters), and the "Can I Swim Here?" recreational water quality monitoring programme also got underway in November for the 2024/2025 summer swim season and runs until the end of March. 

Objective	Annual monitoring information on selected aspects of the state of Taranaki’s air, land, the coast, and water is made available to the public.	
Performance measure	Target	Actual performance
State of the environment monitoring data is quality assured and made available to the public via LAWA and/or our websites.	Environmental data is quality assured under National Environmental Monitoring Standards (NEMS) quality coding scheme, and is made available to the public.	Annual state of the environment monitoring information was made available to the public in accordance with the performance measure. The latest annual refresh of monitoring data onto the LAWA website was completed in September 2024, which updated the available data record to December 2023. N E

Objective	Tangata whenua are provided with opportunities to participate and partner in state of the environment monitoring and reporting, including by – but not limited to, the opportunities related to meeting NPS-FM and NPS-IB requirements.	
Performance measure	Target	Actual performance
Opportunities for tangata whenua involvement in state of the environment and other monitoring programmes is documented and reported on.	All state of the environment reports include a summary of tangata whenua involvement in state of the environment and other monitoring programmes.	Engagement with tangata whenua regarding mātauranga and state of the environment monitoring began in November 2024. We are now working with Ngāti Mutunga taiao staff to develop a freshwater monitoring network in the Urenui catchment to align with and compliment local mātauranga. N E

Scoreboard – Key performance indications



- On target
- Target may not be achieved
- Target will not be achieved
- Delayed
- Overdue

Explanation for key performance indications other than “On target”

N/A

Environmental science investigations

While state of the environment monitoring provides a foundation stone for the collection of key data and information, proactively building knowledge and understanding enables us to get on the front foot in responding to current or emerging environmental issues.

The effects of land-use on soil health, water quality and ecosystem health / indigenous biodiversity are currently investigated and reported on, either using in-house resources, or with support from external funding sources such as Envirolink.

Commentary/Highlights

Environmental science investigations for 2024/2025 are underway, with one of three environmental issue reports published. Through new LTP funding, we have also been scoping and developing a work programme to assist community climate adaptation and council emissions reduction. This includes considering climate change in Council decision-making.

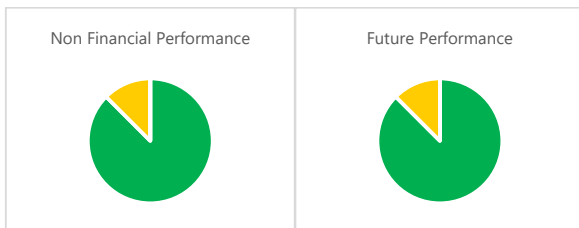
Key performance indications

Objective	The effects of selected environmental pressures on soil health, water quality and ecosystem health/indigenous biodiversity are investigated and reported on.	
Performance measure	Target	Actual performance
At least three environmental issue reports are prepared annually, on matters agreed to as being a priority for investigation, and to a standard that is viewed as being of value to the Taranaki community.	Three environmental issue reports are prepared and made publicly available.	Environmental issue reports are planned or in preparation, with reporting on freshwater macroinvertebrate state and trends reported to the Policy and Planning Committee in September 2024. N E

Objective	Climate change considerations are incorporated into work programmes.	
Performance measure	Target	Actual performance
Reports confirm this has been considered. The work to define how climate change considerations will be incorporated into work programmes is underway but not complete at the time of the adoption of this Plan.	All externally published and agenda reports relating to work programmes demonstrate application of climate change considerations.	Guidance for staff on how to report on climate change considerations within Council decision-making reports has been developed, and has been incorporated into agenda templates. N E

Objective	Research and investigations provide solutions that assist community adaptation to climate change and/or decarbonisation of activities.	
Performance measure	Target	Actual performance
An annual report demonstrates how our actions have assisted to achieve an annual decrease in our carbon emissions and community adaption. We are proposing to do this through setting specific emissions targets and reporting on our progress.	Our Climate Change Strategy and Roadmap is reviewed. An organisational greenhouse gas (GHG) emissions reduction plan is prepared.	Planning around developing a Climate Change Strategy and Roadmap is underway, along with the preparation of an organisation GHG emissions reduction plan. <div style="display: flex; justify-content: center; gap: 10px;"> N E </div>

Scoreboard – Key performance indications



- On target
- Target may not be achieved
- Target will not be achieved
- Delayed
- Overdue

Explanation for key performance indications other than “On target”

The climate change considerations within Council decision-making reports has been developed, work is now underway to incorporate into agenda templates.

Ko te mana whakahaere riu hopuwai

Catchment Management

Sustainable land management


The promotion of sustainable land management is a core function under the Resource Management Act 1991. The Soil Conservation and Rivers Control Act 1941 also requires us, as a Catchment Authority, to promote wise land use and to prevent, control and mitigate the damage caused by accelerated erosion.

Approximately 3,400 sustainable land management plans have been prepared since 1996. These now cover 75% of farmed areas. Implementation of these plans has resulted in 90% of the region's intensively farmed zone's waterways being fenced and 82% having riparian vegetation where recommended. Over 90% of hill country plan holders have implemented their plans, either in whole or in part.

Commentary/Highlights

Farm plans continue to be delivered, and advice given. The focus in the intensively farmed zone is on riparian plan audits. The STRESS workstream continues to deliver in the hill country with the assistance of a newly developed tool to identify slope at the farm scale. A targeted approach for developing erosion mitigation works programmes is being developed.

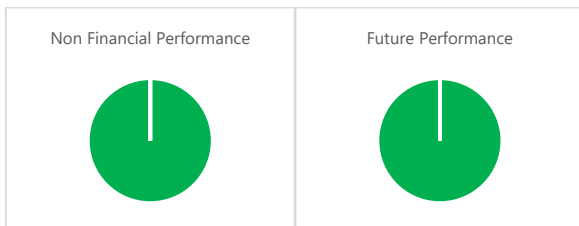
Key performance indications

Objective	Assist primary sector property owners to prepare sustainable land management, riparian area, agro-forestry and Freshwater Farm Plans	
Performance measure	Target	Actual performance
Number of hectares of different farm plans prepared and/or increases on those hill country properties held in private ownership covered by specified plans.	Prepare 10,000 hectares of sustainable land management plans (predominantly hill country properties), 30 riparian area plans and 5,000 kms of riparian audits to underpin Freshwater Farm Plan recommendations.	Properties being scoped for new plans: 11 riparian management plans prepared. 10,000 ha of LUC mapping undertaken on 35 properties. 0 comprehensive farm plans and 1 agroforestry plans have been prepared covering 54 hectares. Riparian auditing - 1,930 km of streambank audited, this is very minorly below expected, due to staff turnover and being understaffed for first 5 months of the year. 

Objective	Provide advice in response to enquiries about sustainable land use.	
Performance measure	Target	Actual performance
The number of property owner contacts made and the number of days between receiving a request from a landowner and the provision of the requested advice.	Provide advice to all property owners within ten working days of an enquiry being received.	14 requests for service received to date (31 December 2024) for 2024/2025. All answered and resolved within five working days. N E

Objective	Monitor the benefits from implementing recommended fencing and planting and/or implementation of recommended sustainable land use plans.	
Performance measure	Target	Actual performance
Every five years, compare and quantify the positive progress toward Landcare Research’s recommended sustainable land uses.	No reporting on the progress until the next due date of 2029.	Auditing software now functional and riparian audits underway. Total of 360 audits completed, 262 year-to-date (31 December 2024) in 2024/2025 year. Hill country farm plan monitoring continues with the focus on STRESS works implementation. N E

Scoreboard – Outputs/Key performance indications



- On target
- Target may not be achieved
- Target will not be achieved
- Delayed
- Overdue

Explanation for key performance indications other than “On target”

N/A

Catchment enhancement

The achievement of sustainable land use objectives is best progressed by assisting landowners to plant and use the right vegetation in the right place. As a contribution toward this objective, we provide at cost, high-quality plants through bulk purchase contracts with nurseries.

Since 2009, we have assisted property owners to plant 59,000 poplar poles, protected 1,438 hectares of new forest and encouraged the retirement of 5,575 hectares of marginal land by providing 273km of new fencing. In addition, a total of 3,022 riparian management plans have been prepared. To date, we have supplied over 7.6m native riparian plants to landowners.

Commentary/Highlights

All grants are on track with an expectation that all grant money will be successfully allocated by the end of the financial year.

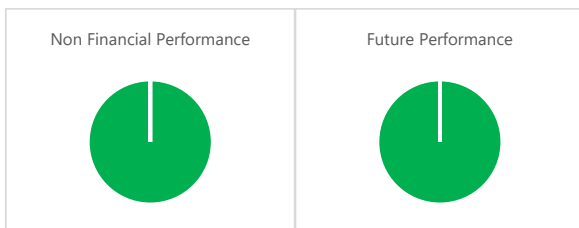
Key performance indications

Objective	Make contributions to the protection of riparian areas in intensively farmed catchments.	
Performance measure	Target	Actual performance
% of riparian plan streams protected by fencing and planted correlated against improvements in water quality.	300km of stream banks will be fenced, and 100km will be planted. Fencing will be completed on 6,604km of stream banks which is 82% of the fencing, resulting in 93% of riparian streams protected by fencing. Riparian planting will be completed on 4,874km which is 68.5% of the planting, resulting in 83% of riparian streams protected with vegetation.	7,248 kms of streambank has been fenced, making 89% of waterways protected by fencing. Note: More waterways such as drains and wetlands are being captured through the audit process, which is altering the fencing completed percentage, as we are consistently increasing the length of streambank recorded with waterways that we historically have not recommended to be fenced. 5,487 kms has been vegetated where recommended, making 84% of waterways protected by vegetation where recommended. N E

Objective	Distribute hill country erosion grant scheme to assist plan holders with the implementation of soil conservation works to achieve sustainable land use practices.	
Performance measure	Target	Actual performance
The expenditure of the total hill country erosion grants received, administered and applied.	100% of government allocated hill country erosion funding allocated through grants to achieve sustainable land management practices.	129/100 hectares of exotic forestry; 80/63 ha of native forestry/reversion/retirement; fencing 8/13; pole \$94,960/\$81,000 to the value of \$447,094.80 /\$909,500 grant. N E

Objective	Assist landowners to establish on-farm nurseries to help meet Freshwater Farm Plan requirements	
Performance measure	Target	Actual performance
Number of on-farm nurseries established and % of plan holders planting soil conservation trees.	Five on-farm nurseries established annually with 25% of plan holders planting soil conservation trees.	2 new on-farm nurseries planted in September. Additionally, 1 nursery received supplementary supply to build upon STRESS nursery. 62 STRESS pole orders on CFP, 62/427 (516 total CFP, however, removing duplicate holders brings it down to 427) = 14% participation. 2 AP STRESS orders and 3 RMP STRESS orders supplied to landowners. Full allocation of all nursery poles N E

Scoreboard – Key performance indications



- On target
- Target may not be achieved
- Target will not be achieved
- Delayed
- Overdue

Explanation for key performance indications other than “On target”

Biodiversity

The protection and maintenance of indigenous biodiversity is achieved via programmes that intersect many of our land management activities.

A total of 228 KNEs, comprising 13,092ha of private land have biodiversity plans (June 2023). There are 366 sites in the inventory of sites that contain regionally significant biodiversity (June 2023). Fifty of the total of sixty-one (82%) assessments of Biodiversity Plan sites maintained or improved their condition score (June 2023).

Commentary/Highlights

New biodiversity plans and work programmes are being prepared to protect habitat, threatened and regionally distinctive species. The bulk of the field work is undertaken on these sites throughout summer. New and repeat condition assessments continue to be undertaken throughout the year to measure the impact of the programme over time.

Key performance indications

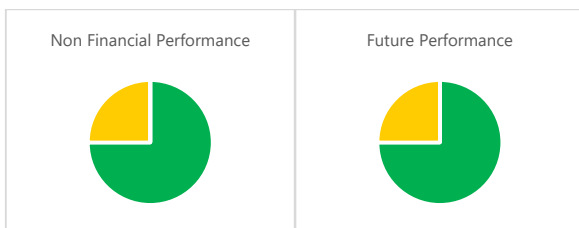
Objective	Survey ecosystem remnants to identify and assess new sites for inclusion within the Key Native Ecosystems (KNE) inventory. Monitor the condition of ecosystems subject to biodiversity plans to support the implementation of work programmes on recognised KNEs.	
Performance measure	Target	Actual performance
Number and state/condition of KNEs as reported in an annual update.	More than 25 condition assessments are undertaken.	Biodiversity Officers continue to assess new sites to determine if they meet the criteria for KNE inventory. If so, with landowner approval, they are added. New Condition Assessments completed as at end December = 4. Biodiversity Officers continue to undertake repeat assessments to measure the health of the ecosystems following implementation of a Biodiversity Plan. Repeat Condition Assessments completed as at end December = 17 10 year = 7 5 year = 10 N E

Objective	Prepare biodiversity plans to support the implementation of work programmes on all KNEs.	
Performance measure	Target	Actual performance
Number of biodiversity plans prepared, as reported in an annual update.	More than 15 biodiversity plans are prepared.	We continue to develop new Biodiversity plans to support landowners to protect, maintain and restore indigenous biodiversity. We work closely with QEII representatives to support legal protection for Key Native Ecosystems. Number of new Biodiversity Plans as at end December = 6 N E

Objective	Provide general and specific grants to assist landowners to protect wetlands and other areas of natural regional significance on private land.	
Performance measure	Target	Actual performance
Number and value of grants issued and applied.	20 grants with a \$100,000 value issued and 20 confirmed as having been applied.	21 confirmed projects Riparian expenditure \$22,289/60,000, Hill Country expenditure \$57,938/60,000. Unspent budget available is \$39,756. N E

Objective	Deliver the Taranaki requirements of the NPS for Indigenous Biodiversity.	
Performance measure	Target	Actual performance
Meet the Taranaki requirements of the NPS for Indigenous Biodiversity.	Begin developing implementation plan	Participation in BioManagers and the Biodiversity Working Group to keep abreast of new information and work and contribute to projects which will help with implementation plan development. SNA provisions have been suspended for three years by the Government while it replaces the RMA. N E

Scoreboard – Key performance indications



- On target
- Target may not be achieved
- Target will not be achieved
- Delayed
- Overdue

Explanation for key performance indications other than “On target”

Ongoing process of getting projects committed and completed. Staff are working through this at the moment.

Biosecurity

Pest management is a core function as provided by the Biosecurity Act 1993. The Biosecurity Act 1993 contains powers that enable, but do not require, pest management to be carried out. Our Taranaki Biosecurity Strategy sets out the strategic framework we apply across both our regulatory and non-regulatory pest programmes.

The Taranaki Pest Management Plan was reviewed in 2018. The Residual Catch Rate (RTC) was 10.3% across the area covered by the possum self-help control programme (2022/2023). A total of 479 pest plant infestations were identified and then controlled pursuant to the requirements of the Regional Pest Management Plan. A total of 55 properties were issued a Notice of Direction for sustained control in 2022/2023.

Commentary/Highlights

The self-help possum control programme's focus remains reminding and supporting landowners to undertake control and undertaking property inspections to check compliance with the RPMP. Pest plant inspections continue with trialling a less formal reminder letter when infestations are identified. Old Man's Beard control within the Waingongoro catchment continues. Public enquiries for a range of pest plant and pest animals continue to be responded to. The team continue to work hard on the eradication of pest plants and are making significant progress on removing known infestations.

Key performance indications

Objective	Prepare and implement the Taranaki Regional Pest Management Plan.	
Performance measure	Target	Actual performance
A current and statutorily compliant Pest Management Plan will be in place.	A Taranaki Regional Pest Management Plan is in place and implemented.	Existing Pest Management Plan is in place, no formal statutory review required now. An interim review was undertaken in 2023/2024 which identified the plan is largely fit for purpose but has identified some areas of future work to be led by a review of the biosecurity strategy. Work will begin on developing a project plan to undertake work on the biosecurity strategy. N E

Objective	Reduce the risks to the environment and primary production by maintaining the area of the ring plain under the self-help possum control programme.	
Performance measure	Target	Actual performance
% of residual trap catch recorded in designated areas	Residual trap-catch (RTC) of less than 10% is recorded across the rural area covered by the selfhelp possum control programme.	The self-help possum control monitoring programme requires landholders to maintain the possum population at less than 10% residual trap catch across the self-help possum control programme area. During the quarter - 42 lines were monitored. Mean result YTD is currently sitting at 11%. Any properties, once monitoring has been complete, that have a residual trap catch over 10% will be required to undertake additional control. There were 30 Wax tag operations complete during the Quarter N E

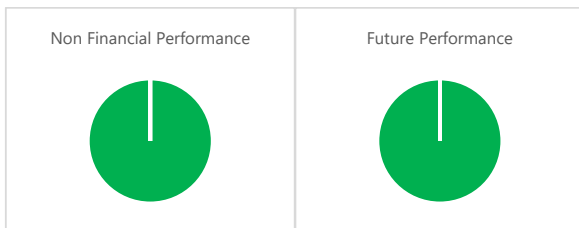
Objective	Control known infestations of Senegal tea, climbing spindleberry, Madeira vine, moth plant and giant reed.	
Performance measure	Target	Actual performance
% of infestations of specified pest plants over which control is exercised.	100% of known infestations of specified pest plants are controlled.	<p>Observations to check for regrowth for the Quarter (October to December) - small scale observations (2): Alligator Weed 0, Boneseed 1, Chameleon Plant 1, Purple Loosestrife 0, Royal Fern 0. - eradication observations (144): Climbing Spindleberry 10, Giant Reed 8, Mignonette Vine 61, Moth plant 64, Senegal Tea 1. Control undertaken for the month of October - small scale remediation's (3): Alligator Weed 0, Boneseed 0, Chameleon Plant 2, Purple Loosestrife 0, Royal Fern 1. - eradication remediation's (193): Climbing Spindleberry 18, Giant Reed 15, Mignonette Vine 99, Moth plant 61, Senegal Tea 0.</p> <p style="text-align: right;">N E</p>

Objective	Reduce the extent of sustained control pest plants by applying an inspection and monitoring programme.	
Performance measure	Target	Actual performance
Monitoring programme applied to affected areas confirms a reduction of pest plants in the affected area.	Monitoring programme confirms infestations are effectively controlled in affected area. All notices of direction are being complied with.	<p>During Quarter 2, 241 property inspections were undertaken (2,946 for the 2023/2024 season). 0 properties required a Notice of Direction to be issued.</p> <p style="text-align: right;">N E</p>

Objective	Ongoing mustelid control is maintained following initial control operations.	
Performance measure	Target	Actual performance
% of landowners undertaking control in designated areas.	50% of landowners are undertaking regular control. Notices of Direction are being complied with.	<p>We continue to work with landowners to ensure regular trap checks are undertaken, traps are monitored both electronically and by onsite inspection. During the quarter, 96 properties were checked, landowners not regularly checking traps are being reminded of their responsibilities.</p> <p style="text-align: right;">N E</p>

Objective	Support the voluntary control of rodents in urban areas.	
Performance measure	Target	Actual performance
Maintain urban trap networks.	Encourage trapholders to actively maintain, check and rebait urban traps by engaging through at least three different communication channels.	<p>The urban centres in South Taranaki are being targeted through our community champion trapping program and we regularly support NPDC and their volunteer program through regular workshops and events.</p> <p style="text-align: right;">N E</p>

Scoreboard – Key performance indication



- On target
- Target may not be achieved
- Target will not be achieved
- Delayed
- Overdue

Explanation for key performance indications other than “On target”

N/A

Waitara River catchment

The New Plymouth District Council (Waitara Lands) Act 2018 provides for the restoration, protection and enhancement of the environmental, cultural and spiritual health and wellbeing of the Waitara River, the general Waitara River catchment and the area near the lower catchment of the Waitara River.

Revenue from the sale of Waitara Harbour Endowment Lands is accruing. The establishment and work of the Waitara River Committee and a related sub-committees is moving forward.

Commentary/Highlights

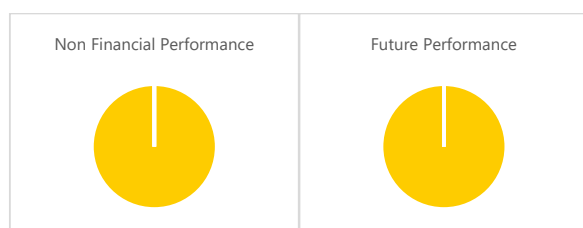
In initial stages of working with iwi to develop a management plan. Committees yet to be appointed. Iwi are currently working through who will be on the governance group. The strategy will be developed once the representation has been decided.

Key performance indications

Objective	Assist to establish and service the Waitara River Committees and provide support to these Committees.	
Performance measure	Target	Actual performance
Committees are established and serviced in a manner that meets with the approval of Committee members	Establish and service the Waitara River Committees and receive 90%+ support for these services in response to a survey of members.	Waiting on the formation of the committee. N E

Objective	Assist the Waitara River Committees to develop a strategy for the distribution of income from the sale of Waitara leasehold land	
Performance measure	Target	Actual performance
The strategy is developed, implemented, monitored and reported upon confirming enhancement of the Waitara River Catchment, the area adjacent to Waitara township and the capacity of Committee members.	A strategy for the use of funds from the sale of Waitara leasehold land is developed consistent with the requirements of the New Plymouth District Council (Waitara Lands) Act (the Act).	Waiting on the formation of the committee. N E

Scoreboard – Key performance indications



- On target
- Target may not be achieved
- Target will not be achieved
- Delayed
- Overdue

Explanation for key performance indications other than “On target”

Waiting on the formation of the committees.

Ko ngā kawenga waka

Transport

Transport planning and services

We have three key strategic planning documents that help guide the region's land transport activities. These are the Regional Land Transport Plan (RLTP), the Better Travel Choices for Taranaki and the Regional Public Transport Plan for Taranaki (RPTP).

The Regional Land Transport Plan for Taranaki 2021/2022-2026/2027 is current and operational. The Better Travel Choices for Taranaki Plan is currently in the development phase. Between 2008/2009 and 2022/2023, the number of passengers on public transport services in the region grew from 349,607 to 694,895.

Commentary/Highlights

The 2021-2027 Regional Land Transport Plan has been reviewed mid-term. The 2024-2027 RLTP is current and in accordance with Statutory requirements.

Key performance indications

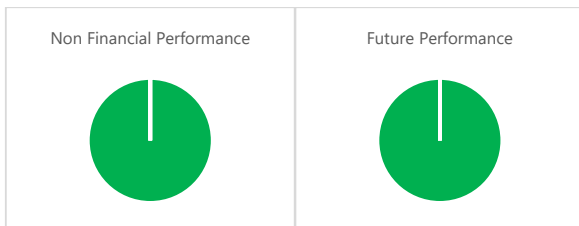
Objective	Prepare and implement a Land Transport Plan for Taranaki	
Performance measure	Target	Actual performance
The presence of a Land Transport Plan for Taranaki assists to provide forward-thinking, resilient and integrated land transport solutions, helps deliver attractive and reliable alternative transport modes, provides adequate access to funding to enable these regional land transport ambitions to be secured and is prepared consistent with the requirements of Waka Kotahi and relevant legislation.	The Regional Land Transport Plan is current, in accord with statutory requirements	Taranaki RLTP is current. TRC has recently completed a review of the RLTP which is consistent with the requirements of Waka Kotahi, GPS and relevant legislation. N E

Objective	Prepare a Better Travel Choices for Taranaki report	
Performance measure	Target	Actual performance
The Better Travel Choices for Taranaki Plan has been developed, is current, and is in accord with travel choice ambitions.	The Better Travel Choices for Taranaki Plan is developed and reviewed (annually) to ensure its remains current and reflects travel choice ambitions.	The BTC, TRC's strategic document to guide the planning and delivery of PT services and infrastructure is currently undergoing a full update. Expected delivery date is early 2025. N E

TRANSPORT

Objective	Operationalise the public transport components of the above plans.	
Performance measure	Target	Actual performance
Increase in the number of public transport users on an annual basis. Compliance with service contracts, patronage growth and fare box recovery obligations.	Public transport service results in an increase in the annual number of passengers (baseline 695,000) carried. Monitor and report on the region's bus service contracts including patronage growth and fare box recovery.	Patronage on PT routes and farebox recovery constantly monitored, increase in service for in-demand routes to be investigated and implemented (funding permitting), discontinuing low performing routes to be considered. N E

Scoreboard – Key performance indications



- On target
- Target may not be achieved
- Target will not be achieved
- Delayed
- Overdue

Explanation for key performance indications other than “On target”

N/A

TRANSPORT

Navigation and safety

We are required to assist the delivery of safe navigation and safe vessel / boat use within the harbour waters associated with Port Taranaki and its approaches.

There have been no significant navigation incidents in the area within or adjacent to Port Taranaki in past the past 10 years.

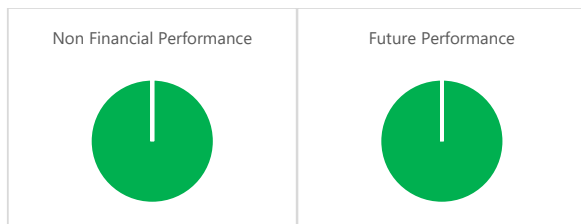
Commentary/Highlights

There were no significant navigation and safety incidents at the port and there was compliance with the required code and management system.

Key performance indications

Objective	Implement the requirements of the New Zealand Port and Maritime Safety Code and the requirements of the Port Taranaki Harbour Safety Management System.	
Performance measure	Target	Actual performance
The number of incidents involving navigation and safety within the area of Port Taranaki.	No significant incidents occur involving risk to human life or injury, damage to property, damage to the environment or significant breaches of the New Zealand Port and Maritime Safety Code, and the Port Taranaki Harbour Safety Management System.	No incidents this month. N E

Scoreboard – Key performance indications



- On target
- Target may not be achieved
- Target will not be achieved
- Delayed
- Overdue

Explanation for key performance indications other than “On target”

N/A

Ko te mana tiaki i te waipuke, i ngā pūmate

Flood protection and hazard management

Emergency management

The Civil Defence Emergency Management Act 2002 provides the basis for and defines who is accountable for emergency planning and management.

The functions of the Civil Defence Emergency Management Group are embodied in the Taranaki Civil Defence Emergency Management Group Plan (2018). The Civil Defence Emergency Management Group Office is set up and operating in a manner consistent with the Group Plan.

Commentary/Highlights

TEMO has continued to operate in accordance with its business plan over the quarter. Development of a new Group Plan is continuing with a draft being presented to the February CEG meeting for review. The plan remains on track to be finalised during 2025.

Key performance indications

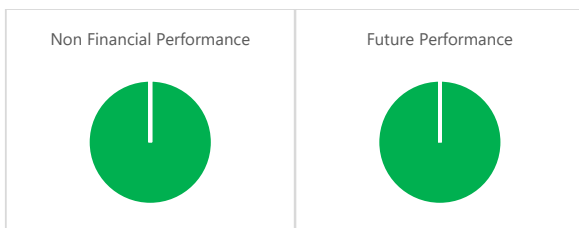
Objective	Maintain and implement the Civil Defence Emergency Management Group Plan in accordance with statutory requirements.	
Performance measure	Target	Actual performance
Plan is maintained and meets statutory requirements.	An operative Civil Defence Emergency Management Group Plan is in place in accordance with statutory requirements.	The Civil Defence Group Plan remains operative. N E

Objective	Contribute to the maintenance and operations of an Emergency Management Office and assist it to implement effective multi-agency advisory group planning, training, maintenance; enhance facilities and equipment; prepare hazard contingency plans and apply agreed standard operating procedures	
Performance measure	Target	Actual performance
No concerns are raised by other Group members about the level of support that is provided to the Taranaki Emergency Management Office.	Contributions to Group capability and capacity is maintained at the level expected by the Group. No issues are raised about the level of support provided.	We continue to support TEMO operations as required. No concerns have been raised to date. N E

HAZARD MANAGEMENT

Objective	Assist to ensure the response to and recovery from a declared regional emergency is carried out in accordance with established plans and procedures, so that harm and damage to people and property is minimised.	
Performance measure	Target	Actual performance
Information shared at post-event debriefs confirms application of plans and procedures were in accord with expectations.	Response and recovery is carried out in accordance with established plans and procedures. After all events, response and recovery activities are reviewed by CDEM Group members and are found to be in accord with their expectations.	There have been no events requiring recovery assistance during the period to date. N E

Scoreboard – Key performance indications



- On target
- Target may not be achieved
- Target will not be achieved
- Delayed
- Overdue

Explanation for key performance indications other than “On target”

N/A

HAZARD MANAGEMENT

River and flood risk management


Floods are New Zealand’s most frequent, most damaging and most disruptive natural hazard. In Taranaki climate change is predicted to result in increases in the intensity and frequency of extreme rainfall events. This along with changes to wider climate cycles and the effect of these on river processes, is expected to increase our future flooding risk.


The Waitara, Waiwhakaiho and Ōpunake flood control schemes are maintained to their full-service potential. The Waitotara and Ōkato river control schemes are maintained to the standard set out in their scheme management plans. Accurate and timely flood warnings and flood control advice is provided (approximately 35 warnings per annum). Regional plans and consent applications are audited to ensure activities are undertaken without increasing the risk of flooding and river erosion.

Commentary/Highlights

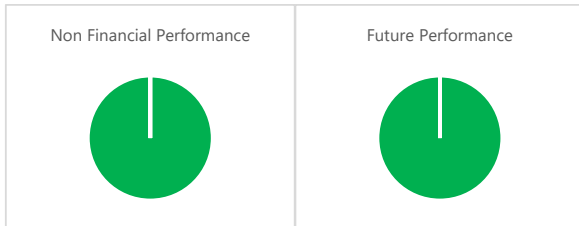
Accurate and timely flood warnings were provided where applicable. In addition to this, all schemes and their assets were maintained and managed in accordance with their asset management plans.

Key performance indications

Objective	Maintain schemes to their full-service potential and undertake minor emergency river and flood control works.	
Performance measure	Target	Actual performance
All four flood protection schemes are maintained and managed in accord with the provisions of their asset management plans.	All four flood protection schemes are maintained to provide protection to the agreed standard and scheme assets are maintained to the standard defined in the asset management plan for that scheme.	All schemes and their assets were maintained and managed in accordance with their asset management plans. Where issues have been identified, interventions have been developed and are completed, underway or planned. 

Objective	Provide accurate and timely flood warnings and flood control advice.	
Performance measure	Target	Actual performance
Warnings are issued consistent with requirements of Severe Weather and Flood Event Standard Operating Procedures.	Continuous monitoring systems for water level (stage) and rainfall are maintained (98% functional) at essential flood warning sites under non-emergency conditions and timely (defined trigger water levels) warnings are issued in accordance with the Flood Event Standard Operating Procedure.	Year to date, continuous monitoring systems were maintained to >98% functionality. We issued 8 (eight) severe weather watches, 5 (five) severe weather warnings and 2 (two) public notifications. 54 (fifty four) predefined alarm thresholds were reached During the same time last year, we issued 6 (six) watches, 4 (four) warnings and no (zero) public notifications. 10 (ten) predefined alarm thresholds were reached. 

Scoreboard – Key performance indications



- On target
- Target may not be achieved
- Target will not be achieved
- Delayed
- Overdue

Explanation for key performance indications other than “On target”

N/A

Ko ngā noninga ā-rohe

Regional facilities

Regional gardens

The Taranaki Regional Council Empowering Act 2001 provided us with specific powers to undertake, implement, encourage or maintain any services, works or facilities that are for the recreational or cultural wellbeing of Taranaki, or that are for preserving or encouraging the reasonable enjoyment of the physical and cultural heritage of the Taranaki region.

Asset management plans were adopted in 2023. In 2022/2023, Tūpare attracted 40,000 visitors, Hollard Gardens 20,000 and Pukeiti 65,000 visitors. There were 28 events at Tūpare, 33 at Hollard Gardens and 62 at Pukeiti. All three properties were part of the Taranaki Garden Festival.

Commentary/Highlights

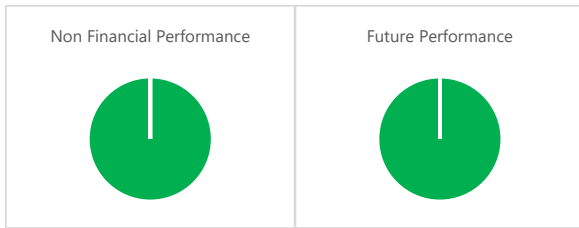
Pukeiti, Tūpare and Hollard Gardens are maintained and managed in accordance with their asset management plans. Number of visitors for the December quarter 2024 across the three Regional Gardens was 47,200. This is up by 3,400 across the three gardens compared with the same period in 2023.

Key performance indications

Objective	Maintain and enhance Taranaki's three regionally significant gardens.	
Performance measure	Target	Actual performance
Pukeiti, Tūpare and Hollard Gardens are maintained and managed in accord with the provisions of their asset management plans.	The three properties are maintained to the standard, and in a manner consistent with the objectives outlined in the relevant asset management plans.	Pukeiti, Tūpare and Hollard Gardens are maintained and managed in accord with the provisions of their asset management plans 2024. N E

Objective	Increase the level of use of Taranaki's three regionally significant gardens.	
Performance measure	Target	Actual performance
Number of visitors increases annually.	The three properties remain free to access and each of them record an annual increase in the number of visitors and events.	The number of visitors for December 2024 was 14,346 across the three gardens which is down slightly on the December 2023 number of 14,585. Visitor numbers at both Tupare and Pukeiti were up significantly compared with 2023 but numbers for Hollard Gardens were down considerably due to the large numbers who attended the market day there in December 2023. N E

Scoreboard – Key performance indications



- On target
- Target may not be achieved
- Target will not be achieved
- Delayed
- Overdue

Explanation for key performance indications other than "On target"

N/A

Yarrow Stadium


Yarrow Stadium is owned by the Taranaki Stadium Trust, a council-controlled organisation. The value of Yarrow Stadium to the regional community is well recognised. In the recent past, Yarrow Stadium has hosted a range of national and international sporting events.

We commenced funding the ongoing maintenance and development of Yarrow Stadium in 2012/2013. The repair and reinstatement of the stadium stands, to meet earthquake prone building standards, is underway with the West Stand being completed in May 2023. Reconstruction of the East Stand is due to be completed for the 2025 winter sports season.

Commentary/Highlights

Following on from the decisions made in 2019/2020 Annual Plan for the repair and refurbishment project, the Council has moved into implementation mode. Work is complete on the West Stand, the fields and the lights. The Stadium is operational once again. Usage by a wide range of sports/events and community, regional, local, national and international promoters is ramping up to pre-repair/reinstatement levels. Construction of the new East Stand is progressing ahead of schedule and within budget. The East Stand is due to open in March 2025.

Key performance indications

Objective	Provide funding to the Yarrow Stadium Trust to maintain and develop the Stadium in a manner suited to its use for a range of events and activities.	
Performance measure	Target	Actual performance
Maintenance and development are carried out consistent with current and or updated asset management plans.	Funding is provided and maintenance and development are carried out consistent with the current asset management plan. An updated asset management plan is prepared.	2024/2025 funding is predominantly going to the build and repair project. A major maintenance programme has been approved and will be funded. Work has commenced on a revised Strategic Plan and Asset Management Plans. 

Scoreboard – Key performance indications



- On target
- Target may not be achieved
- Target will not be achieved
- Delayed
- Overdue

Explanation for key performance indications other than “On target”

N/A

Ko te mana whakahaere rohe

Regional leadership and governance

Governance

Governance is the provision of public representation, local authority elections, the preparation and adoption of statutory planning and reporting documents (Long-Term Plan, Annual Plans and Annual Reports) and quality decision-making, in accordance with statutory requirements.

Our meeting agenda format and content and our meetings are conducted in accordance with Standing Orders and the Local Government Official Information and Meetings Act.

All statutory planning and accountability documents are prepared and related process requirements operate in accordance with statutory provisions.


Since 2002, no decisions have been overturned because of non-compliance with the decision-making requirements of the Local Government Act 2002.

On the advocacy front, in an average year, we would be involved in commenting on between 15 and 20 third party-generated initiatives with implications for Taranaki.

Commentary/Highlights

We remain on target with all our statutory governance and engagement obligations. The 2023/2024 Annual Report was adopted on 24 September 2024. Preparation of the 2025/2026 Annual Plan is underway. We are on target to complete the process by the 30 June 2025 statutory deadline. Implementation of the Ombudsman's recommendations continues with the trial of live-streaming meetings. Early work on the 2025 local government elections has commenced.

Key performance indications

Objective	Conduct meetings in a manner consistent with statutory requirements and Standing Orders	
Performance measure	Target	Actual performance
100% compliance with statutory requirements and Standing Orders.	100% of agenda and minutes and 100% of meetings are conducted in accordance with Standing Orders, the Local Government Official Information and Meetings Act 1987 and the Local Government Act 2002.	Meetings (including agendas and minutes) are conducted in accordance with Standing Orders, the Local Government Official Information and Meetings Act 1987 and the Local Government Act 2022. Live streaming of meetings has commenced. 

Objective	Conduct triennial elections in a manner consistent with the Local Government Act 2002 and the Local Government Official Information and Meetings Act 1987.	
Performance measure	Target	Actual performance
Conduct of elections is consistent with statutory requirements and does not give rise to judicial review.	N/A	The last election was held in 2022 with no judicial review. Planning is underway for the 2025 elections. N E

Objective	Prepare statutory planning and reporting documents (Long-Term Plan, Annual Plans and Annual Reports) within statutory requirements.	
Performance measure	Target	Actual performance
Documents meet statutory requirements.	All statutory planning and reporting documents are prepared and distributed in a manner that meets statutory requirements.	The 2024/2025 Annual Report was completed, audited and adopted on 24 September 2024. Preparation of the 2025/2026 Annual Plan has commenced. N E

Objective	Advocate for the region's interests by preparing submissions in response to proposals put forward by third parties that may impact on our functions or the Taranaki region and its communities.	
Performance measure	Target	Actual performance
Number of submissions. Evidence of success because of advocacy.	Prepare submissions in response to proposals put forward by third parties, with evidence to demonstrate that our advocacy has been considered in most cases.	At least six submissions were prepared for 2024/25. N E

Scoreboard – Key performance indications



- On target
- Target may not be achieved
- Target will not be achieved
- Delayed
- Overdue

Explanation for key performance indications other than “On target”

N/A

Community engagement

Community engagement activities focus on building communities that are well informed about our work, know how to get involved and are engaged in our processes. This work takes many forms including responding to requests for information, distributing information and undertaking display and extension initiatives in schools and within other forums, including those provided at Puke Ariki.

Regular opportunities are provided to enable the community to get involved in our processes. For the year ending 30 June 2023, we:

- Issued 14 media releases
- Hosted 203,000 sessions on our website
- Had 31,000 engagements across eight social media channels
- Had 16,000 tamariki participating in education programmes.

Commentary/Highlights

A range of communication and engagement activities have been undertaken to support Council programmes. For the year to date, our websites have hosted 126,472 engaged sessions and a further 37,716 engaged with content on social media channels. For the year to date, 4,241 students participated in the education programme, which is lower than expected due to staff vacancies. With all education vacant positions now filled, and service delivery returning to normal levels, we will likely fall short of the target of working with 15,000 students this year. Communications and engagement activities of note in the last quarter include a campaign to support the annual Can I Swim Here (water quality) programme, a digital campaign to promote summer water safety in the harbour and various biosecurity related communication and engagement programmes. We continue to work with traditional media with five media releases in the last quarter. The Talking Taranaki newsletter was distributed to approx. 8,000 online subscribers in December and online newsletters were distributed to a range of interest groups including bus users and friends of the regional gardens.

Key performance indications

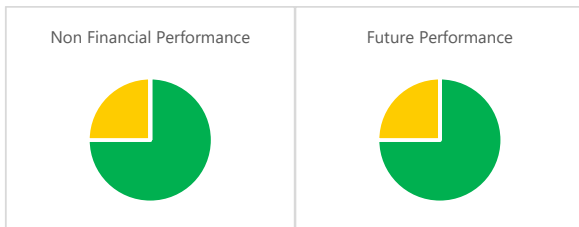
Objective	Use a range of communication channels to inform and engage the public.	
Performance measure	Target	Actual performance
Audience engagement across key channels is sustained or increases.	Across key digital channels audience engagement is at least 240,000 pa.	<p>For the year to date, 126,600 visited our websites, with 28,000 of those visitors heavily engaging with content on the site (via downloading material, a prolonged presence or viewing multiple pages). On the social media front 38,000 people have engaged with our content via one of our eight social media channels. Total YTD engagement across both social and website is: 66,000 (Currently, our local maps website is excluded from these figures, and these will be added when they are available later in the New Year). Communications and engagement activities of note during the last quarter include digital and print campaigns around the annual Can I Swim Here programme, harbour water safety over the summer, biosecurity campaigns for target pest plants and the annual Clean, Check Dry campaign also got underway.</p> <p style="text-align: right;">N E</p>

Objective		Encourage participation in our consultation programmes.
Performance measure	Target	Actual performance
Number of persons participating in consultation programmes increases annually	Number of persons participating in consultation programmes increases +5% compared to previous year. Baseline being established in 2023/2024.	<p>In December, two workshops were run with invited industry representatives to help gather feedback to allow refinement of the land and freshwater plan provisions relating to earthworks and effluent management. These two workshops are follow-up events from the last round of freshwater community engagement. Twelve people attended the two three-hour workshop events. Other community consultation programmes around freshwater have been delayed due to awaiting government policy direction and will likely be undertaken in the last quarter of 2024/2025.</p> <p>N E</p>

Objective		Encourage the participation of students in our education programmes.
Performance measure	Target	Actual performance
Number of students participating in education programmes increases.	Number of students participating in education programmes is 15,000 or more	<p>For the year to date, the total number of students worked with is 4,241 (lower than expected due to staff vacancies in the first two quarters of this financial year). Figures for December are getting back on par with normal now that the team is fully staffed again. Across the year educators work with preschool, primary, intermediate and high school aged children and reported figures include students who attend multiple learning sessions. During the last quarter, our work with students included wetland visits and assessment, rocky shore monitoring and wai monitoring among other things. Final numbers for the year likely to be around 10,000, which is lower than the target of 15,000.</p> <p>N E</p>

Objective	Provide annual funding for Puke Ariki and Aotea Utanganui activities, event, and exhibitions.	
Performance measure	Target	Actual performance
Investment funding is provided for Puke Ariki and Aotea Utanganui activities, events and exhibitions.	Annual funding (minimum of \$150,000) for Puke Ariki and Aotea Utanganui activities, events and exhibitions.	Regular partnership meetings continue to occur between the Council, Puke Ariki and South Taranaki Museum. Projects that are underway are progressing well: the Into the Archives exhibit at South Taranaki Museum has produced one exhibition in the last quarter - For the Love of Cows - and at Puke Ariki, work continues on the refresh of the Taranaki Naturally Gallery – Earth Sciences (Geology) exhibit which is due to open in March 2025. N E

Scoreboard – Key performance indications



- On target
- Target may not be achieved
- Target will not be achieved
- Delayed
- Overdue

Explanation for key performance indications other than “On target”

Staff vacancies in the first quarter have meant that the number of education sessions delivered is down on the same period in the previous year. The ability to get back on track is dependent on filling staff vacancies.

Investment management

Investment management involves managing equity, property, and treasury investments, including Port Taranaki Ltd.

Investment returns provide more than \$8m per annum.

Commentary/Highlights

Investment management activities are working well within defined policies and procedures. The annual general meeting of Port Taranaki Ltd has occurred with one director reappointed. Investment activity continues to balance interest returns with the cost of debt. Consideration of investment returns and the impact on the 2025/2026 Annual Plan has commenced.

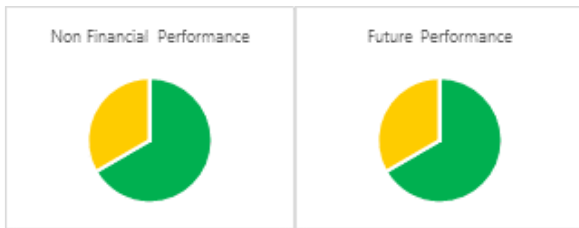
Key performance indications

Objective	Monitor and review Port Taranaki Ltd's financial and operational performance.	
Performance measure	Target	Actual performance
Our net returns from investment to the Taranaki community exceed \$8m.	The biannual performance review of Port Taranaki Ltd meets the expectations established in the Statement of Corporate Intent. Dividends to be at least \$8m per annum.	PTLs 2024/2025 Annual Report was considered on 24 September 2024. The first dividend payment was \$3m being \$1m below budget. N E

Objective	Ownership of Port Taranaki Ltd.	
Performance measure	Target	Actual performance
Review the ownership structure of Port Taranaki Ltd.	Once, over the 10- year life of this Plan, complete a review of the ownership structure of Port Taranaki Ltd.	Not yet commenced. Timing of this review to be determined. N E

Objective	Manage property and treasury investments.	
Performance measure	Target	Actual performance
100% of investments are in accordance with approved policy and returns are in excess of \$1m per annum.	100% consistency with our Investment Policy. Level of investment returns to be at least \$1m per annum.	The investment policy has full compliance and interest returns are on track. N E

Scoreboard – Key performance indications



- On target
- Target may not be achieved
- Target will not be achieved
- Delayed
- Overdue

Explanation for key performance indications other than “On target”

This target may not be achieved due to the dividend payment being \$1 million below budget.

www.trc.govt.nz



Date: 10 February 2025
Subject: Health and Safety Report
Author: B Muir, Senior Health, Safety and Wellness Adviser
Approved by: M J Nield, Director - Corporate Services
Document: TRCID-1492626864-242

Purpose

1. The purpose of this memorandum is to receive and consider reports on health, safety and wellbeing performance.

Recommendations

That the Taranaki Regional Council:

- a) receives the January 2025 Health and Safety Report.

Discussion

2. The Health and Safety Report for January 2025 is attached. There are no specific areas of concern that need to be addressed by the Committee.

Appendices/Attachments

Document TRCID-1492626864-254: [H&S Report January 2025](#)

Health, Safety & Wellness Report

Reporting Period: 1 November – 31 December

Reference Sources for this report:

- TRC Safety Management System (Vault)
- TELUS Employee Assistance Programme.

Incidents

(Financial Year to Date: 1 July 2024 – 30 June 2025, end of Second Quarter)

Illness 0 (0)	Incidents 15 (2)	Injury 17 (4)
ACC Claims 3 (2)	Near Miss 16 (4)	Notifiable Events 0 (0)
<i>Bracketed numbers – number of events since last report</i>		

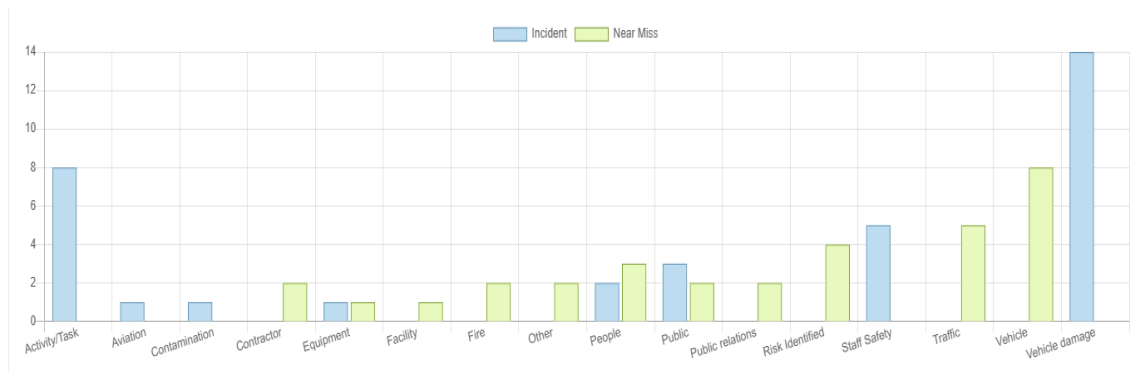
Types of Reported Events

Vision Impairment	0	No Treatment	0
Public Interactions	1	First Aid	4
Cuts/Abrasions	0	Medical Centre	0
Bruising	1	Physiotherapy/Osteopath	0
Traffic	1	Hospitalisation	0
Vehicle Damage	1	Safety Observation- Risk ID	1
Vehicle Recovery	0	Formal Investigation	1
Contractor Activity	0	WorkSafe Investigation	0
Staff Safety/Psychological	1	Stakeholder Incident	1
Electric Shock	1	Feedback	0
Stings/bites	0	Police Reports Submitted	1
Burns	2	Other: Asbestos Identified	1
Equipment	1		
Fire	1		
Animal	1		

Current Event Management Emphasis

- Incident Investigation Team focus to support event management analysis.
- Encouraging reporting, especially for near misses.
- Analysing incidents and promptly following up with involved parties.
- Identifying trends and opportunities for improvement.
- Reviewing induction, training, and competency processes.
- Evaluating standard safety procedures.
- Strengthening safety management for staff, public interactions, and unacceptable behaviour.

Team	Categories	Event Type			Total
Data by team since 1 July 2024 (Financial Year commenced)		Near Miss	Incident	Injury	51
Riparian	Vehicle, People, Public relations	2	3	0	5
Pukeiti Garden	Strain, Contractor, Traffic, Burn	2	0	2	4
Predator-Free	Equipment, Activity/task, Laceration, Bull	1	2	2	5
Hill Country	Activity/task, Vision Impairment, Contractor	0	2	1	3
Freshwater/Coastal	People, Bruise, Vehicle	0	2	1	3
Compliance	People, Vehicle	0	3	1	4
Biosecurity	Sting, Risk ID, Laceration, Bruise, Vision Impairment, fire	1	1	4	6
Biodiversity	Traffic, Contamination, Strain, Shock, equipment, Staff safety	2	1	1	6
Admin/ Logistics	Contractor, Risk ID, Laceration, Staff Safety, Burn, Vehicle/Public Complaint	2	2	2	7
People & Wellness	Fire	1	0	0	1
Science & Tech	Lost Drone	0	1	0	1
Reg Land Transport	4 x Bus/ Mobility stakeholder incidents, vehicle	1	4	1	6
Education	Traffic	1	0	0	1



TRC Health and Safety Workers Meeting

- Purpose: A forum for TRC workers (non-managers) to meet, discuss and voice their ideas/concerns/ increase participation and support a positive health, safety and wellbeing culture.
- Those encouraged to attend: The group is only open to workers (non-managers) and all employees are invited to join any meeting.

Meeting frequency: Quarterly (Next meeting: Wed 11 February).

- 2025 Focus: Encouraging this forum to be TRC worker lead and meeting frequency review to promote engagement and input.

TRC Health and Safety Committee

- Purpose: This meeting is to recommend appropriate policies related to HSW and assist with accident/incident/hazard investigation reporting and recommendation for action and ensure follow up to support continual improvement and prevent accidents/repetition.

Who attends: Elected H&S Reps and TRC Managers, Directors and Chief Executive Officer.

Meeting frequency: Quarterly (Next meeting: Tues 25 February).

- 2025 Focus: Encourage Health & Safety Reps to lead meeting agenda. HSW Team to provide reporting but take a lesser role in meeting facilitation.

TRC Incident Investigation Team

- Incident Causal Analysis (ICAM) Investigation training completed. (4 attendees)
- Focus of Incident Investigation Team: TRC Incident Investigation Process review, severity definition and analysis inline with TRC Risk Management framework, incident mechanism review, team and task specific critical risks.
- Next Meeting – 29 January 2025 to review Second Quarter trending incidents and causal analysis.

Recovery to Work Plans

- Four Return to Work Plans currently in final stages of implementation following planned surgeries and for personal medical support reasons.



Employee Assistance Programme (EAP) Statistics

As the People and Wellness team works to refine our wellness strategy at work and find effective ways to provide meaningful wellbeing resources and support, the team monitor closely the TELUS EAP reports. TELUS EAP is a comprehensive support and counselling service available to TRC employees and their families, supporting our proactive approach to mental health care and team support if required.

The below TELUS report is to the end of 2024. (NB: the Health and Safety Issue showing in the previous report has been removed as this was an error on the part of TELUS.)

Customer

Taranaki Regional Council

1/10/2023 31/12/2024



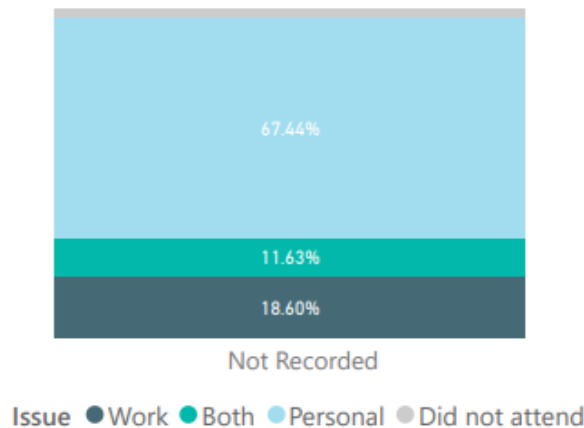
PERSONAL PRESENTING ISSUES

Year	2023		2024		Total
	Qtr 4	Qtr 1	Qtr 2	Qtr 3	
Depression/Anxiety/Emotional	3	3	2	2	5
Relationships	5	1	1	4	1
Stress	4	1	1	1	
Grief		1	1	1	1
Physical Ill-Health	2		1		
Social Skills	1	1			
Critical or traumatic event	1				
Life Changes	1				

WORK PRESENTING ISSUES

Year	2023		2024		Total
	Qtr 4	Qtr 2	Qtr 3	Qtr 4	
Impact of mental health/anxiety at work	2		1	3	
Work stress	1		3	1	
Managing staff		1		1	
Role ambiguity			1	1	
Conflict Peers/Employees			1		
Conflict with Management			1		
Workplace Relationship/Conflict			1		
Vocation issues/Career devlpmnt				1	

REASONS FOR USE BY BUSINESS UNIT





TRC Health & Safety Training, Learning and Development, Onboarding

The Health, Safety and Wellness Team have supported with the onboarding of 51 New TRC Employee starts since the start of the financial year (permanent, fixed term, and students).

Student inductions, training and support for 14 students has been completed to prepare for a great summer, working alongside TRC employees – in the office and field.

The TRC Learning and Development & Onboarding framework development and consultation is underway with a presentation to the Executive Leadership Team complete and dates in place to present and consult with TRC managers and team leads before close of business at the end of the year.

- Developing a TRC Training Matrix continued, consultation with managers. Presentation to Corporate Director on status and costs associated.
- Evaluating the efficiency of application processes and the allocation of investments in roles and training.
- Developing competency-based content, assessments, and implementation strategies for TRC Subject Specialists.
- Improving future Health and Safety training and onboarding by increasing the use of Moodle Online to deliver consistent messaging, additional learning resources, and competency tracking for individual profiles.
- Reviewing training programs to ensure they are aligned with their intended purpose, such as field-based First Aid Training.
- Offering management training on officer duties to ensure compliance with HSWA 2015 requirements.

TRC Emergency Management

The TRC Emergency Management Plan has now been finalised with input from TRC staff with Taranaki Emergency Management training to ensure alignment with wider regional needs.

TRC Third Party Stakeholder/ Contractor Management

Recommendations were submitted to the Executive Leadership Team on the 27 January relating to updating procurement, contractor policies and processes. Substantial changes are now being implemented to tighten up Third Party Stakeholder/ Contractor Management to provide clarity, simplify and improve team process efficiencies, enhance third party relationships and manage risks through system-wide consistent assessment processes. Significant ground has been covered here in the last couple of months – combined risks and system analysis and team effort between Finance, Admin and Logistics and Health and Safety.

Health, Safety, Wellness Work in Progress

- **HSW SoaP** – Quarter two review – underway.
- **HSW Campaign** – March 2025. Planning being finalised
- **Driver Safety Campaign** – completed.
- **HSW Reporting** – Near miss, risk, observation and feedback reporting tracking well. Continued focus and will be analysed by Incident Investigation Team
- **Damstra / Vault** – System review continues to ensure safety management system is fit for purpose and accessible to appropriate team members for active participation in event management, contractor engagement and review, risk management.
- **TRC Policies & Safety Procedures under review**
 - Health, Safety and Wellbeing Statement – finalised
 - Health & Safety Policy – drafted
 - Wellness Policy - drafted
 - Safety guidelines and Operating Manual for Field Staff continuing with Team Leaders



- Safety Operating Procedures being reviewed and finalised.
- Drug and Alcohol Policy and Testing Procedure – drafted and out for legal review before finalising.
- Respect in the Workplace Policy – drafted.
- TRC Vehicle and Driving Policy review – out for consultation.
- PPE Policy and procedures review – out for consultation.
- Incident Investigation Procedures - out for consultation.
- **TRC UAV/Drone Strategy** Business Case and UAV Strategy and Compliance – being drafted.
- **HSE E Learning** Creation and implementation of relevant H&S E-learning training modules to support ongoing onboarding internal competency, knowledge and awareness commenced. – First Moodle training out for feedback. Health and Safety Induction drafted for final review.

General Summary

The Health, Safety, and Wellness (HSW) team remains strong, with well-defined roles and a focused approach that provides a solid foundation for advancing strategic objectives. Significant progress has been made through collaboration with the People and Wellness team in key areas like Learning and Development, Onboarding, and the review and development of policies and procedures. Additionally, the revision of the Working for TRC Handbook is in progress to ensure it aligns with current systems and the work environment. This work directly supports the HSW team's strategy, and goals are on track to be achieved for 2025.

The reviewed Health, Safety and Wellbeing Statement is included below for your reference. This will be well communicated and socialised with the wider team through our Health, Safety and Wellbeing Campaign in March.

Looking forward to a productive and high performance and engaged start to the new year.

Our Health, Safety and Wellbeing Statement

We are committed to the health, safety and wellbeing of our Council community.

Our community includes everyone involved in delivering Taranaki Regional Council services. This means our staff, contractors, volunteers, and, of course, the people we serve, like whānau and stakeholders. We believe that strong relationships and high standards are key to keeping our community safe and well.

Health, safety, and wellbeing are fundamental commitments in both work and life—they are core principles, not afterthoughts.

Our Council's organisational values (*He ngākau o mātou matapono*) further support our purpose (*Ke o mātou take*) and work activities:

- Integrity (*He ngākau pono*)
- Care and Respect (*He ngākau araha*)
- Teamwork (*He ngākau tūki tahi*)
- Agility (*He ngākau kakama*)

Safety means more than avoiding accidents: health is more than the absence of illness; and wellbeing includes all physical, social and psychological aspects of our work environment.

Our goal is zero harm. Team members are empowered and expected to challenge unsafe situations, with zero tolerance for risky behaviour. We foster an environment where everyone can intervene to prevent harm, knowing they will not face reprisal.

We believe that thriving at work involves embracing challenges and change, creating an environment where everyone can actively grow, safely take on challenges, and adapt to change.

The Executive Leadership Team is dedicated to leading by example.

TRC's management team will:

- Foster our TRC culture
Ensure health, safety and wellbeing is a core value in our organisation by leading the way and building a strong proactive safety and wellness culture.
- Promote continuous improvement
Encourage contributions and respond to feedback from all stakeholders to improve health, safety and wellness at work.
- Engage and support
Support and maintain an effective occupational health and safety system, integrating it into organisational planning and daily work.
- Encourage lifelong learning
Provide training, information, instruction and supervision to ensure people's safety and success at work and in life.
- Undertake due diligence
Review and query performance, incident and risk reports. Record, consider and act on improvement opportunities with engagement, feedback and the prioritisation of resources.
- Sponsor stakeholder communities
Invite and support stakeholder health, safety and wellbeing efforts, through shared duties and actions to raise standards and expectations.

Your health, safety, and wellbeing depend on proactive teamwork. We encourage you to join us on this journey of continuous improvement and:

- Take ownership
Take responsibility for your own health and wellbeing choices, actions and duties, while also looking out for the wellbeing of colleagues, contractors, customers and visitors.
- Analyse risk
Identify and understand health and safety risks and take all reasonably practical steps to manage them to prevent harm whenever possible.
- Report and support
Promptly report hazards, injuries, near misses, unsafe practices, and feedback without fear, so we can all benefit from the learnings.
- Collaborate and engage
Embrace training opportunities and consistently follow instructions and procedures to drive success and safety.
- Contribute
Give knowledge, skills, ideas and support to our ongoing health, safety and wellbeing improvement journey.
- Prioritise health, safety and wellbeing
Take responsibility for setting a powerful example that inspires others to do the same.



STEVE RURU
Chief Executive



MIKE NIELD
Director Corporate Services



ABBEY MATTHEWS
Director Environment Quality



FRED MCLAY
Director Resource Management



DANIEL HARRISON
Director Operations

Health, Safety and Wellbeing Statement (December 2024)





Date: 10 February 2025

Subject: Yarrow Stadium Plus: Project Update

Author: J Paterson, Project Lead

Approved by: M J Nield, Director - Corporate Services

Document: TRCID-1492626864-247

Purpose

1. The purpose of this memorandum is to provide an update on the Yarrow Stadium Plus Project.

Recommendation

That Taranaki Regional Council:

- a) notes the progress to date and the next steps on the Yarrow Stadium Plus Redevelopment Project.

Background

2. Yarrow Stadium's stands were earthquake prone buildings. The East Stand was identified as earthquake-prone in November 2017 and the West Stand as earthquake-prone in May 2018. Both were closed as a matter of public safety.
3. In the *2019/2020 Annual Plan*, the Council adopted a repair and refurbishment programme for Yarrow Stadium, which included the repair/refurbishment of the two stands and the delivery of a range of essential upgrades.
4. Following NPDC ceasing to lead the Yarrow Redevelopment, in December 2019, the Council endorsed a project governance framework and established the Project Steering Group (PSG) to run the project and report to the Executive Audit and Risk Committee.

General Project Update

5. The Stage two contract, the final major contract for the project, was signed on 28 June 2023. This followed the decision to approve an additional \$9.7m, increasing the total project budget to \$79.7m.
6. Following our decision to increase the budget, an updated agreement was developed with CIP. This agreement includes the project milestones, which are where we draw down the Government funding. This was signed in November with funding drawdowns allocated through to the end of the project.
7. The Director - Corporate Services, PSG and Project Lead continue to build and maintain a strong relationship with CIP, to ensure a true partnership approach is taken to this project.
8. We continue engagement with NPDC on future stadium operation through the Yarrow Stadium Joint Committee. The next Joint Committee meeting is in April 2025.

9. The Project Lead has been working with the stadium operator to refine maintenance programmes and cost to ensure efficient and effective maintenance occurs at a standard expected of our stadiums vision.
10. Work is underway on a new Strategic and Asset Management Plan for the stadium to incorporate the new stand and how the venue can and will operate.
11. Work has been undertaken with NPDC and key stakeholders on event overlays. This work identifies and models how Yarrow Stadium will work in different operating modes e.g day to day community access and full international event mode. This work will help to ensure, as the new stand is constructed, appropriate infrastructure is readily available to reduce bespoke operating overheads e.g boundary power/water infrastructure and crowd movements.
12. The project continues to track to budget and programme for completion in March 2025.

East Stand

13. The new East Stand design reflects the changing nature of sport in New Zealand and internationally. The new design is intended to deliver a superior player and spectator experience for both community use and international events in comparison to the previous stand, while also minimising whole of life cost.
14. The design principles underpinning the project vision have ensured that the building realised is fit for purpose:
 - Scalable: The campus supports local and regional event delivery but can easily accommodate additional infrastructure to host national and international events
 - Affordable: The campus is easy to access, configure and operate for community and commercial users minimising the logistics and cost of event delivery.
 - Flexible: The campus spaces and design lend themselves to multiple uses, easily changing form to support desired functions
 - Desirable: campus is designed to delight every player and spectator and is recognised as 'the place to play' at all levels of sport.
 - Accessible: The development of the campus allows for clear sightlines, ease of movement across different fields and spaces, and simple wayfinding for all users.
 - Provincial Spirit: The campus inspires regional pride, ownership, and connectivity, bringing together people with different interests and passions.
 - Innovative: The stadium provides a full and rich end-to-end user experience, through the use of smart technology and adaptable spaces throughout the campus.
 - Connected: The campus is naturally accessible and connected throughout, making it practical and fit-for-purpose for all commercial and community events.
15. The new stand is 8 metres closer to the field, which is supported by Rugby New Zealand and New Zealand Football, to create a better atmosphere for players and spectators.
16. This quarter significant progress has been made across all areas of the project. On the ground floor, linings, stopping, and painting have been completed in all areas. The ceiling installation is well advanced, with linings installed in the northern toilet block. Compact laminate has been fitted to the main kitchen and ancillary areas. Door installation is nearly complete, with 95% of doors in place. The construction of the coolroom and chiller has been finalised, while the southern lift installation has reached 90% completion.
17. On Level 1, work has progressed well, with linings and doors installed in the toilets and food and beverage areas. The bulkhead and ceiling linings are significantly advanced, and the services first fix is 95% complete. Additionally, vomitory roller shutter doors have now been successfully installed.

18. Progress continues on level 2, where glazing installation has been completed. Ceiling bulkhead linings are currently in progress, and seismic ceiling framing has been finalised. The first fix for services has reached 90% completion, and plant deck services installation is advancing steadily.
19. Externally, key milestones have been achieved. The installation of bleacher treads and handrails has been completed, and scaffolding has been removed from the north, south, and east areas. Civil works are ongoing, including the construction of the transformer pad.
20. Offsite, work is also moving forward. Electrical and mechanical switchboards are under fabrication, while seating manufacturing is underway. Metalwork items are being produced, and components for the food and beverage and kitchen areas are currently under construction.
21. Overall, the project continues to progress according to schedule, with significant advancements both onsite and offsite.
22. Major works to be complete between now and the next Executive Audit and Risk Committee include:
 - Ground Floor:
 - Stopping and painting activities continuing.
 - Laminate linings completed in the kitchen, ongoing in wet areas.
 - Second fix underway.
 - Preparation and installation of floor coverings.
 - Players' tunnel roller door installed.
 - Lift 1 installation completed; Lift 2 installation underway.
 - Level 1:
 - Linings well advanced.
 - Stopping and painting in progress.
 - Vomitory/concourse floor grinding underway.
 - Level 2:
 - First fix completed.
 - Internal linings installation in progress.
 - Exterior:
 - Civil and landscaping works well advanced.
 - Drainage tie-ins underway.
 - Water supply connected to the site.
 - Transformer and exterior main switchboard (MSB) works completed, with power now connected to the site.
 - Field ring road works completed.
 - Cable trays and partial light installation on trusses completed.
 - Coaches' boxes installation in progress.
23. The project remains on programme for completion towards the end of March.

Public Excluded Recommendations – Executive Audit and Risk Committee 10 February 2025

In accordance with section 48(1) of the Local Government Official Information and Meetings Act 1987, resolves that the public is excluded from the following part of the proceedings of the Executive Audit and Risk Meeting on 10 February 2025 for the following reason/s:

The matter to be considered while the public is excluded, the reason for passing this resolution in relation to the matter, and the specific grounds under section 48(1) of the Local Government Official Information and Meetings Act 1987 are as follows:

Item 11 – Confirmation of Public Excluded Executive Audit and Risk Minutes – 2 December 2024

That the public conduct of the whole or the relevant part of the proceedings of the meeting would be likely to result in the disclosure of information where the withholding of the information is necessary to protect information where the making available of the information would be likely unreasonably to prejudice the commercial position of the person who supplied or who is the subject of the information; and/or enable any local authority holding the information to carry out, without prejudice, commercial activities.

General subject of each matter to be considered	Reason for passing this resolution in relation to each matter	Ground(s) under section 48(1) for the passing of this resolution
Item 12: Yarrow Stadium Plus: Project Steering Group Report	The report contains information relating to performance of the contractor which is subject to ongoing monitoring and negotiation.	That the public conduct of the whole or the relevant part of the proceedings of the meeting would be likely to result in the disclosure of information for which good reason for withholding would exist under section 7 (2) (h) of the Local Government Official Information and Meetings Act 1987.